



# The Cottonwood School

## Regular Scheduled Board Meeting

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### Date and Time

Tuesday March 16, 2021 at 6:00 PM PDT

### Location

7006 Rossmore Lane  
El Dorado Hills, CA 95762

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Zoom Link:

<https://zoom.us/j/93395967458>

Meeting ID: 933 9596 7458

Join by Phone: (669) 900-6833

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### Agenda

	Purpose	Presenter	Time
<b>I. Opening Items</b>			<b>6:00 PM</b>
<b>A.</b> Call the Meeting to Order			1 m
<b>B.</b> Record Attendance			1 m
<b>C.</b> Public Comments			2 m
Limited to Closed Session Agenda Items Only			
<b>D.</b> Closed Session - Conference with Legal Counsel - Anticipated Litigation		Representation from Young, Minney & Corr	55 m
Significant exposure to litigation pursuant to paragraph (2) or (3) of subdivision (d) of Section 54956.9: one case.			
<b>E.</b> Announcement of Any Action Take in Closed Session		Dr. Norman Lorenz	1 m
<b>II. Open Session - Opening Items</b>			<b>7:00 PM</b>
<b>A.</b> Approval of the Agenda	Vote		1 m
<b>B.</b> Public Comments	FYI		2 m

	<b>Purpose</b>	<b>Presenter</b>	<b>Time</b>
<b>C. Executive Director's Report</b>	FYI	Cindy Garcia	25 m
<b>D. Discussion and Potential Action on the Approval of Board Meeting Minutes</b>	Approve Minutes		1 m

Approve minutes for Regular Scheduled Board Meeting on February 16, 2021

### **III. Finance**

**7:29 PM**

<b>A. Open Session Discussion / Action Items:</b> Review of Comparable Compensation Data for Charter School Executive Directors/CEOs/Principals	Discuss	Elaine Alexandres	5 m
<b>B. Open Session Discussion / Action Item:</b> Possible Approval of Employment Agreement for Executive Director	Vote	Dr. Norman Lorenz	5 m
Oral Report of Salary, Salary Schedule, or Compensation paid in the form of fringe benefits to Executive Director			
1. Salary			
2. Fringe Benefits per month			
3. Health / Retirement benefits, vacation and sick pay			
4. Yearly Enrollment in AASA membership: insurance up to 1 million in liability and employment liability lawsuits			
<b>C. Discussion and Potential Action on February Financials</b>	Vote	Darlington Ahaiwe	10 m
<b>D. Discussion and Potential Action on the Consolidated Funding Application</b>	Vote	Ann Buxton & Darlington Ahaiwe	5 m
<b>E. Discussion and Potential Action on the Growth Projections and Enrollment Window</b>	Vote	Cindy Garcia	5 m
<b>F. Discussion and Potential Action on the 2021-2022 Classified and Certificated Staff Salary Schedules</b>	Vote	Cindy Garcia	5 m

### **IV. Academic Excellence**

**8:04 PM**

<b>A. Discussion on the Local Control Accountability Plan</b>	Discuss	Ann Buxton	5 m
<b>B. Discussion and Potential Action on the Update to the Comprehensive Safety Plan - Sexual Health Education and Human Trafficking Annual Notice Language</b>	Vote	Ann Buxton & Jodiann Beeson	5 m
Addition of the Human Trafficking section as part of the child abuse section to include Child Abuse Reporting Procedures - Penal Code 11165.5 & .6.			
<b>C. Discussion and Potential Action on the Public Random Drawing / Lottery Policy</b>	Vote	Cindy Garcia	5 m

### **V. Operations**

**8:19 PM**

<b>A. Discussion and Potential Action on the Student Information System Bids</b>	Vote	Cindy Garcia	5 m
<b>B. Discussion and Potential Action on Technology Bids for School Technology Services</b>	Vote	Cindy Garcia	5 m

	Purpose	Presenter	Time
<b>C. Discussion and Potential Action on the COVID-19 Employee (Voluntary) Vaccination Policy</b>	Vote	Cindy Garcia & Jodiann Beeson	5 m

**VI. Governance****8:34 PM**

<b>A. Discussion and Potential Action on the Board Recruitment Revision &amp; Update</b>	Vote	Ann Buxton	5 m
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**VII. Closing Items****8:39 PM**

<b>A. Board of Directors Comments &amp; Requests</b>	Discuss		2 m
<b>B. Announcement of Next Regular Scheduled Board Meeting</b>	FYI		1 m

April 20, 2021

- Closed Session: 6:00 p.m.
- Open Session: 7:00 p.m.

<b>C. Adjourn Meeting</b>	Vote
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Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, Zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Members of the public are permitted to comment on both non-agenda item matters and agenda item matters when public comment is called. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

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# Cover Sheet

## Executive Director's Report

<b>Section:</b>	II. Open Session - Opening Items
<b>Item:</b>	C. Executive Director's Report
<b>Purpose:</b>	FYI
<b>Submitted by:</b>	
<b>Related Material:</b>	Executive Director Report - Cottonwood.pdf



# March 16th Board meeting

# *Community Connections -Science Fair Spotlight*

**Olivia Perry**

**Colors and Flowers**



# *Site based spotlight!*

## **Halee Parker**

Confident, kind, artistic and  
constant contributor to our  
school!





## Letter of Intent

After a month of collaboration with the Executive Directors from all 5 schools, on Monday teachers sent links for parents to confirm their intent to stay with their teacher.

- 
- Community Staff meetings
  - Community parent meetings
  - Positive feedback from the open communication

# High School Virtual Academies

HSVA - Live! & Edgenuity

Claire Walker

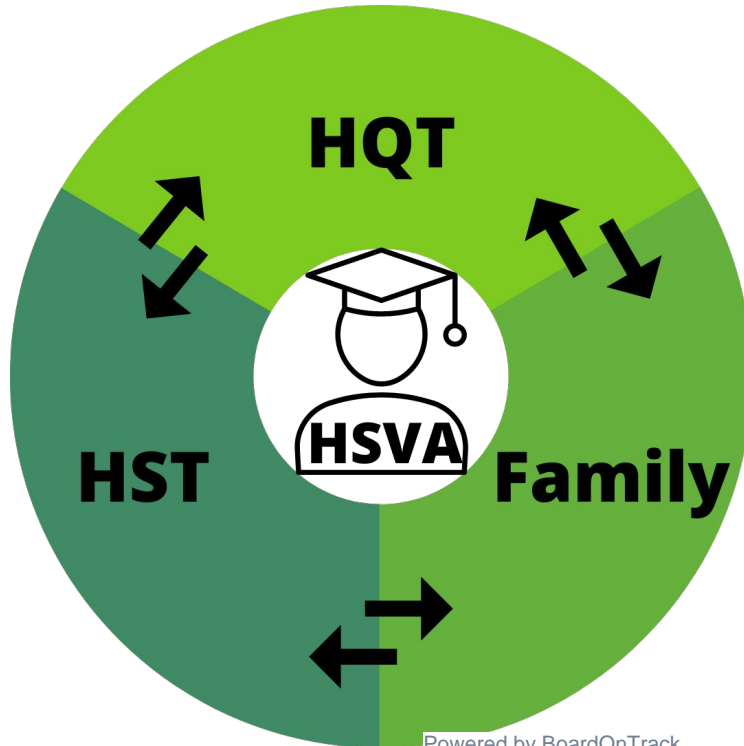


# *HSVA Mission*

The mission of HSVA is to provide standards-based, a-g instruction to high school students by a CA single-subject credentialed teacher. HSVA provides opportunities for students to learn synchronously and/or asynchronously and in a safe, online learning environment.



# HSVA Model





# 2020-21 School Year

**543 Students**

- 6 different charters
- 30 different class offerings

**14 single-subject teachers**



**2 different curriculum options**

- HSVA - Live! (Schoology & McGraw-Hill - synchronous)
- Edgenuity (asynchronous)

# 2021-22 School Year

**15-20% increase in enrollment**

- CTE class offerings
- More elective offerings

**Single-subject & CTE  
credentialed teachers**



**3 different  
curriculum options**

- HSVA - Live! (synchronous)
- Edgenuity (asynchronous online)
- Textbook (asynchronous offline)

# *HSVA student spotlight!*

## Grace Chapman

Grace is a 9th grade Cottonwood student who has been homeschooling for 10 years! This is her first year with HSVA and is enrolled in Mr. Brandow's World History class.



# Graduation at the Drive in!

## Video Graduation Premiere

- Wednesday, May 26th ~ 8:30pm all schools
- West Wind Drive-In
  - 9616 Oates Dr, Sacramento

Food trucks and photo opportunities!

# Testing Updates

CAASPP, Star Assessments, ELPAC - Kristie Nicosia

# CAASPP Testing Update

- No federal waiver has been issued at this time for the CAASPP/CAST assessment
  - Awaiting an update from the State Board of Education on the status of accountability reporting, CAST administration, and the flexibility to use local assessments instead
- Remote administration is scheduled to begin on April 6th
- Tech will be distributed to HSTs for families in need at both the El Dorado Hills and Sacramento offices
- Extensive teacher training
- The testing team will hold office hours during the first week of test administration to support staff

# Star Assessment Fall to Winter Results Comparison

Winter participation rate = 79%



Winter participation rate = 74%



- Academic growth in both Math and ELA from Fall to Winter
- Approximately 14% of students are in need of academic intervention in Math
- Approximately 14% of students are in need of academic intervention in ELA

# ELPAC Testing Update

- 98% completed - we are the first schools in the state to be done with the remote administration!
- Reclassification scores will be reported out as soon as they are available
- 51% of Cottonwood EL students are currently enrolled in the ELD classes offered





# We appreciate you!



## Cover Sheet

### Discussion and Potential Action on the Approval of Board Meeting Minutes

**Section:** II. Open Session - Opening Items  
**Item:** D. Discussion and Potential Action on the Approval of Board Meeting Minutes  
**Purpose:** Approve Minutes  
**Submitted by:**  
**Related Material:** Minutes for Regular Scheduled Board Meeting on February 16, 2021

DRAFT



# The Cottonwood School

## Minutes

### Regular Scheduled Board Meeting

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#### Date and Time

Tuesday February 16, 2021 at 6:00 PM

#### Location

7006 Rossmore Lane  
El Dorado Hills, CA 95762

#### Zoom Link:

<https://zoom.us/j/93395967458>

Meeting ID: 933 9596 7458

Join by Phone: (669) 900-6833

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#### Directors Present

Christine Cordero (remote), Deb Hibbard (remote), Dr. Norman Lorenz (remote), Teresa Lyday Selby (remote)

#### Directors Absent

Adina Caskey

#### Guests Present

Ann Buxton (remote), Bryanna Brossman, Cindy Garcia (remote), Darlington Ahaiwe (remote), Jodiann Beeson (remote), Kathy Fagundo (remote), Kimmi Buzzard (remote), Paul Minney (remote)

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### I. Opening Items

#### A. Record Attendance

#### B. Call the Meeting to Order

Dr. Norman Lorenz called a meeting of the board of directors of The Cottonwood School to order on Tuesday Feb 16, 2021 @ 6:01 PM.

**C. Public Comments**

No public comment.

**D. Closed Session**

Teresa Lyday Selby made a motion to move into closed session at 6:03 pm.

Dr. Norman Lorenz seconded the motion.

The board **VOTED** unanimously to approve the motion.

**Roll Call**

Deb Hibbard Aye

Christine Cordero Aye

Teresa Lyday Selby Aye

Dr. Norman Lorenz Aye

Dr. Norman Lorenz made a motion to return to end the closed session at 6:55.

Teresa Lyday Selby seconded the motion.

The board **VOTED** to approve the motion.

**E. Announcement of Any Action Taken in Closed Session**

Dr. Norman Lorenz reported that the board took no action while in closed session.

**F. Oral Report Executive Director Salary and Fringe Benefits**

This item was tabled and will be brought back at the next board meeting in March.

**II. Open Session - Opening Items**

**A. Approval of the Agenda**

Deb Hibbard made a motion to approve the agenda.

Christine Cordero seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Adina Caskey Absent

Deb Hibbard Aye

Christine Cordero Aye

Dr. Norman Lorenz Aye

Teresa Lyday Selby Aye

**B. Public Comments**

Dasie Jurgensen - Parent is concerned that homeschooling parent representation is not reflected in the current board; Parent voices are being silenced on social media and the board has not responded to interested homeschooling parent to fill board vacancies.

**C. Executive Director's Report**

**1. Highlighted students**

1. Josh Cruz – 4th grade, Home study I student

2. Kayden Brockmeyer – 10th grade, site-based high school student

**2. Enrollment**

1. Home study – 2420

2. Site-based – 32

**3. Cottonwood School 2021-2022**

1. Share Virtual Academy
2. Continue to share High School Virtual Academy
4. Securing teaching staff, hire for positions needed
5. Priority of keep students and HSTs together
6. Securing existing students before opening enrollment to new students
7. Ordering deadline – 4/1/21
8. Services cannot go beyond last day of school – 5/25/31 – per auditors.
9. Vendor services can provide outdoor services.
10. If students have \$200 or more will be able to get back educational funds within a week.
11. Taking bids for insurance providers and technology.
12. Trisha Brandow and Carrie Carlson gave an overview of Junior Virtual Academy.

**D. Approve Minutes**

Deb Hibbard made a motion to approve the minutes from Regular Scheduled Board Meeting on 01-19-21.

Christine Cordero seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Dr. Norman Lorenz Aye  
Christine Cordero Aye  
Adina Caskey Absent  
Deb Hibbard Aye  
Teresa Lyday Selby Aye

**E. Approve Minutes**

Dr. Norman Lorenz made a motion to approve the minutes from Special Board Meeting on 01-27-21.

Deb Hibbard seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Deb Hibbard Aye  
Christine Cordero Aye  
Dr. Norman Lorenz Aye  
Teresa Lyday Selby Aye  
Adina Caskey Absent

**III. Finance**

**A. Fiscal Policies and Procedures Manual**

Cindy Garcia invited Gary Jones to present the Fiscal Policies and Procedures.

1. Purpose – to be a practical guide to business office of school
2. Aligned with charter and MOU with authorizer.
3. Reviewed by YM&C.
4. Two most significant changes: the elimination of related party transactions and the elimination of interschool lending and borrowing policy
5. Anticipate future changes.

Deb Hibbard made a motion to approve the Fiscal Policies and Procedures Manual.

Teresa Lyday Selby seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Dr. Norman Lorenz Aye  
Deb Hibbard Aye  
Teresa Lyday Selby Aye  
Christine Cordero Aye  
Adina Caskey Absent

**B. January Financials & Second Interim Report**

Darlington Ahaiwe presented the school's January Financials and Second Interim Report.

1. Surplus projected
  2. External funding needed because of deferrals by state funding. Decision was made to secure a line of credit through Charter School Capital
- Christine Cordero made a motion to approve the January Financials and Second Interim Report.  
Deb Hibbard seconded the motion.  
The board **VOTED** to approve the motion.

**Roll Call**

Deb Hibbard Aye  
Christine Cordero Aye  
Dr. Norman Lorenz Aye  
Adina Caskey Absent  
Teresa Lyday Selby Aye

**C. 2021-2022 Budget Draft**

Darlington Ahaiwe presented the current budget for the next school year. Cindy Garcia described how this aligns with the school's strategic plan.

1. Increase the enrollment of Site-based students by 30
2. Projected increase in student allotments.
3. Projected increase in instructional staff.

**D. Auditor Selection Form**

1. Confirmation of contract
- Deb Hibbard made a motion to approve continuing year two of a three-year contract with Wilkenson, Hadley, King & Co.  
Dr. Norman Lorenz seconded the motion.  
The board **VOTED** to approve the motion.

**Roll Call**

Adina Caskey Absent  
Deb Hibbard Aye  
Dr. Norman Lorenz Aye  
Christine Cordero Aye  
Teresa Lyday Selby Aye

**IV. Academic Excellence**

**A. Policy and Procedure for Opting Out of State Testing**

1. Changes were made as discussed at last meeting.
- Teresa Lyday Selby made a motion to approve the updated Policy and Procedure for Opting Out of State Testing.  
Dr. Norman Lorenz seconded the motion.  
The board **VOTED** to approve the motion.

**Roll Call**

Christine Cordero Aye  
Teresa Lyday Selby Aye  
Dr. Norman Lorenz Aye  
Deb Hibbard Aye  
Adina Caskey Absent

**V. Operations**

**A. Comprehensive Safety Plan**

Jodiann Beeson and Ann Buxton presented the updated Comprehensive Safety Plan.

1. Plan can be updated at any time; changes will be made with move to new site.
2. Unique time right now with distance learning.
3. They will look at other schools that are non-classroom based and include an advisory committee.

Motion to adopt – Deborah

Deb Hibbard made a motion to approve the updated Comprehensive Safety Plan with understanding of need for updates as we grow, move to new site, and combine usage by both home study and on-site programs.

Dr. Norman Lorenz seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Dr. Norman Lorenz Aye  
Deb Hibbard Aye  
Christine Cordero Aye  
Teresa Lyday Selby Aye  
Adina Caskey Absent

**B. Updated 2021-2022 School Calendars**

Dr. Norman Lorenz made a motion to approve the updated 2021-2022 School Calendars.

Christine Cordero seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Teresa Lyday Selby Aye  
Christine Cordero Aye  
Deb Hibbard Aye  
Dr. Norman Lorenz Aye  
Adina Caskey Absent

**C. Updated Educational Vendor Policies & Procedures**

1. Cannot 'roll over' educational funds from 1 year to the next. Discontinuing this practice. Going forward this practice will not continue. The funds spoken of earlier are the last time this will happen.

Teresa Lyday Selby made a motion to approved the Updated Educational Vendor Policies and Procedures.

Deb Hibbard seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Dr. Norman Lorenz Aye  
Teresa Lyday Selby Aye  
Christine Cordero Aye  
Adina Caskey Absent

**Roll Call**

Deb Hibbard            Aye

**VI. Governance**

**A. Acceptance of Board Member Resignation**

The Board thanked Adina for her service to TCS.

Deb Hibbard made a motion to accept the resignation of Board Member, Adina Caskey.

Christine Cordero seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Christine Cordero    Aye

Teresa Lyday Selby Aye

Adina Caskey        Absent

Deb Hibbard        Aye

Dr. Norman Lorenz Aye

**B. Board Member Vacancy**

Ann Buxton presented the process for a board vacancy.

1. Timeline for filling vacancy changed.

2. Add a board orientation to process along with training

3. Form an ad hoc committee of 2 board members and 1 staff member.

4. Announce at April Board Meeting

Deb Hibbard made a motion to approve the Board Member Vacancy process with the changes from legal.

Dr. Norman Lorenz seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Adina Caskey        Absent

Dr. Norman Lorenz Aye

Teresa Lyday Selby Aye

Deb Hibbard        Aye

Christine Cordero Aye

**C. Adhoc Committee - Board Recruitment**

Ann Buxton recommended that two board members and one staff member make up the Adhoc Committee.

Dr. Norman Lorenz requested that Ann Buxton and Cindy Garcia seek out interested staff to participate.

Dr. Norman Lorenz made a motion to move forward with the Adhoc Committee, nominate Teresa Lyday Selby and Christine Cordero, and assign Ann Buxton and Cindy Garcia to seek out a staff member to participate on the committee.

Deb Hibbard seconded the motion.

The board **VOTED** to approve the motion.

**Roll Call**

Christine Cordero    Aye

Adina Caskey        Absent

Teresa Lyday Selby Aye

Deb Hibbard        Aye

Dr. Norman Lorenz Aye



## VII. Closing Items

### A. Board of Directors Comments & Requests

None.

### B. Announcement of Next Regular Scheduled Board Meeting

March 16, 2021

### C. Adjourn Meeting

Teresa Lyday Selby made a motion to adjourn the meeting at 8:54 pm.

Dr. Norman Lorenz seconded the motion.

The board **VOTED** to approve the motion.

#### Roll Call

Dr. Norman Lorenz Aye

Adina Caskey Absent

Christine Cordero Aye

Teresa Lyday Selby Aye

Deb Hibbard Aye

There being no further business to be transacted, and upon motion duly made, seconded and approved, the meeting was adjourned at 8:54 PM.

Respectfully Submitted,  
Dr. Norman Lorenz

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Prepared By:  
Kimmi Buzzard

Noted By:

Board Secretary

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## Cover Sheet

### Open Session Discussion / Action Items: Review of Comparable Compensation Data for Charter School Executive Directors/CEOs/Principals

**Section:** III. Finance  
**Item:** A. Open Session Discussion / Action Items: Review of  
Comparable Compensation Data for Charter School Executive Directors/CEOs/Principals  
**Purpose:** Discuss  
**Submitted by:**  
**Related Material:** EHA Comparisons of Salaries.pdf



HELPING SCHOOL DISTRICTS MEASURE UP

### Comparisons of Superintendent/Executive Director Salaries

Category/School	Executive Director/Sup salary	Dir. Of Sped Salary	CBO Salary	Sup State /district average	# of Students
<b>The Cottonwood School Current</b>	<b>\$146,000</b>	<b>\$160,000</b>	<b>\$160,000</b>	<b>\$245,000</b>	<b>2500</b>
Gateway Charter School	\$219,930	\$160,000	\$170,000	\$245,810	1215
Visions in Education	\$268,444	n/a	n/a	\$245,810	8000
Horizon Charter School	\$189,844	\$165,000	\$175,000	\$245,810	2000
John Adams Charter– EDCOE	\$176,396	\$163,000	\$165,000	\$186,000	497
John Adams Charter– Placer	\$189,000	\$160,000	\$170,000	\$230,000	214
Heritage Peak Charter	\$290,700	\$165,000	\$240,000	\$271,000	1100
Valley View Charter Montessori	\$181,031	Shared	May be outsourced	\$183,692	521
Clarksville Charter	\$175,000	\$155,000-\$161,000	Outsourced	\$200,000	1158
Feather River Charter School					1091
Lake View Charter	\$175,000	\$155,000-\$161,000	Outsourced		437
Winship					107

#### Proposal of TCS Executive Director Salary

Position	Year 1-2	Year 3-4	Year 5-6	Year 7-8	Year 9-10+	Days
<b>Executive Director</b>	175,000	180,000	185,000	190,000	195,000	225 days

5245 Avenida Encinas, Suite A, Carlsbad, CA 92008  
 Office 760.602.9352 / Fax 760.602.9341  
 EH&A.com

# Cover Sheet

## Discussion and Potential Action on February Financials

<b>Section:</b>	III. Finance
<b>Item:</b>	C. Discussion and Potential Action on February Financials
<b>Purpose:</b>	Vote
<b>Submitted by:</b>	
<b>Related Material:</b>	Financial Package_February 2021_Cottonwood.pdf



# **The Cottonwood School**

## **Monthly Financial Presentation – February 2021**

# COTTONWOOD - Highlights

- Year-end revenue projections increased by \$3.2k.
- Year-end expense projections decreased by \$14k.
- Year-end surplus projected at \$1.130M (December; \$1.113M).
- Senate Bill-740 Requirements:

- 40/80 Expense Ratio ✓

Cert.	Instr.
51.2%	81.5%
2,717,496	361,239

- 25:1 Pupil-Teacher ratio ✓

Pupil:Teacher Ratio	
21.09	:1

# COTTONWOOD - Revenue

- **Other State Revenue:** Partial recognition of Learning Loss Mitigation Funds-GF Funds.

## Revenue

Year-to-Date		
Actual	Budget	Fav/(Unf)
\$ 12,217,212	\$ 12,199,079	\$ 18,133
152,867	158,226	(5,359)
1,217,781	926,360	291,421
1,255	-	1,255
<u>\$ 13,589,115</u>	<u>\$ 13,283,665</u>	<u>\$ 305,450</u>

<i>Annual/Full Year</i>		
Forecast	Budget	Fav/(Unf)
\$ 22,018,639	\$ 22,001,905	\$ 16,734
441,513	288,646	152,867
2,168,875	1,953,214	215,661
1,255	-	1,255
<b>\$ 24,630,283</b>	<b>\$ 24,243,766</b>	<b>\$ 386,517</b>



# COTTONWOOD - Expenses

- **Professional Services:** Decrease in projected legal cost.

Expenses	Year-to-Date			Annual/Full Year		
	Actual	Budget	Fav/(Unf)	Forecast	Budget	Fav/(Unf)
Certificated Salaries	\$ 5,248,969	\$ 5,413,941	\$ 164,973	\$ 9,252,296	\$ 9,406,116	\$ 153,820
Classified Salaries	180,481	199,942	19,461	339,357	342,758	3,401
Benefits	1,563,471	1,742,795	179,324	2,771,871	3,017,979	246,108
Books and Supplies	1,874,766	1,514,760	(360,006)	3,121,202	3,024,541	(96,661)
Subagreement Services	1,819,170	2,466,883	647,713	4,931,718	4,665,083	(266,635)
Operations	155,522	63,117	(92,405)	273,630	108,200	(165,430)
Facilities	46,543	70,525	23,982	117,752	120,900	3,148
Professional Services	886,715	1,428,169	541,454	2,582,753	2,594,921	12,168
Depreciation	-	8,108	8,108	5,792	13,900	8,108
Interest	1,084	347,482	346,397	117,283	347,482	230,198
<b>Total Expenses</b>	<b>\$ 11,776,722</b>	<b>\$ 13,255,722</b>	<b>\$ 1,479,001</b>	<b>\$ 23,513,654</b>	<b>\$ 23,641,878</b>	<b>\$ 128,225</b>

# COTTONWOOD - Fund Balance

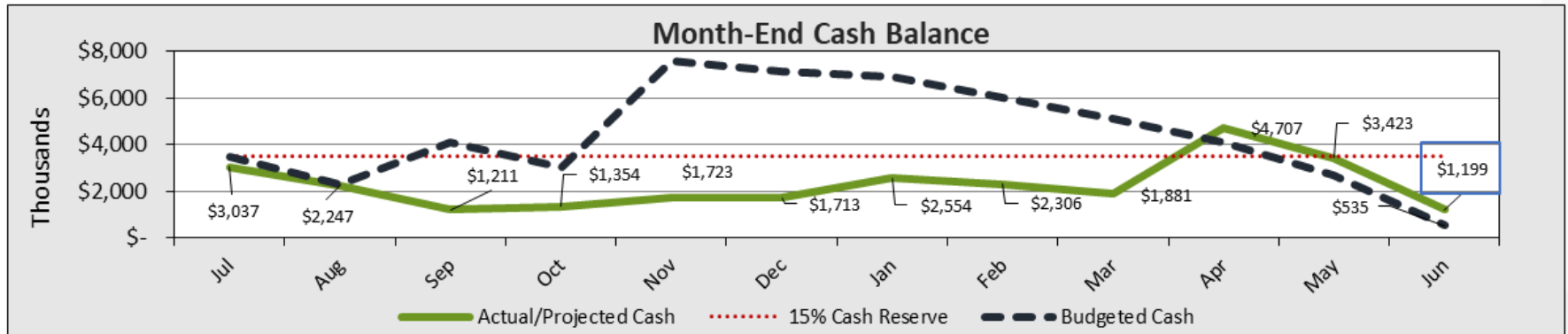
- Surplus and ending fund balance projected to exceed budget.

	<i>Year-to-Date</i>		
	Actual	Budget	Fav/(Unf)
<b>Total Surplus(Deficit)</b>	\$ (167,187)	\$ (1,775,413)	\$ 1,608,226
Beginning Fund Balance	<u>1,756,719</u>	<u>1,756,719</u>	
<b>Ending Fund Balance</b>	<u><b>\$ 1,589,533</b></u>	<u><b>\$ (18,694)</b></u>	
<i>As a % of Annual Expenses</i>	6.8%	-0.1%	

<i>Annual/Full Year</i>		
Forecast	Budget	Fav/(Unf)
\$ 1,130,801	\$ 601,888	\$ 528,913
<u>1,756,719</u>	<u>1,756,719</u>	
<u><b>\$ 2,887,521</b></u>	<u><b>\$ 2,358,607</b></u>	
12.3%	10.0%	

# COTTONWOOD- Cash Balance

- Positive cash levels projected through receivable sales.



# COTTONWOOD - Compliance Reporting



Due Date	Description	Completed By
Mar-05	<b>CALPADS - Fall 2 deadline</b> - Please be mindful that Level-2 certification within CALPADS means that these data have been reviewed and approved by your superintendent or IRC administrator. Failure to properly review and amend these data in CALPADS within the allotted amendment window will result in the improper certification of official Fall 2 data within CALPADS, which can impact a number of things, including LCFF funding, student course enrollments, staff assignments and English learner education services.	Charter Impact submits with data provided by Cottonwood
Mar-15	<b>2nd Interim Financial Report</b> - Local educational agencies (LEAs) are required to file two reports during a fiscal year (interim reports) on the status of the LEA's financial health. The first interim report is due December 15 for the period ending October 31. The second is due March 15 for the period ending January 31	Charter Impact
Mar-19	<b>El Dorado SELPA Pre-Test for Year-End Maintenance of Effort (Special Education)</b> - Report due to Charter school's SELPA. Maintenance of Effort (MOE) is a requirement that you spend each year at least what you spent last year in the area of special education (with some exceptions). If you reduce your special education budget (or expenditures) in a given year, you need to be careful to ensure that you have met the MOE requirement. This does not mean you can't reduce costs, but you must do so within the guidelines of federal MOE.	Charter Impact
Mar-31	<b>Annual Audit Review and Board Approval</b> - Charter Schools are required to submit an independent audit report to the CDE, the State Controller's Office (SCO), the local County Superintendent of Schools, and, if applicable, the chartering entity, by December 15 of each year. <b>Note that the audit report due date was automatically extended to March 31, 2021, due to COVID-19.</b>	Cottonwood with Charter Impact support
Apr-01 or sooner based on Authorizer	<b>Audit Firm Selection</b> - In accordance with Education Code (EC) Section 41020, the governing board of each school shall provide for an audit of the books and accounts of the school. In the event the governing board of a school has not provided for an audit, by selecting an audit firm, by April 1, the County Office of Education, having jurisdiction over the school, shall provide for the audit.	Cottonwood with Charter Impact support
Apr-01	<b>File a Form 700 - Statement of Economic Interests (SEI)</b> : The requirement is part of the Political Reform Act enacted in 1974, which was passed by California voters to promote integrity in state and local government by helping agency decision makers avoid conflicts between their personal interests and official duties. Depending on your local authorizer's conflict of interest policies, certain charter school officers and employees may be required to file Statements of Economic Interest with a filing officer by the April 1 deadline.	Cottonwood with Charter Impact support
Apr-21	<b>Federal Expenditure Report #2 (Special Education)</b> - Interim financial reporting for actuals through March 31 are due to El Dorado Charter SELPA.	Charter Impact



# COTTONWOOD - Appendix

- Monthly Cash Flow / Forecast 20-21
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- Check Register
- AP Aging
- Due-To/Due-From Balance

**The Cottonwood School**  
**Monthly Cash Flow/Forecast FY20-21**

Revised 3/3/2021

ADA = 2425.60



**Revenues**

**State Aid - Revenue Limit**

8011	LCFF State Aid	-	857,979	857,979	1,544,362	1,544,362	1,544,362	1,544,362	1,544,362	688,393	337,094	324,580	320,365	6,051,380
8012	Education Protection Account	-	-	-	121,280	-	-	121,280	-	-	121,280	-	-	121,280
8019	State Aid - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-
8096	In Lieu of Property Taxes	-	262,436	524,873	349,915	349,915	-	699,830	349,915	612,352	306,176	306,176	306,176	306,176
		-	1,120,415	1,382,852	2,015,557	1,894,277	1,544,362	2,365,472	1,894,277	1,300,745	764,550	630,756	626,541	6,478,836

**Federal Revenue**

8181	Special Education - Entitlement	-	-	-	-	-	-	-	-	57,729	57,729	57,729	57,729	57,729
8296	Other Federal Revenue	-	-	142,272	-	-	10,595	-	-	-	-	-	-	-
		-	-	142,272	-	-	10,595	-	-	57,729	57,729	57,729	57,729	57,729

**Other State Revenue**

8311	State Special Education	-	73,066	73,066	131,520	131,520	263,040	131,520	61,814	120,995	120,995	120,995	120,995	120,995
8560	State Lottery	-	-	-	-	-	-	136,574	-	-	120,271	-	-	225,849
8598	Prior Year Revenue	-	-	-	-	-	-	3,449	-	-	-	-	-	-
8599	Other State Revenue	-	-	-	-	-	142,272	14,955	3,267	-	-	-	-	-
		-	73,066	73,066	131,520	131,520	457,030	286,498	65,081	120,995	241,266	120,995	120,995	346,844

**Other Local Revenue**

8660	Interest Revenue	-	-	-	-	-	-	1,255	-	-	-	-	-	-
		-	-	-	-	-	-	1,255	-	-	-	-	-	-

**Total Revenue**

		-	1,193,481	1,598,190	2,147,077	2,025,797	2,011,987	2,653,225	1,959,358	1,479,469	1,063,545	809,480	805,265	6,883,409
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**Expenses**

**Certificated Salaries**

1100	Teachers' Salaries	551,283	550,290	579,013	551,640	547,743	556,505	547,663	541,692	527,271	527,271	527,271	527,271	-
1175	Teachers' Extra Duty/Stipends	8,875	25,359	62,484	60,181	66,868	62,429	63,816	63,776	82,254	82,254	82,254	82,254	-
1200	Pupil Support Salaries	69,989	76,886	66,161	83,986	84,521	104,977	105,034	105,034	104,884	104,884	104,884	104,884	-
1300	Administrators' Salaries	33,367	33,500	33,500	33,500	39,078	44,799	44,310	64,670	66,926	66,926	66,926	66,926	-
1900	Other Certificated Salaries	9,470	27,923	25,315	27,923	28,193	21,194	21,194	21,194	21,194	21,194	21,194	21,194	-
		672,985	713,958	766,473	757,230	766,403	789,904	782,017	796,367	802,530	802,530	802,530	802,530	-

**Classified Salaries**

2200	Support Salaries	22,820	25,313	23,798	23,798	23,364	25,220	25,220	22,300	27,070	27,070	27,070	27,070	-
2400	Clerical and Office Staff Salaries	-	-	-	-	-	5,473	5,473	5,221	5,473	5,473	5,473	5,473	-
		22,820	25,313	23,798	23,798	23,364	30,693	30,693	27,521	32,543	32,543	32,543	32,543	-

**Benefits**

3101	STRS	107,542	113,294	120,962	120,276	109,832	125,193	123,893	126,365	132,555	132,555	132,555	132,555	-
3301	OASDI	1,357	1,458	1,391	1,391	1,364	1,818	1,818	1,594	2,330	2,330	2,330	2,330	-
3311	Medicare	9,705	10,304	11,051	10,917	11,050	11,497	11,383	11,545	12,440	12,440	12,440	12,440	-
3401	Health and Welfare	60,908	92,556	78,303	80,206	81,074	84,865	82,994	84,160	78,125	78,125	78,125	78,125	-
3501	State Unemployment	5,841	1,663	43	68	133	13,821	25,939	(7,555)	6,468	3,234	3,234	3,234	-
3601	Workers' Compensation	10,352	6,951	3,162	6,757	24	13,514	6,757	6,757	12,011	12,011	12,011	12,011	-
3901	Other Benefits	-	-	-	-	-	45	-	(3,486)	-	-	-	-	-
		195,705	226,225	214,912	219,615	203,477	250,754	252,784	219,379	243,929	240,695	240,695	240,695	-

**Books and Supplies**

4302	School Supplies	74,110	286,336	283,240	301,353	141,769	186,912	236,091	328,529	16,348	20,215	24,457	62,708	-
4305	Software	7,511	38,020	42,333	21,031	12,326	86,973	37,882	12,603	18,458	18,458	18,458	18,458	-
4310	Office Expense	-	325	604	1,252	1,209	169	36	170	3,342	3,342	3,342	3,342	-
4311	Business Meals	-	-	-	-	-	-	-	-	58	58	58	58	-
4400	Noncapitalized Equipment	-	4,327	18,300	6,331	23,209	24,426	38,692	245	90,460	111,856	135,333	346,993	-
		81,621	329,008	344,477	329,967	178,514	298,480	312,700	341,546	128,666	153,929	181,649	431,560	-

**Subagreement Services**

5102	Special Education	8,350	7,814	23,156	87,037	148,106	149,550	47,878	75,586	51,792	51,792	51,792	51,792	-
5105	Security	-	-	-	-	-	-	-	-	17	17	17	17	-
5106	Other Educational Consultants	15,602	35,141	74,164	140,441	89,297	124,251	152,437	149,000	287,207	355,139	429,677	1,101,688	-
5107	Instructional Services	102,017	102,540	102,278	102,278	102,278	102,278	102,278	102,278	107,171	107,171	107,171	107,171	-
		125,969	145,495	199,598	329,756	339,680	376,079	302,593	326,865	446,186	514,118	588,656	1,260,667	-

**Operations and Housekeeping**

5201	Auto and Travel	-	-	101	-	-	-	37	-	708	708	708	708	-
5300	Dues & Memberships	-	225	4,800	-	-	-	-	-	67	67	67	67	-
5400	Insurance	6,650	17,004	27,358	17,004	-	34,008	17,004	17,004	21,255	21,255	21,255	21,255	-
5502	Janitorial Services	-	-	1,500	3,024	1,602	1,500	1,500	1,500	1,533	1,533	1,533	1,533	-
5900	Communications	-	-	-	605	(605)	2,120	8,715	11,480	-	-	-	-	-
5901	Postage and Shipping	-	825	87	1,411	4,393	2,226	2,428	86	58	58	58	58	-
		6,650	18,054	33,847	22,044	5,390	39,854	29,683	30,070	23,622	23,622	23,622	23,622	-

**Facilities, Repairs and Other Leases**

5601	Rent	7,000	7,000	7,000	7,000	7,000	7,000	7,000	7,000	12,167	12,167	12,167	12,167	-
5603	Equipment Leases	-	-	-	-	-	-	-	-	58	58	58	58	-
5604	Other Leases	-	-	-	(937)	-	-	-	-	808	808	808	808	-
5610	Repairs and Maintenance	-	-	-	(1,520)	-	-	-	-	1,208	1,208	1,208	1,208	-
		7,000	7,000	7,000	4,543	7,000	7,000	7,000	7,000	14,242	14,242	14,242	14,242	-

**Professional/Consulting Services**

5801	IT	-	-	-	-	-	793	248	-	58	58	58	58	-
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**Annual Forecast**

17,159,580.34
485,120.00
-
4,373,938.94
22,018,639.28

288,646.40
152,867.00
441,513.40

1,470,520.00
482,694.40
3,448.76
160,493.88
2,168,875.04

1,255.09
1,255.09

24,630,282.81
---------------

6,534,914.73
742,805.58
1,116,126.14
594,427.25
267,183.28
9,255,456.98

300,113.92
38,061.47
338,175.39

1,477,576.61
21,509.77
137,212.78
957,565.68
56,123.20
102,318.68
(3,440.98)
2,748,865.75

1,962,068.45
332,510.95
17,131.32
233.33
800,172.19
3,112,116.25

754,644.50
66.67
2,954,042.17
1,246,908.07
4,955,661.40

2,971.58
5,291.67
221,052.33
16,759.29
22,314.09
11,689.98
280,078.95

104,666.67
233.33
2,296.67
3,313.33
110,510.01

1,274.57
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Revised Budget Total	Favorable / (Unfav.)
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ADA = 2425.60

17,159,583	(3)
485,120	-
-	-
4,357,202	16,737
22,001,905	16,734

288,646	-
-	152,867
288,646	152,867

1,470,520	-
482,694	-
-	3,449
-	160,494
1,953,214	215,661

-	1,255
-	1,255

24,243,766	386,517
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6,734,728	199,813
875,515	132,709
741,487	(374,639)
400,500	(193,927)
653,886	386,703
9,406,116	150,659

342,758	42,644
-	(38,061)
342,758	4,582

1,730,725	253,149
21,251	(259)
141,359	4,146
922,500	(35,066)
65,660	9,537
136,484	34,166
-	3,441
3,017,979	269,113

1,962,068	-
221,500	(111,011)
40,100	22,969
700	467
800,172	-
3,024,541	(87,576)

621,500	(133,144)
200	133
2,816,042	(138,000)
1,227,341	(19,567)
4,665,083	(290,579)

8,500	5,528
800	(4,492)
79,800	(141,252)
18,400	1,641
-	(22,314)
700	(10,990)
108,200	(171,879)

96,000	(8,66
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The Cottonwood School  
Monthly Cash Flow/Forecast FY20-21

Revised 3/3/2021

ADA = 2425.60

5803 Legal  
5804 Professional Development  
5805 General Consulting  
5806 Special Activities/Field Trips  
5807 Bank Charges  
5808 Printing  
5809 Other taxes and fees  
5810 Payroll Service Fee  
5811 Management Fee  
5812 District Oversight Fee  
5814 SPED Encroachment  
5815 Teacher

Depreciation

6900 Depreciation Expense

Interest

7438 Interest Expense

Total Expenses

Monthly Surplus (Deficit)

Cash Flow Adjustments

Monthly Surplus (Deficit)

Cash flows from operating activities

Depreciation/Amortization  
Public Funding Receivables  
Grants and Contributions Rec.  
Prepaid Expenses  
Other Assets  
Accounts Payable  
Accrued Expenses  
Deferred Revenue

Cash flows from investing activities

Cash flows from financing activities

Proceeds from Factoring  
Payments on Factoring  
Payments on Debt

Total Change in Cash

Cash, Beginning of Month

Cash, End of Month

Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Year-End Accruals
-	50,411	28,509	36,620	20,742	13,901	9,508	15,032	25,000	25,000	25,000	25,000	-
-	144	4,919	1,280	800	486	(310)	415	158	158	158	158	-
-	1,000	25,809	27,763	16,808	29,978	29,435	23,939	20,144	20,144	20,144	20,144	-
-	269	-	-	4,726	13,137	16,722	24,588	6,243	7,719	9,339	23,946	-
585	1,026	930	1,084	964	872	786	788	280	280	280	280	-
-	-	-	-	-	-	-	-	50	50	50	50	-
-	-	1,500	115	2,178	7,197	-	34	60	60	60	60	-
331	2,232	1,080	2,019	1,177	1,150	1,321	2,114	1,416	1,416	1,416	1,416	-
138,748	135,253	134,992	134,317	138,924	140,149	138,892	139,624	146,078	146,078	146,078	146,078	-
-	-	-	-	-	-	(440,373)	18,943	13,007	7,645	6,308	6,265	608,391
3,062	-	-	-	-	-	-	-	-	-	-	-	(3,062)
-	-	-	-	2,494	-	13	243	125	125	125	125	-
142,726	190,335	197,739	203,197	188,812	207,663	(243,756)	225,720	212,620	208,735	209,017	223,582	605,329
1,261	1,261	(2,521)	-	-	-	-	-	1,158	1,158	1,158	1,158	-
1,261	1,261	(2,521)	-	-	-	-	-	1,158	1,158	1,158	1,158	-
155	155	155	155	155	155	155	5,112	-	116,069	-	-	-
155	155	155	155	155	155	155	5,112	-	116,069	-	-	-
1,256,890	1,656,803	1,785,478	1,890,305	1,712,794	2,000,582	1,473,870	1,979,580	1,905,497	2,107,641	2,094,113	3,030,599	605,329
(1,256,890)	(463,322)	(187,288)	256,772	313,003	11,405	1,179,355	(20,222)	(426,028)	(1,044,096)	(1,284,633)	(2,225,334)	6,278,080
(1,256,890)	(463,322)	(187,288)	256,772	313,003	11,405	1,179,355	(20,222)	(426,028)	(1,044,096)	(1,284,633)	(2,225,334)	6,278,080
1,261	1,261	(2,521)	-	-	-	-	-	1,158	1,158	1,158	1,158	-
2,682,652	375,282	-	-	-	-	478,304	(61,814)	-	-	-	-	(6,883,409)
(1,414,308)	-	551,704	656,698	252	-	-	-	-	-	-	-	-
(204,841)	(112,797)	(45,284)	110,558	-	(4,013)	(30,038)	1,086	-	-	-	-	-
(100,000)	-	-	-	-	-	(5,000)	(85,187)	-	-	-	-	-
(68,421)	(160,810)	(570,324)	44,098	260,091	107,181	(348,367)	(83,750)	-	-	-	-	605,329
15,582	215,816	(148,211)	3,490	(203,795)	28,143	(418,591)	9,137	-	-	-	-	-
-	-	10,595	187,650	-	(152,867)	(14,955)	(13,019)	-	-	-	-	-
-	-	-	-	-	-	-	-	3,868,950	-	-	-	-
-	(645,100)	(645,100)	(1,116,574)	-	-	-	-	-	-	-	-	-
155	155	155	155	155	155	155	5,112	-	-	-	-	-
(344,810)	(789,516)	(1,036,274)	142,848	369,706	(9,995)	840,864	(248,657)	(424,870)	2,826,012	(1,283,475)	(2,224,176)	
3,381,345	3,036,535	2,247,020	1,210,746	1,353,594	1,723,300	1,713,304	2,554,168	2,305,511	1,880,641	4,706,654	3,423,178	
3,036,535	2,247,020	1,210,746	1,353,594	1,723,300	1,713,304	2,554,168	2,305,511	1,880,641	4,706,654	3,423,178	1,199,003	



Annual Forecast	Revised Budget Total	Favorable / (Unfav.)
274,721.86	65,000	(209,722)
8,367.42	1,900	(6,467)
235,307.64	55,730	(179,578)
106,689.63	106,690	-
8,156.27	3,220	(4,936)
200.00	575	375
11,264.15	690	(10,574)
17,088.39	17,253	164
1,685,211.61	1,681,607	(3,605)
220,186.39	660,057	439,871
-	-	-
3,250.28	1,500	(1,750)
2,571,718.21	2,594,921	23,203
4,633.33	13,900	9,267
4,633.33	13,900	9,267
122,265.15	347,482	225,216
122,265.15	347,482	225,216
23,499,481.42	23,641,878	142,397
1,130,801.39	601,888	528,913
4.81%		
1,130,801.39		
4,633.33		
(3,408,985.11)		
(205,653.55)		
(285,327.96)		
(190,187.16)		
(214,972.57)		
(498,427.73)		
17,404.12		
3,868,950.39		
(2,406,774.00)		
6,196.64		

Cert.	Instr.
51.2%	81.5%
2,717,496	361,239

Pupil:Teacher Ratio	
21.09	:1



**The Cottonwood School*****Budget vs Actual*****For the period ended February 28, 2021**

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
<b>Revenues</b>							
State Aid - Revenue Limit							
LCFF Revenue	\$ 1,544,362	\$ 1,544,362	\$ (0)	\$ 9,437,768	\$ 9,437,771	\$ (3)	\$ 17,159,583
Education Protection Account	-	-	-	242,560	242,560	-	485,120
In Lieu of Property Taxes	349,915	347,414	2,501	2,536,884	2,518,749	18,135	4,357,202
Total State Aid - Revenue Limit	1,894,277	1,891,776	2,501	12,217,212	12,199,079	18,133	22,001,906
Federal Revenue							
Federal Special Education - IDEA	-	25,892	(25,892)	-	158,226	(158,226)	288,646
Other Federal Revenue	-	-	-	152,867	-	152,867	-
Total Federal Revenue	-	25,892	(25,892)	152,867	158,226	(5,359)	288,646
Other State Revenue							
State Special Education - AB602	61,814	131,905	(70,091)	865,546	806,088	59,458	1,470,520
Mandate Block Grant	-	-	-	51,718	-	51,718	-
State - State Lottery	-	-	-	136,574	120,271	16,303	482,694
Prior Year Revenue	-	-	-	3,449	-	3,449	-
State - Other State Revenue	3,267	-	3,267	160,494	-	160,494	-
Total Other State Revenue	65,081	131,905	(66,824)	1,217,781	926,360	291,421	1,953,214
Other Local Revenue							-
Interest Revenue	-	-	-	1,255	-	1,255	-
Total Other Local Revenue	-	-	-	1,255	-	1,255	-
<b>Total Revenues</b>	<b>\$ 1,959,358</b>	<b>\$ 2,049,573</b>	<b>\$ (90,215)</b>	<b>\$ 13,589,115</b>	<b>\$ 13,283,665</b>	<b>\$ 305,450</b>	<b>\$ 24,243,766</b>
<b>Expenses</b>							
Certificated Salaries							
Certificated Teachers' Salaries	\$ 541,692	\$ 561,227	\$ 19,535	\$ 4,425,829	\$ 4,489,819	\$ 63,989	\$ 6,734,728
Certificated Teachers' Extra Duties/Stipends	63,776	87,551	23,775	413,788	525,309	111,521	875,515
Certificated Pupil Support Salaries	105,034	61,791	(43,244)	696,589	494,325	(202,264)	741,487
Certificated Supervisors' and Administrators' Sa	64,670	33,375	(31,295)	326,724	267,000	(59,724)	400,500
Other Certificated Salaries	21,194	54,491	33,296	182,406	435,924	253,518	653,886
Total Certificated Salaries	796,367	798,435	2,068	6,045,336	6,212,376	167,040	9,406,116
Classified Salaries							
Classified Support Salaries	22,300	28,563	6,264	191,833	228,505	36,672	342,758
Clerical, Technical, and Office Staff Salaries	5,221	-	(5,221)	16,168	-	(16,168)	-
Total Classified Salaries	27,521	28,563	1,042	208,001	228,505	20,504	342,758
Benefits							
State Teachers' Retirement System, certificated	126,365	146,912	20,548	947,357	1,143,077	195,720	1,730,725
OASDI/Medicare/Alternative, certificated positi	1,594	1,771	177	12,190	14,167	1,978	21,251
Medicare certificated positions	11,545	11,991	446	87,452	93,393	5,941	141,359
Health and Welfare Benefits, certificated positio	84,160	76,875	(7,285)	645,066	615,000	(30,066)	922,500
State Unemployment Insurance, certificated po	(7,555)	13,132	20,687	39,953	49,245	9,292	65,660
Workers' Compensation Insurance, certificated	6,757	11,578	4,821	54,274	90,172	35,899	136,484
Other Benefits, certificated positions	(3,486)	-	3,486	(3,441)	-	3,441	-
Total Benefits	219,379	262,259	42,881	1,782,850	2,005,055	222,204	3,017,979
Books & Supplies							
School Supplies	328,529	106,572	(221,957)	1,838,340	1,073,849	(764,491)	1,962,068
Software	12,603	18,458	5,855	258,678	147,667	(111,011)	221,500
Office Expense	170	3,342	3,172	3,765	26,733	22,969	40,100
Business Meals	-	58	58	-	467	467	700
Noncapitalized Equipment	245	43,462	43,218	115,530	437,938	322,408	800,172
Total Books & Supplies	341,546	171,893	(169,653)	2,216,312	1,686,653	(529,659)	3,024,541
Subagreement Services							
Special Education	75,586	51,792	(23,795)	547,478	414,333	(133,144)	621,500
Security	-	17	17	-	133	133	200
Other Educational Consultants	149,000	152,957	3,956	780,332	1,541,232	760,900	2,816,042
Instructional Services	102,278	102,278	0	818,225	818,227	2	1,227,341
Total Subagreement Services	326,865	307,043	(19,821)	2,146,035	2,773,926	627,891	4,665,083
Operations & Housekeeping							
Auto and Travel Expense	-	708	708	138	5,667	5,528	8,500
Dues & Memberships	-	67	67	5,025	533	(4,492)	800
Insurance	17,004	6,650	(10,354)	136,032	53,200	(82,832)	79,800



**The Cottonwood School*****Budget vs Actual*****For the period ended February 28, 2021**

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Janitorial/Trash Removal	1,500	1,533	33	10,626	12,267	1,641	18,400
Communications	11,480	-	(11,480)	22,314	-	(22,314)	-
Postage and Shipping	86	58	(28)	11,457	467	(10,990)	700
Total Operations & Housekeeping	30,070	9,017	(21,054)	185,592	72,133	(113,459)	108,200
Facilities, Repairs & Other Leases							
Rent	7,000	8,000	1,000	56,000	64,000	8,000	96,000
Equipment Leases	-	58	58	-	467	467	700
Other Leases	-	808	808	(937)	6,467	7,403	9,700
Repairs and Maintenance	-	1,208	1,208	(1,520)	9,667	11,187	14,500
Total Facilities, Repairs & Other Leases	7,000	10,075	3,075	53,543	80,600	27,057	120,900
Professional/Consulting Services							
IT	-	58	58	1,041	467	(575)	700
Legal	15,032	5,417	(9,615)	174,722	43,333	(131,389)	65,000
Professional Development	415	158	(257)	7,734	1,267	(6,467)	1,900
General Consulting	23,939	4,644	(19,295)	154,731	37,153	(117,578)	55,730
Special Activities	24,588	5,795	(18,794)	59,443	58,392	(1,051)	106,690
Bank Charges	788	280	(508)	7,036	2,100	(4,936)	3,220
Printing	-	50	50	-	375	375	575
Other Taxes and Fees	34	60	26	11,024	450	(10,574)	690
Payroll Service Fee	2,114	1,438	(676)	11,423	11,502	78	17,253
Management Fee	139,624	140,134	510	1,100,899	1,121,071	20,172	1,681,607
District Oversight Fee	18,943	56,753	37,811	(421,430)	365,972	787,403	660,057
SELPA Fees	-	-	-	3,062	-	(3,062)	-
Public Relations	243	125	(118)	2,750	1,000	(1,750)	1,500
Total Professional/Consulting Services	225,720	214,912	(10,808)	1,112,436	1,643,082	530,646	2,594,921
Depreciation							
Depreciation Expense	-	1,158	1,158	-	9,267	9,267	13,900
Total Depreciation	-	1,158	1,158	-	9,267	9,267	13,900
Interest							
Interest Expense	5,112	-	(5,112)	6,197	347,482	341,285	347,482
Total Interest	5,112	-	(5,112)	6,197	347,482	341,285	347,482
<b>Total Expenses</b>	<b>\$ 1,979,580</b>	<b>\$ 1,803,356</b>	<b>\$ (176,224)</b>	<b>\$ 13,756,302</b>	<b>\$ 15,059,078</b>	<b>\$ 1,302,776</b>	<b>\$ 23,641,878</b>
<b>Change in Net Assets</b>	<b>(20,222)</b>	<b>246,217</b>	<b>(266,439)</b>	<b>(167,187)</b>	<b>(1,775,413)</b>	<b>1,608,226</b>	<b>601,888</b>
Net Assets, Beginning of Period	1,609,754			1,756,719			
<b>Net Assets, End of Period</b>	<b>\$ 1,589,533</b>			<b>\$ 1,589,533</b>			

## The Cottonwood School

### Statement of Financial Position

February 28, 2021

	Current Balance	Beginning Year Balance	YTD Change	YTD % Change
<b>Assets</b>				
<b>Current Assets</b>				
Cash & Cash Equivalents	\$ 2,305,511	\$ 3,381,345	\$ (1,075,834)	-32%
Accounts Receivable	26,496	1,465,569	(1,439,072)	-98%
Public Funding Receivables	61,814	3,536,238	(3,474,424)	-98%
Factored Receivables	-	(4,051,500)	4,051,500	-100%
Due To/From Related Parties	320,152	320,152	-	0%
Prepaid Expenses	320,755	35,427	285,328	805%
<b>Total Current Assets</b>	<b>3,034,729</b>	<b>4,687,231</b>	<b>(1,652,502)</b>	<b>-35%</b>
<b>Long-Term Assets</b>				
Deposits	303,243	113,056	190,187	168%
<b>Total Long Term Assets</b>	<b>303,243</b>	<b>113,056</b>	<b>190,187</b>	<b>168%</b>
<b>Total Assets</b>	<b>\$ 3,337,972</b>	<b>\$ 4,800,287</b>	<b>\$ (1,462,315)</b>	<b>-30%</b>
<b>Liabilities</b>				
<b>Current Liabilities</b>				
Accounts Payable	\$ 149,240	\$ 969,541	\$ (820,301)	-85%
Accrued Liabilities	646,104	1,144,532	(498,428)	-44%
Deferred Revenue	17,404	-	17,404	0%
Notes Payable, Current Portion	92,950	92,950	-	0%
<b>Total Current Liabilities</b>	<b>905,698</b>	<b>2,207,023</b>	<b>(1,301,325)</b>	<b>-59%</b>
<b>Long-Term Liabilities</b>				
Notes Payable, Net of Current Portion	842,742	836,545	6,197	1%
<b>Total Long-Term Liabilities</b>	<b>842,742</b>	<b>836,545</b>	<b>6,197</b>	<b>1%</b>
<b>Total Liabilities</b>	<b>1,748,440</b>	<b>3,043,568</b>	<b>(1,295,128)</b>	<b>-43%</b>
<b>Total Net Assets</b>	<b>1,589,533</b>	<b>1,756,719</b>	<b>(167,187)</b>	<b>-10%</b>
<b>Total Liabilities and Net Assets</b>	<b>\$ 3,337,972</b>	<b>\$ 4,800,287</b>	<b>\$ (1,462,315)</b>	<b>-30%</b>

## The Cottonwood School

### Statement of Cash Flows

For the period ended February 28, 2021

	Month Ended 02/28/21	YTD Ended 02/28/21
<b>Cash Flows from Operating Activities</b>		
Change in Net Assets	\$ (20,222)	\$ (167,187)
Adjustments to reconcile change in net assets to net cash flows from operating activities:		
Depreciation	-	-
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	(61,814)	3,474,424
Grants, Contributions & Pledges Receivable	-	(2,612,428)
Prepaid Expenses	1,086	(285,328)
Other Assets	(85,187)	(190,187)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	(83,750)	(820,301)
Accrued Expenses	9,137	(498,428)
Deferred Revenue	(13,019)	17,404
<b>Total Cash Flows from Operating Activities</b>	<b>(253,769)</b>	<b>(1,082,030)</b>
<b>Cash Flows from Financing Activities</b>		
Proceeds from (payments on) Long-Term Debt	5,112	6,197
<b>Total Cash Flows from Financing Activities</b>	<b>5,112</b>	<b>6,197</b>
Change in Cash & Cash Equivalents	(248,657)	(1,075,834)
Cash & Cash Equivalents, Beginning of Period	2,554,168	3,381,345
<b>Cash and Cash Equivalents, End of Period</b>	<b>\$ 2,305,511</b>	<b>\$ 2,305,511</b>

## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
11610	CONFIDENTIAL	2/2/2021	VOID
12747	The Curious Brush	2/17/2021	VOID
12755	El Dorado County office of Education	2/1/2021	34.46
12756	El Dorado County office of Education	2/1/2021	201,695.67
12757	A Brighter Child, Inc	2/4/2021	1,818.42
12758	Activities for Learning Inc.	2/4/2021	363.04
12759	All About Learning Press, Inc.	2/4/2021	129.90
12760	Amy Walters	2/4/2021	800.00
12761	Arabic Homeschool	2/4/2021	482.00
12762	Ballet Rejoice School for the Arts	2/4/2021	487.00
12763	Beautiful Feet Books, Inc.	2/4/2021	246.49
12764	Becker Music Studio, Inc	2/4/2021	29.58
12765	Bennati's Martial Arts	2/4/2021	258.00
12766	Blake Litschke	2/4/2021	120.00
12767	VOID	VOID	VOID
12768	BookShark	2/4/2021	8,932.63
12769	Brain Chase Productions	2/4/2021	245.00
12770	Bright Solutions For Dyslexia, LLC	2/4/2021	397.33
12771	BrightThinker	2/4/2021	606.21
12772	Camino Music Studio	2/4/2021	50.00
12773	Canvas & Keys	2/4/2021	220.00
12774	CB Music	2/4/2021	2,952.00
12775	CBC Therapeutic Horseback Riding Academy LLC	2/4/2021	600.00
12776	Charter Impact, Inc.	2/4/2021	37,688.16
12777	Clarksville Charter School	2/4/2021	45,469.94
12778	Club Z! Tutoring	2/4/2021	414.00
12779	Dance 10 Dance Center	2/4/2021	120.00
12780	Dean Perkins or Dean Perkins Tutoring	2/4/2021	270.00
12781	DNA Dance Collective	2/4/2021	892.26
12782	E-Therapy LLC	2/4/2021	1,470.75
12783	eat2explore	2/4/2021	424.36
12784	Educational Development Corporation	2/4/2021	636.20
12785	eDynamic Learning	2/4/2021	170.00
12786	Elemental Science	2/4/2021	114.48
12787	Elizaveta Popova	2/4/2021	150.00
12788	Eric Hall & Associates LLC	2/4/2021	24,435.00
12789	Eureka! Education by Cynthia	2/4/2021	456.00
12790	Evan-Moor	2/4/2021	231.88
12791	Explorer Field Trips	2/4/2021	170.00
12792	Gordon & Rees - Scully Mansukhani	2/4/2021	2,849.60
12793	Oksana Grinevich	2/4/2021	VOID
12794	Growing Minds, LLC	2/4/2021	70.00
12795	Hawkins School of Performing Arts	2/4/2021	590.00
12796	History Unboxed LLC	2/4/2021	697.80
12797	Home Science Tools	2/4/2021	342.65
12798	Institute for Excellence in Writing	2/4/2021	830.49
12799	Jacquelynn Hauser	2/4/2021	135.00
12800	CONFIDENTIAL	2/4/2021	5.50
12801	Jennifer Neufeld	2/4/2021	192.50
12802	Joy Olender	2/4/2021	75.00
12803	Judy Bossuat-Gallic	2/4/2021	2,090.00

## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
12804	K3 Syncopation, LLC	2/4/2021	380.00
12805	Karina Sheremet	2/4/2021	1,650.00
12806	KiwiCo, Inc	2/4/2021	4,926.45
12807	Kovar's Satori Academy	2/4/2021	888.00
12808	Kovar's Satori Academy of Martial Arts and Fitness - Elk Grove Waterman	2/4/2021	553.00
12809	Lafitte Music Center	2/4/2021	456.00
12810	Lakeshore	2/4/2021	1,925.93
12811	Learn Piano Live	2/4/2021	149.00
12812	Learn Piano Live	2/4/2021	943.00
12813	LEGO Education	2/4/2021	603.24
12814	Little Passports	2/4/2021	485.08
12815	Live Online Math	2/4/2021	1,515.00
12816	Maria Madruga	2/4/2021	880.00
12817	Mary Longacre	2/4/2021	60.00
12818	Math-U-See Inc.	2/4/2021	167.00
12819	MEL Science U.S. LLC	2/4/2021	1,865.80
12820	Miyagi Gymnastics Academy	2/4/2021	80.00
12821	Moving Beyond the Page	2/4/2021	1,592.18
12822	Music and More Arts Academy	2/4/2021	260.00
12823	Olga Petrenko	2/4/2021	630.00
12824	Olga Shabanov	2/4/2021	480.00
12825	Owings Martial Arts	2/4/2021	1,260.00
12826	Peace Hill Press, Inc. dba Well Trained Mind Press	2/4/2021	54.75
12827	PresenceLearning, Inc.	2/4/2021	19,913.05
12828	Provenance	2/4/2021	331,959.07
12829	R & D Educational Systems Inc	2/4/2021	149.00
12830	Rainbow Resource Center	2/4/2021	853.63
12831	Regina Lott	2/4/2021	2,055.00
12832	Rosamaria Pereira	2/4/2021	180.00
12833	Stephanie Strong	2/4/2021	160.00
12834	Studies Weekly	2/4/2021	161.35
12835	T-Mobile	2/4/2021	2,500.00
12836	Tatyana Kalmykov	2/4/2021	240.00
12837	Tatyana Tirziu	2/4/2021	855.00
12838	Teacher Synergy, LLC	2/4/2021	307.53
12839	The Curiosity Collective	2/4/2021	760.00
12840	Think Outside, LLC	2/4/2021	147.80
12841	Timberdoodle.com	2/4/2021	702.57
12842	Todd Weber Guitar Lessons	2/4/2021	360.00
12843	Toliy's Guitar	2/4/2021	1,100.00
12844	Tracy Ternes	2/4/2021	390.00
12845	Vadim Geletyuk	2/4/2021	1,120.00
12846	Verizon	2/4/2021	1,656.15
12847	Viktoria Dzhumara	2/4/2021	1,200.00
12848	Vitaliy Gulegin	2/4/2021	270.00
12849	Voice Academy, LLC	2/4/2021	160.00
12850	Ways that Work	2/4/2021	270.00
12851	Young Music, LLC	2/4/2021	84.00
12852	El Dorado County office of Education	2/10/2021	85,187.16
12853	4EEE	2/11/2021	300.00
12854	50 Interviews Inc.	2/11/2021	49.00

## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
12855	Alexandra Sokolov	2/11/2021	180.00
12856	Alina Ilchuk	2/11/2021	1,600.00
12857	Anna Vavrynyuk	2/11/2021	840.00
12858	Bennati's Martial Arts	2/11/2021	387.00
12859	Big Little Ones, LLC	2/11/2021	184.70
12860	BookShark	2/11/2021	763.61
12861	Brave Writer LLC	2/11/2021	364.75
12862	BrightThinker	2/11/2021	124.49
12863	Charter Impact, Inc.	2/11/2021	1,027.75
12864	Dana Jarrett	2/11/2021	270.00
12865	Eaton Interpreting Services, Inc.	2/11/2021	2,100.00
12866	EMH Sports USA, Inc.	2/11/2021	722.50
12867	Emily Layher	2/11/2021	360.00
12868	Folsom Piano Academy	2/11/2021	112.00
12869	Global Teletherapy	2/11/2021	39,037.00
12870	Growing Healthy Children Therapy Services, Inc.	2/11/2021	262.50
12871	Hear Say Speech and Language Services	2/11/2021	3,476.25
12872	Hillside Training Stables	2/11/2021	550.00
12873	It Takes The Village	2/11/2021	130.00
12874	Jabbergym	2/11/2021	4,207.00
12875	Jane Johnson Speech Therapy	2/11/2021	1,265.00
12876	Lotus Educational Services, Inc.	2/11/2021	2,372.44
12877	Moving Beyond the Page	2/11/2021	57.91
12878	Nancy Barcal	2/11/2021	3,070.00
12879	NewSongs Music	2/11/2021	1,008.00
12880	Olga Petrenko	2/11/2021	840.00
12881	Peace Hill Press, Inc. dba Well Trained Mind Press	2/11/2021	10.95
12882	Provenance	2/11/2021	26,668.30
12883	Rainbow Resource Center	2/11/2021	198.29
12884	Singapore Math, Inc.	2/11/2021	149.23
12885	Specialized Therapy Services, Inc.	2/11/2021	550.00
12886	Starfall Education Foundation	2/11/2021	35.00
12887	Stepping Stones Riding Program	2/11/2021	187.25
12888	Studies Weekly	2/11/2021	421.17
12889	Synergy 1 Group Inc	2/11/2021	62.48
12890	TalkBox.Mom	2/11/2021	113.14
12891	Teacher Synergy, LLC	2/11/2021	736.71
12892	Time4Learning.com	2/11/2021	3,513.00
12893	Tinker's Coin Productions	2/11/2021	225.00
12894	Yeager Educational Services	2/11/2021	1,510.00
12895	Beautiful Feet Books, Inc.	2/12/2021	523.08
12896	A Brighter Child, Inc	2/19/2021	3,097.77
12897	Academics in a Box Inc	2/19/2021	86.85
12898	All About Learning Press, Inc.	2/19/2021	850.05
12899	Alona Kravchuk	2/19/2021	650.00
12904	Amazon Capital Services	2/19/2021	3,554.83
12905	Andrii Liesnyi	2/19/2021	400.00
12906	Art of Problem Solving	2/19/2021	252.20
12907	Beautiful Feet Books, Inc.	2/19/2021	465.21
12908	Bennati's Martial Arts	2/19/2021	258.00
12909	Bitsbox	2/19/2021	335.20
12910	BookShark	2/19/2021	86.28

## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
12911	Brandy Ruscica	2/19/2021	2,145.00
12912	Brave Writer LLC	2/19/2021	152.90
12913	BrightThinker	2/19/2021	1,120.41
12914	Carrie Morris	2/19/2021	315.00
12915	CBC Therapeutic Horseback Riding Academy LLC	2/19/2021	192.00
12916	Charter Impact, Inc.	2/19/2021	983.25
12917	Cheryl Kennedy	2/19/2021	840.00
12918	Clarksville Charter School	2/19/2021	39,386.48
12919	Corrinne Carrabello	2/19/2021	1,065.00
12920	Crafty School Crates	2/19/2021	221.38
12921	DBL Enterprises, Inc. dba Allstars Driving School	2/19/2021	389.00
12922	Dean Perkins or Dean Perkins Tutoring	2/19/2021	165.00
12923	Desiree Harris	2/19/2021	170.00
12924	Discount School Supply	2/19/2021	552.21
12925	DNA Dance Collective	2/19/2021	1,200.00
12926	Don Johnston Inc	2/19/2021	129.60
12927	Eat at Joes Inc dba: Encore! Studio of Performing Arts	2/19/2021	204.00
12928	eat2explore	2/19/2021	1,143.22
12929	Educational Development Corporation	2/19/2021	266.96
12930	Educators Publishing Service	2/19/2021	1,050.00
12931	El Dorado County office of Education	2/19/2021	9,752.00
12932	Elemental Science	2/19/2021	53.89
12933	Elite Studio of Dance	2/19/2021	88.75
12934	Erie Cicelski	2/19/2021	896.00
12935	Frieda Yang	2/19/2021	2,864.00
12936	Gordon & Rees - Scully Mansukhani	2/19/2021	516.00
12937	Hands 4 Building, LLC	2/19/2021	399.97
12938	Heather Williams	2/19/2021	435.00
12939	Home Science Tools	2/19/2021	475.92
12940	Honest History Co	2/19/2021	75.41
12941	Institute for Excellence in Writing	2/19/2021	807.44
12942	Jan Turton's Music	2/19/2021	295.00
12943	Kimberly Malta Tutoring	2/19/2021	360.00
12944	KiwiCo, Inc	2/19/2021	5,178.74
12945	Lafitte Music Center	2/19/2021	152.00
12946	Lakeshore	2/19/2021	1,012.30
12947	Law Offices of Young, Minney & Corr, LLP	2/19/2021	14,515.50
12948	Little Passports	2/19/2021	414.38
12949	Logic of English	2/19/2021	27.72
12950	Manon Marketing	2/19/2021	1,331.25
12951	Math-U-See Inc.	2/19/2021	296.00
12952	MEL Science U.S. LLC	2/19/2021	1,256.40
12953	Mitchell Music Makers	2/19/2021	600.00
12954	Miyagi Gymnastics Academy	2/19/2021	80.00
12955	Moving Beyond the Page	2/19/2021	791.83
12956	Music To Grow On, Music Therapy Services, INC	2/19/2021	120.00
12957	Oak Meadow Inc.	2/19/2021	801.40
12958	Olga Petrenko	2/19/2021	210.00
12959	Peace Hill Press, Inc. dba Well Trained Mind Press	2/19/2021	186.69
12960	Provenance	2/19/2021	17,514.87
12961	R & D Educational Systems Inc	2/19/2021	149.00
12962	Rachel Eldridge Violin	2/19/2021	600.00



## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
12963	VOID	VOID	VOID
12964	Rainbow Resource Center	2/19/2021	4,847.95
12965	Regina Lott	2/19/2021	240.00
12966	Singapore Math, Inc.	2/19/2021	355.61
12967	Stephanie Morris	2/19/2021	225.00
12968	Stepping Stones Riding Program	2/19/2021	332.00
12969	Studies Weekly	2/19/2021	258.16
12970	Studio 24	2/19/2021	185.00
12971	Summerbella Dance Arts	2/19/2021	1,375.00
12972	Teacher Synergy, LLC	2/19/2021	502.05
12973	Teaching Textbooks	2/19/2021	941.25
12974	The Critical Thinking Co.	2/19/2021	126.92
12975	The Lampo Group, LLC	2/19/2021	59.98
12976	Think Outside, LLC	2/19/2021	1,687.70
12977	Timberdoodle.com	2/19/2021	1,853.68
12978	Time4Learning.com	2/19/2021	2,170.65
12979	TouchMath Acquisition LLC	2/19/2021	137.32
12980	Trigger Memory Co LLC	2/19/2021	100.35
12981	Voice Academy, LLC	2/19/2021	320.00
12982	Ways that Work	2/19/2021	90.00
12983	Wonder Crate	2/19/2021	149.95
12984	James Daniel MacKinnon	2/24/2021	1,500.00
12985	Lakehills Community Covenant Church Inc	2/24/2021	7,000.00
12986	Syufy Enterprises	2/24/2021	3,825.00
12987	8x8 Inc.	2/24/2021	501.22
12988	Alina Kuchik	2/24/2021	1,280.00
12989	All About Learning Press, Inc.	2/24/2021	367.75
12990	Alona Kravchuk	2/24/2021	300.00
12991	Amy Walters	2/24/2021	800.00
12992	Anastasia Piano Tutor Somicheva	2/24/2021	560.00
12993	Arabic Homeschool	2/24/2021	674.00
12994	Aria's to the Pointe	2/24/2021	1,200.00
12995	Big Little Ones, LLC	2/24/2021	184.70
12996	Bob Sweat M.Ed.MAT, Tutoring	2/24/2021	1,660.00
12997	Bon Voyage World Languages Academy	2/24/2021	700.00
12998	BookShark	2/24/2021	3,243.34
12999	Brandy Ruscica	2/24/2021	195.00
13000	CBC Therapeutic Horseback Riding Academy LLC	2/24/2021	384.00
13001	Charter Impact, Inc.	2/24/2021	598.00
13002	CharterSafe	2/24/2021	23,762.00
13003	Corban Learning Center	2/24/2021	1,070.00
13004	Dean Perkins or Dean Perkins Tutoring	2/24/2021	180.00
13005	Divergence Dance Conservatory	2/24/2021	1,600.00
13006	eDynamic Learning	2/24/2021	530.00
13007	Eric Hall & Associates LLC	2/24/2021	22,607.50
13008	Esther Judson	2/24/2021	990.00
13009	Evan-Moor	2/24/2021	318.79
13010	First Choice Tutoring	2/24/2021	90.00
13011	Galaxy Dance Arts, LLC	2/24/2021	145.00
13012	Joy L Stevans	2/24/2021	500.00
13013	Joy Olender	2/24/2021	450.00
13014	Kim Snow's Music Studio	2/24/2021	420.00



## Cottonwood Charter

### Check Register, Wells Fargo Bank account x9482

For the period ended February 28, 2021

Check Number	Vendor Name	Check Date	Check Amount
13015	Kovars Martial Arts-Roseville	2/24/2021	1,076.00
13016	Krissy Miller Piano	2/24/2021	487.50
13017	Lake View Charter School	2/24/2021	3,449.99
13018	Lakeshore	2/24/2021	271.42
13019	Lauren G. MacQuown	2/24/2021	425.00
13020	Learn Piano Live	2/24/2021	894.00
13021	Leighton Dance Project	2/24/2021	445.00
13022	Linda Henry	2/24/2021	600.00
13023	Linda Reams	2/24/2021	120.00
13024	Lisa Stewart	2/24/2021	290.00
13025	Little Passports	2/24/2021	625.50
13026	Logic of English	2/24/2021	216.56
13027	Monica Zarate	2/24/2021	90.00
13028	Moving Beyond the Page	2/24/2021	28.27
13029	Nicole the Math Lady, LLC	2/24/2021	158.00
13030	Oak Meadow Inc.	2/24/2021	2,321.00
13031	Olga Shabanov	2/24/2021	800.00
13032	Pamelot a School of Dance	2/24/2021	336.00
13033	Provenance	2/24/2021	5,079.32
13034	R & D Educational Systems Inc	2/24/2021	298.00
13035	Rainbow Resource Center	2/24/2021	876.77
13036	Rebekah Hood-Sava	2/24/2021	270.00
13037	Rocklin Music Academy	2/24/2021	1,930.00
13038	Sarah McFadyen	2/24/2021	345.00
13039	School of Rock Elk Grove & Roseville	2/24/2021	750.00
13040	School Pathways Holdings, LLC	2/24/2021	9,075.53
13041	Shankari Arcot DBS Sacramemto Spice	2/24/2021	184.00
13042	Shannon Draper's Music Studio	2/24/2021	400.00
13043	Sheri Joyce aka Well Read Fred Writing Classes	2/24/2021	840.00
13044	Singapore Math Live, LLC	2/24/2021	210.00
13045	Tatyana Kalmykov	2/24/2021	200.00
13046	Teacher Synergy, LLC	2/24/2021	130.00
13047	Teaching Textbooks	2/24/2021	43.08
13048	Think Outside, LLC	2/24/2021	766.95
13049	Viktoria Dzhumara	2/24/2021	720.00
13050	Oksana Grinevich	2/25/2021	2,205.00

**Total Disbursements in February**    **\$    1,171,108.56**

## The Cottonwood School

### Accounts Payable Aging

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Absolute Mathematics	(TCS)-ABSM-KRk	3/5/2021	\$ 75.00	0.00	0.00	0.00	0.00	\$ 75.00
Vitaliy Gulegin	000004	3/18/2021	480.00	0.00	0.00	0.00	0.00	480.00
Jacquelynn Hauser	0002	3/7/2021	135.00	0.00	0.00	0.00	0.00	135.00
Culinary Comfort	001-2021	3/22/2021	260.00	0.00	0.00	0.00	0.00	260.00
Nadezhda Nikolaychuk	0010	3/12/2021	950.00	0.00	0.00	0.00	0.00	950.00
Voicewire LLC	002	3/21/2021	270.00	0.00	0.00	0.00	0.00	270.00
Culinary Comfort	002-2021	3/22/2021	260.00	0.00	0.00	0.00	0.00	260.00
Don Johnston Inc	00453909	2/21/2021	64.80	0.00	0.00	0.00	0.00	64.80
Desiree Harris	007	3/20/2021	170.00	0.00	0.00	0.00	0.00	170.00
Alec Monterrojas	013	3/7/2021	240.00	0.00	0.00	0.00	0.00	240.00
Dean Perkins or Dean Perkins Tutoring	017	3/14/2021	360.00	0.00	0.00	0.00	0.00	360.00
Summit Martial Arts and Leadership Ac	021-122020	3/9/2021	200.00	0.00	0.00	0.00	0.00	200.00
Eureka! Education by Cynthia	02162021	3/18/2021	176.00	0.00	0.00	0.00	0.00	176.00
Eureka! Education by Cynthia	02192021	3/21/2021	160.00	0.00	0.00	0.00	0.00	160.00
Emily Layher	022	2/17/2021	128.00	0.00	0.00	0.00	0.00	128.00
Jennifer Neufeld	022021TCS	3/5/2021	192.50	0.00	0.00	0.00	0.00	192.50
Jan Turton's Music	0221CWS	2/20/2021	495.00	0.00	0.00	0.00	0.00	495.00
Summit Martial Arts and Leadership Ac	031-012021	3/9/2021	447.00	0.00	0.00	0.00	0.00	447.00
Jonathan Holowaty	054	3/5/2021	625.00	0.00	0.00	0.00	0.00	625.00
Ballet Rejoice School for the Arts	0589	2/16/2021	487.00	0.00	0.00	0.00	0.00	487.00
Math-U-See Inc.	0684472-IN	3/6/2021	74.00	0.00	0.00	0.00	0.00	74.00
Math-U-See Inc.	0684474-IN	3/6/2021	73.00	0.00	0.00	0.00	0.00	73.00
Math-U-See Inc.	0686824-IN	3/15/2021	33.00	0.00	0.00	0.00	0.00	33.00
Math-U-See Inc.	0686979-IN	3/16/2021	162.00	0.00	0.00	0.00	0.00	162.00
Math-U-See Inc.	0686984-IN	3/16/2021	176.00	0.00	0.00	0.00	0.00	176.00
Math-U-See Inc.	0687030-IN	3/16/2021	199.00	0.00	0.00	0.00	0.00	199.00
Math-U-See Inc.	0689367-IN	3/27/2021	309.00	0.00	0.00	0.00	0.00	309.00
Math-U-See Inc.	0689368-IN	3/27/2021	137.00	0.00	0.00	0.00	0.00	137.00
Math-U-See Inc.	0689370-IN	3/27/2021	174.00	0.00	0.00	0.00	0.00	174.00
Math-U-See Inc.	0689848-IN	3/29/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0690092-IN	3/30/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0690095-IN	3/30/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0690096-IN	3/30/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0690098-IN	3/30/2021	199.00	0.00	0.00	0.00	0.00	199.00

## The Cottonwood School

### *Accounts Payable Aging*

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0690099-IN	3/30/2021	194.00	0.00	0.00	0.00	0.00	194.00
Math-U-See Inc.	0690142-IN	3/30/2021	41.00	0.00	0.00	0.00	0.00	41.00
Math-U-See Inc.	0690743-IN	4/3/2021	282.00	0.00	0.00	0.00	0.00	282.00
Math-U-See Inc.	0691666-IN	4/8/2021	199.00	0.00	0.00	0.00	0.00	199.00
Math-U-See Inc.	0692260-IN	4/10/2021	199.00	0.00	0.00	0.00	0.00	199.00
Math-U-See Inc.	0692263-IN	4/10/2021	153.00	0.00	0.00	0.00	0.00	153.00
Math-U-See Inc.	0692267-IN	4/10/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0692270-IN	4/10/2021	94.00	0.00	0.00	0.00	0.00	94.00
Math-U-See Inc.	0692415-IN	4/10/2021	119.00	0.00	0.00	0.00	0.00	119.00
Math-U-See Inc.	0692416-IN	4/10/2021	119.00	0.00	0.00	0.00	0.00	119.00
Math-U-See Inc.	0692417-IN	4/10/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0692785-IN	4/13/2021	58.00	0.00	0.00	0.00	0.00	58.00
Math-U-See Inc.	0692828-IN	4/13/2021	119.00	0.00	0.00	0.00	0.00	119.00
Math-U-See Inc.	0692833-IN	4/12/2021	125.00	0.00	0.00	0.00	0.00	125.00
Cynthia J Zelt - E is for Educate Online Cl		3/7/2021	960.00	0.00	0.00	0.00	0.00	960.00
Natalya Tuzlov		3/12/2021	580.00	0.00	0.00	0.00	0.00	580.00
eat2explore	100900	3/19/2021	57.40	0.00	0.00	0.00	0.00	57.40
eat2explore	100901	3/19/2021	57.40	0.00	0.00	0.00	0.00	57.40
Sierra Pediatric Therapy Clinic	101034	1/13/2021	375.00	0.00	0.00	0.00	0.00	375.00
Chehalem Reading Center	102020	10/30/2020	700.00	0.00	0.00	0.00	0.00	700.00
Abigail Fischer	106	3/6/2021	442.50	0.00	0.00	0.00	0.00	442.50
Laura Stetsenko		3/20/2021	660.00	0.00	0.00	0.00	0.00	660.00
School of Rock Elk Grove & Roseville	1065	3/9/2021	99.00	0.00	0.00	0.00	0.00	99.00
School of Rock Elk Grove & Roseville	1066	3/9/2021	99.00	0.00	0.00	0.00	0.00	99.00
Abigail Fischer	107	3/6/2021	442.50	0.00	0.00	0.00	0.00	442.50
School of Rock Elk Grove & Roseville	1072	3/9/2021	150.00	0.00	0.00	0.00	0.00	150.00
Hawkins School of Performing Arts	10720	3/7/2021	295.00	0.00	0.00	0.00	0.00	295.00
Hawkins School of Performing Arts	10721	3/7/2021	295.00	0.00	0.00	0.00	0.00	295.00
School of Rock Elk Grove & Roseville	1073	3/9/2021	150.00	0.00	0.00	0.00	0.00	150.00
Sacramento Spark	108	3/17/2021	900.00	0.00	0.00	0.00	0.00	900.00
Alona Kravchuk		3/18/2021	200.00	0.00	0.00	0.00	0.00	200.00
Abigail Fischer		3/6/2021	442.50	0.00	0.00	0.00	0.00	442.50
School of Rock Elk Grove & Roseville	1089	3/11/2021	225.00	0.00	0.00	0.00	0.00	225.00
Alona Kravchuk	109	3/18/2021	250.00	0.00	0.00	0.00	0.00	250.00
School of Rock Elk Grove & Roseville	1090	3/11/2021	299.00	0.00	0.00	0.00	0.00	299.00

## The Cottonwood School

### *Accounts Payable Aging*

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Oak Meadow Inc.	109602	10/20/2020	328.00	0.00	0.00	0.00	0.00	328.00
Oak Meadow Inc.	109616	10/20/2020	805.00	0.00	0.00	0.00	0.00	805.00
Home Science Tools	1099361A	3/12/2021	134.26	0.00	0.00	0.00	0.00	134.26
Home Science Tools	1099365A	3/11/2021	53.01	0.00	0.00	0.00	0.00	53.01
Tolij's Guitar	11	3/19/2021	960.00	0.00	0.00	0.00	0.00	960.00
Abigail Fischer	110	3/14/2021	240.00	0.00	0.00	0.00	0.00	240.00
Alona Kravchuk		3/18/2021	100.00	0.00	0.00	0.00	0.00	100.00
Oak Meadow Inc.	110035	10/22/2020	563.00	0.00	0.00	0.00	0.00	563.00
Oak Meadow Inc.	110585	10/27/2020	370.00	0.00	0.00	0.00	0.00	370.00
JacKris Publishing, LLC	1106	3/7/2021	21.99	0.00	0.00	0.00	0.00	21.99
Oak Meadow Inc.	111116	10/30/2020	470.00	0.00	0.00	0.00	0.00	470.00
Oak Meadow Inc.	111146	10/30/2020	37.00	0.00	0.00	0.00	0.00	37.00
Oak Meadow Inc.	111232	10/31/2020	17.99	0.00	0.00	0.00	0.00	17.99
Little Passports	115032263	3/2/2021	141.25	0.00	0.00	0.00	0.00	141.25
Little Passports	115032299	3/2/2021	299.50	0.00	0.00	0.00	0.00	299.50
Little Passports	115199958	3/2/2021	161.30	0.00	0.00	0.00	0.00	161.30
Little Passports	115200008	3/2/2021	161.30	0.00	0.00	0.00	0.00	161.30
Little Passports	115209541	3/17/2021	109.58	0.00	0.00	0.00	0.00	109.58
Little Passports	115209663	3/17/2021	161.30	0.00	0.00	0.00	0.00	161.30
Little Passports	115209693	3/17/2021	161.30	0.00	0.00	0.00	0.00	161.30
Little Passports	115209717	3/17/2021	160.55	0.00	0.00	0.00	0.00	160.55
Little Passports	115209732	3/17/2021	162.80	0.00	0.00	0.00	0.00	162.80
Oak Meadow Inc.	117671	3/5/2021	265.00	0.00	0.00	0.00	0.00	265.00
Souza's Tutoring Tools	1250	3/13/2021	420.00	0.00	0.00	0.00	0.00	420.00
Academics in a Box Inc	12835	3/8/2021	86.85	0.00	0.00	0.00	0.00	86.85
Dawn Cheshire	129	3/6/2021	105.00	0.00	0.00	0.00	0.00	105.00
Dawn Cheshire	130	3/6/2021	105.00	0.00	0.00	0.00	0.00	105.00
Christine Land	1312021	3/19/2021	420.00	0.00	0.00	0.00	0.00	420.00
Kaizen Martial Arts Academy	1342CM	3/12/2021	240.00	0.00	0.00	0.00	0.00	240.00
Kaizen Martial Arts Academy	1343CM	3/12/2021	240.00	0.00	0.00	0.00	0.00	240.00
Beautiful Feet Books, Inc.	13736	3/7/2021	260.38	0.00	0.00	0.00	0.00	260.38
Beautiful Feet Books, Inc.	13758	3/11/2021	256.97	0.00	0.00	0.00	0.00	256.97
Beautiful Feet Books, Inc.	13775	3/12/2021	336.78	0.00	0.00	0.00	0.00	336.78
Teacher Synergy, LLC	144060211	3/3/2021	4.80	0.00	0.00	0.00	0.00	4.80
Teacher Synergy, LLC	144097799	3/4/2021	2.84	0.00	0.00	0.00	0.00	2.84

## The Cottonwood School

### Accounts Payable Aging

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teacher Synergy, LLC	144100953	3/4/2021	17.60	0.00	0.00	0.00	0.00	17.60
Teacher Synergy, LLC	144855780	3/11/2021	15.39	0.00	0.00	0.00	0.00	15.39
Heather Williams	1471	2/12/2021	70.00	0.00	0.00	0.00	0.00	70.00
Heather Williams	1472	2/12/2021	70.00	0.00	0.00	0.00	0.00	70.00
Stephanie Strong	15	3/15/2021	80.00	0.00	0.00	0.00	0.00	80.00
Brave Writer LLC	15178572	1/1/2021	478.00	0.00	0.00	0.00	0.00	478.00
K3 Syncopation, LLC	159	3/13/2021	1,094.40	0.00	0.00	0.00	0.00	1,094.40
K3 Syncopation, LLC	160	3/13/2021	136.80	0.00	0.00	0.00	0.00	136.80
Brave Writer LLC	16063981	1/27/2021	14.95	0.00	0.00	0.00	0.00	14.95
Brave Writer LLC	16263034	1/28/2021	75.65	0.00	0.00	0.00	0.00	75.65
The Critical Thinking Co.	163636A	11/14/2020	57.94	0.00	0.00	0.00	0.00	57.94
Todd Weber Guitar Lessons	1638	3/11/2021	120.00	0.00	0.00	0.00	0.00	120.00
The Critical Thinking Co.	164902A	12/17/2020	42.49	0.00	0.00	0.00	0.00	42.49
CB Music	16625	3/19/2021	3,568.00	0.00	0.00	0.00	0.00	3,568.00
E-Therapy LLC	16757	2/7/2021	330.25	0.00	0.00	0.00	0.00	330.25
Brave Writer LLC	17437829	2/3/2021	229.00	0.00	0.00	0.00	0.00	229.00
Albedo Arts Community Inc	18	10/8/2020	220.00	0.00	0.00	0.00	0.00	220.00
Crafty School Crates	18686	3/13/2021	137.37	0.00	0.00	0.00	0.00	137.37
Crafty School Crates	18687	3/13/2021	145.32	0.00	0.00	0.00	0.00	145.32
Crafty School Crates	18695	3/13/2021	158.80	0.00	0.00	0.00	0.00	158.80
Crafty School Crates	18696	3/13/2021	126.48	0.00	0.00	0.00	0.00	126.48
Crafty School Crates	18721	3/17/2021	222.20	0.00	0.00	0.00	0.00	222.20
Crafty School Crates	18741	3/19/2021	98.58	0.00	0.00	0.00	0.00	98.58
Linda Couper	19	3/21/2021	182.00	0.00	0.00	0.00	0.00	182.00
Karina Sheremet	1949	3/18/2021	280.00	0.00	0.00	0.00	0.00	280.00
Lauren G. MacQuown	2	3/20/2021	375.00	0.00	0.00	0.00	0.00	375.00
Shankari Arcot DBS Sacramemto Spice		3/21/2021	306.00	0.00	0.00	0.00	0.00	306.00
Mary Preston	2021-01	3/19/2021	120.00	0.00	0.00	0.00	0.00	120.00
Sherry Torgerson	202102	3/20/2021	585.00	0.00	0.00	0.00	0.00	585.00
Musical Mayhem Productions, Inc.	2065	3/11/2021	249.00	0.00	0.00	0.00	0.00	249.00
Musical Mayhem Productions, Inc.	2066	3/11/2021	249.00	0.00	0.00	0.00	0.00	249.00
Musical Mayhem Productions, Inc.	2067	3/11/2021	70.00	0.00	0.00	0.00	0.00	70.00
Musical Mayhem Productions, Inc.	2068	3/11/2021	75.00	0.00	0.00	0.00	0.00	75.00
Musical Mayhem Productions, Inc.	2069	3/21/2021	75.00	0.00	0.00	0.00	0.00	75.00
Think Outside, LLC	20727	3/5/2021	255.65	0.00	0.00	0.00	0.00	255.65

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Think Outside, LLC	20729	3/5/2021	447.35	0.00	0.00	0.00	0.00	447.35
Camino Music Studio	21-0335	3/8/2021	240.00	0.00	0.00	0.00	0.00	240.00
eDynamic Learning	21-1-0153	3/17/2021	170.00	0.00	0.00	0.00	0.00	170.00
eDynamic Learning	21-1-0318	3/17/2021	265.00	0.00	0.00	0.00	0.00	265.00
Becker Academy of Guitar	2102 Cimp	2/11/2021	150.00	0.00	0.00	0.00	0.00	150.00
It Takes The Village	21285	12/31/2020	292.50	0.00	0.00	0.00	0.00	292.50
Hands 4 Building, LLC	2169	3/12/2021	286.98	0.00	0.00	0.00	0.00	286.98
Art of Problem Solving	218603	3/13/2021	96.00	0.00	0.00	0.00	0.00	96.00
Margie Hartung Music	21921CW	3/21/2021	4,789.00	0.00	0.00	0.00	0.00	4,789.00
Olga Petrenko	244	2/3/2021	210.00	0.00	0.00	0.00	0.00	210.00
Moving Beyond the Page	248169	3/5/2021	32.54	0.00	0.00	0.00	0.00	32.54
Moving Beyond the Page	248170	3/5/2021	376.30	0.00	0.00	0.00	0.00	376.30
Moving Beyond the Page	248358	3/6/2021	37.53	0.00	0.00	0.00	0.00	37.53
Moving Beyond the Page	248367	3/6/2021	34.90	0.00	0.00	0.00	0.00	34.90
Moving Beyond the Page	248385	3/6/2021	182.21	0.00	0.00	0.00	0.00	182.21
Moving Beyond the Page	248386	3/6/2021	290.41	0.00	0.00	0.00	0.00	290.41
Moving Beyond the Page	248478	3/6/2021	37.70	0.00	0.00	0.00	0.00	37.70
Moving Beyond the Page	248495	3/6/2021	37.70	0.00	0.00	0.00	0.00	37.70
Moving Beyond the Page	248543	3/7/2021	192.39	0.00	0.00	0.00	0.00	192.39
Moving Beyond the Page	248953	3/13/2021	7.35	0.00	0.00	0.00	0.00	7.35
Olga Petrenko	253	3/12/2021	210.00	0.00	0.00	0.00	0.00	210.00
Trigger Memory Co LLC	2539	3/12/2021	78.90	0.00	0.00	0.00	0.00	78.90
Olga Petrenko	254	3/12/2021	210.00	0.00	0.00	0.00	0.00	210.00
Olga Petrenko	256	3/20/2021	210.00	0.00	0.00	0.00	0.00	210.00
Olga Petrenko	257	3/20/2021	210.00	0.00	0.00	0.00	0.00	210.00
Olga Petrenko	258	3/20/2021	210.00	0.00	0.00	0.00	0.00	210.00
Olga Petrenko	259	3/20/2021	210.00	0.00	0.00	0.00	0.00	210.00
Amplified IT	28723	3/11/2021	624.00	0.00	0.00	0.00	0.00	624.00
Amplified IT	28724	3/11/2021	2,500.00	0.00	0.00	0.00	0.00	2,500.00
Nicole the Math Lady, LLC	2997	3/10/2021	49.00	0.00	0.00	0.00	0.00	49.00
Tutor me Please	3	3/20/2021	840.00	0.00	0.00	0.00	0.00	840.00
Lauren G. MacQuown		3/20/2021	375.00	0.00	0.00	0.00	0.00	375.00
BookShark	31077797	11/14/2020	4.04	0.00	0.00	0.00	0.00	4.04
BookShark	31090081	12/13/2020	19.15	0.00	0.00	0.00	0.00	19.15
Natomas Homeschool Alliance	315	3/10/2021	5,368.00	0.00	0.00	0.00	0.00	5,368.00

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Rainbow Resource Center	3264665	3/17/2021	78.72	0.00	0.00	0.00	0.00	78.72
Rainbow Resource Center	3299953	3/3/2021	54.05	0.00	0.00	0.00	0.00	54.05
Rainbow Resource Center	3300207	3/3/2021	131.62	0.00	0.00	0.00	0.00	131.62
Rainbow Resource Center	3300276	3/3/2021	20.01	0.00	0.00	0.00	0.00	20.01
Rainbow Resource Center	3300480	3/3/2021	178.51	0.00	0.00	0.00	0.00	178.51
Rainbow Resource Center	3300755	3/3/2021	42.84	0.00	0.00	0.00	0.00	42.84
Rainbow Resource Center	3302948	3/5/2021	68.89	0.00	0.00	0.00	0.00	68.89
Rainbow Resource Center	3302954	3/5/2021	86.19	0.00	0.00	0.00	0.00	86.19
Rainbow Resource Center	3303057	3/5/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3303058	3/5/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3303330	3/5/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3303332	3/5/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3303385	3/5/2021	43.27	0.00	0.00	0.00	0.00	43.27
Rainbow Resource Center	3303387	3/5/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3303996	3/5/2021	51.82	0.00	0.00	0.00	0.00	51.82
Rainbow Resource Center	3303998	3/5/2021	178.93	0.00	0.00	0.00	0.00	178.93
Rainbow Resource Center	3304339	3/6/2021	82.82	0.00	0.00	0.00	0.00	82.82
Rainbow Resource Center	3304516	3/6/2021	69.68	0.00	0.00	0.00	0.00	69.68
Rainbow Resource Center	3304522	3/6/2021	120.06	0.00	0.00	0.00	0.00	120.06
Rainbow Resource Center	3304840	3/6/2021	287.09	0.00	0.00	0.00	0.00	287.09
Rainbow Resource Center	3304865	3/6/2021	135.22	0.00	0.00	0.00	0.00	135.22
Rainbow Resource Center	3305711	3/7/2021	23.53	0.00	0.00	0.00	0.00	23.53
Rainbow Resource Center	3305817	3/7/2021	462.96	0.00	0.00	0.00	0.00	462.96
Rainbow Resource Center	3306785	3/10/2021	91.82	0.00	0.00	0.00	0.00	91.82
Rainbow Resource Center	3306934	3/10/2021	238.72	0.00	0.00	0.00	0.00	238.72
Rainbow Resource Center	3308411	3/11/2021	23.61	0.00	0.00	0.00	0.00	23.61
Rainbow Resource Center	3309329	3/11/2021	21.24	0.00	0.00	0.00	0.00	21.24
Rainbow Resource Center	3309332	3/11/2021	32.82	0.00	0.00	0.00	0.00	32.82
Rainbow Resource Center	3309333	3/11/2021	30.87	0.00	0.00	0.00	0.00	30.87
Rainbow Resource Center	3309335	3/11/2021	43.49	0.00	0.00	0.00	0.00	43.49
Rainbow Resource Center	3309336	3/11/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3309338	3/11/2021	44.50	0.00	0.00	0.00	0.00	44.50
Rainbow Resource Center	3309467	3/12/2021	132.26	0.00	0.00	0.00	0.00	132.26
Rainbow Resource Center	3309468	3/12/2021	79.64	0.00	0.00	0.00	0.00	79.64
Rainbow Resource Center	3309670	3/12/2021	182.94	0.00	0.00	0.00	0.00	182.94



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Rainbow Resource Center	3310064	3/12/2021	32.30	0.00	0.00	0.00	0.00	32.30
Rainbow Resource Center	3310681	3/13/2021	217.53	0.00	0.00	0.00	0.00	217.53
Rainbow Resource Center	3310682	3/13/2021	63.33	0.00	0.00	0.00	0.00	63.33
Rainbow Resource Center	3311108	3/13/2021	255.28	0.00	0.00	0.00	0.00	255.28
Rainbow Resource Center	3311134	3/13/2021	180.16	0.00	0.00	0.00	0.00	180.16
Rainbow Resource Center	3311768	3/13/2021	54.69	0.00	0.00	0.00	0.00	54.69
Rainbow Resource Center	3311769	3/13/2021	26.75	0.00	0.00	0.00	0.00	26.75
Rainbow Resource Center	3311774	3/13/2021	62.22	0.00	0.00	0.00	0.00	62.22
Rainbow Resource Center	3311805	3/13/2021	20.38	0.00	0.00	0.00	0.00	20.38
Rainbow Resource Center	3312639	3/14/2021	128.57	0.00	0.00	0.00	0.00	128.57
Rainbow Resource Center	3312649	3/14/2021	65.86	0.00	0.00	0.00	0.00	65.86
Rainbow Resource Center	3315428	3/19/2021	62.23	0.00	0.00	0.00	0.00	62.23
Rainbow Resource Center	3315644	3/19/2021	157.76	0.00	0.00	0.00	0.00	157.76
Rainbow Resource Center	3315645	3/19/2021	235.06	0.00	0.00	0.00	0.00	235.06
Rainbow Resource Center	3315647	3/19/2021	98.14	0.00	0.00	0.00	0.00	98.14
Rainbow Resource Center	3315648	3/19/2021	121.23	0.00	0.00	0.00	0.00	121.23
Rainbow Resource Center	3315650	3/19/2021	98.14	0.00	0.00	0.00	0.00	98.14
Rainbow Resource Center	3315654	3/19/2021	299.42	0.00	0.00	0.00	0.00	299.42
Rainbow Resource Center	3315724	3/19/2021	58.77	0.00	0.00	0.00	0.00	58.77
Rainbow Resource Center	3315844	3/19/2021	100.39	0.00	0.00	0.00	0.00	100.39
Rainbow Resource Center	3315845	3/19/2021	197.11	0.00	0.00	0.00	0.00	197.11
Rainbow Resource Center	3315846	3/19/2021	218.96	0.00	0.00	0.00	0.00	218.96
Teaching Textbooks	33540	3/5/2021	67.08	0.00	0.00	0.00	0.00	67.08
Teaching Textbooks	33556	3/6/2021	67.08	0.00	0.00	0.00	0.00	67.08
Lakeshore	3355740221	3/4/2021	393.44	0.00	0.00	0.00	0.00	393.44
Teaching Textbooks	33591	3/7/2021	67.08	0.00	0.00	0.00	0.00	67.08
Teaching Textbooks	33657	3/12/2021	55.08	0.00	0.00	0.00	0.00	55.08
Teaching Textbooks	33658	3/12/2021	55.08	0.00	0.00	0.00	0.00	55.08
Teaching Textbooks	33659	3/12/2021	67.08	0.00	0.00	0.00	0.00	67.08
Teaching Textbooks	33660	3/12/2021	55.08	0.00	0.00	0.00	0.00	55.08
Teaching Textbooks	33702	3/13/2021	75.45	0.00	0.00	0.00	0.00	75.45
Teaching Textbooks	33703	3/13/2021	165.40	0.00	0.00	0.00	0.00	165.40
Lakeshore	3424170221	3/4/2021	68.61	0.00	0.00	0.00	0.00	68.61
Lakeshore	3432550221	3/4/2021	376.00	0.00	0.00	0.00	0.00	376.00
Lakeshore	3434360221	3/4/2021	371.72	0.00	0.00	0.00	0.00	371.72



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Lakeshore	3469690221	3/4/2021	42.89	0.00	0.00	0.00	0.00	42.89
Bitsbox	3531	3/4/2021	86.85	0.00	0.00	0.00	0.00	86.85
Timberdoodle.com	355364	3/12/2021	68.84	0.00	0.00	0.00	0.00	68.84
Timberdoodle.com	355496	3/13/2021	517.95	0.00	0.00	0.00	0.00	517.95
DBL Enterprises, Inc. dba Allstars Driving	356	2/15/2021	340.00	0.00	0.00	0.00	0.00	340.00
Bitsbox	3562	3/11/2021	128.85	0.00	0.00	0.00	0.00	128.85
Bitsbox	3566	3/11/2021	167.70	0.00	0.00	0.00	0.00	167.70
DBL Enterprises, Inc. dba Allstars Driving	357	2/18/2021	49.00	0.00	0.00	0.00	0.00	49.00
Bitsbox	3593	3/18/2021	167.70	0.00	0.00	0.00	0.00	167.70
Lakeshore	3602410221	3/7/2021	449.89	0.00	0.00	0.00	0.00	449.89
Studies Weekly	382353	3/5/2021	32.27	0.00	0.00	0.00	0.00	32.27
Activities for Learning Inc.	382476	3/5/2021	287.65	0.00	0.00	0.00	0.00	287.65
Activities for Learning Inc.	382514	3/11/2021	99.83	0.00	0.00	0.00	0.00	99.83
Activities for Learning Inc.	382515	3/11/2021	26.75	0.00	0.00	0.00	0.00	26.75
School Health Corporation	3868725-00	2/12/2021	578.63	0.00	0.00	0.00	0.00	578.63
Singapore Math, Inc.	407047	3/12/2021	78.30	0.00	0.00	0.00	0.00	78.30
The Curiosity Collective	42	3/11/2021	1,780.00	0.00	0.00	0.00	0.00	1,780.00
Provenance	4458	3/4/2021	6,020.00	0.00	0.00	0.00	0.00	6,020.00
Provenance	4467	3/4/2021	166.00	0.00	0.00	0.00	0.00	166.00
Provenance	4473	3/6/2021	275.00	0.00	0.00	0.00	0.00	275.00
Provenance	4478	3/7/2021	233.61	0.00	0.00	0.00	0.00	233.61
Provenance	4492	3/13/2021	5,600.00	0.00	0.00	0.00	0.00	5,600.00
Provenance	4584	3/20/2021	480.00	0.00	0.00	0.00	0.00	480.00
Provenance	4587	3/19/2021	1,984.41	0.00	0.00	0.00	0.00	1,984.41
First Choice Tutoring	497	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
Vadim Geletyuk	4vg	3/17/2021	160.00	0.00	0.00	0.00	0.00	160.00
Voice Academy, LLC	51	3/1/2021	320.00	0.00	0.00	0.00	0.00	320.00
TalkBox.Mom	518956	3/7/2021	113.14	0.00	0.00	0.00	0.00	113.14
Nicole Corrine McClanahan	53	3/8/2021	746.00	0.00	0.00	0.00	0.00	746.00
Honest History Co	5434	3/12/2021	179.68	0.00	0.00	0.00	0.00	179.68
Honest History Co	5451	3/13/2021	75.06	0.00	0.00	0.00	0.00	75.06
CBC Therapeutic Horseback Riding Acad	55	2/28/2021	960.00	0.00	0.00	0.00	0.00	960.00
A Brighter Child, Inc	56253	3/4/2021	121.69	0.00	0.00	0.00	0.00	121.69
A Brighter Child, Inc	56819	3/5/2021	182.10	0.00	0.00	0.00	0.00	182.10
A Brighter Child, Inc	56845	3/4/2021	169.54	0.00	0.00	0.00	0.00	169.54

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A Brighter Child, Inc	56876	3/5/2021	113.57	0.00	0.00	0.00	0.00	113.57
A Brighter Child, Inc	56877	3/5/2021	26.08	0.00	0.00	0.00	0.00	26.08
A Brighter Child, Inc	56936	3/4/2021	372.74	0.00	0.00	0.00	0.00	372.74
A Brighter Child, Inc	56944	3/4/2021	96.92	0.00	0.00	0.00	0.00	96.92
A Brighter Child, Inc	56958	3/4/2021	194.47	0.00	0.00	0.00	0.00	194.47
A Brighter Child, Inc	56961	3/4/2021	72.17	0.00	0.00	0.00	0.00	72.17
A Brighter Child, Inc	56983	3/6/2021	603.14	0.00	0.00	0.00	0.00	603.14
A Brighter Child, Inc	56984	3/6/2021	626.87	0.00	0.00	0.00	0.00	626.87
A Brighter Child, Inc	57037	3/4/2021	148.62	0.00	0.00	0.00	0.00	148.62
A Brighter Child, Inc	57038	3/4/2021	280.05	0.00	0.00	0.00	0.00	280.05
A Brighter Child, Inc	57039	3/11/2021	302.29	0.00	0.00	0.00	0.00	302.29
A Brighter Child, Inc	57040	3/11/2021	371.88	0.00	0.00	0.00	0.00	371.88
A Brighter Child, Inc	57081	3/11/2021	77.17	0.00	0.00	0.00	0.00	77.17
A Brighter Child, Inc	57084	3/11/2021	53.82	0.00	0.00	0.00	0.00	53.82
A Brighter Child, Inc	57085	3/11/2021	50.62	0.00	0.00	0.00	0.00	50.62
A Brighter Child, Inc	57086	3/11/2021	50.04	0.00	0.00	0.00	0.00	50.04
A Brighter Child, Inc	57126	3/7/2021	256.33	0.00	0.00	0.00	0.00	256.33
A Brighter Child, Inc	57164	3/5/2021	95.68	0.00	0.00	0.00	0.00	95.68
A Brighter Child, Inc	57227	3/13/2021	889.26	0.00	0.00	0.00	0.00	889.26
A Brighter Child, Inc	57234	3/14/2021	255.09	0.00	0.00	0.00	0.00	255.09
A Brighter Child, Inc	57235	3/14/2021	65.84	0.00	0.00	0.00	0.00	65.84
A Brighter Child, Inc	57248	3/11/2021	86.16	0.00	0.00	0.00	0.00	86.16
A Brighter Child, Inc	57274	3/6/2021	90.16	0.00	0.00	0.00	0.00	90.16
A Brighter Child, Inc	57319	3/12/2021	142.87	0.00	0.00	0.00	0.00	142.87
A Brighter Child, Inc	57350	3/11/2021	120.25	0.00	0.00	0.00	0.00	120.25
Viktoria Dzhumara	59	3/22/2021	810.00	0.00	0.00	0.00	0.00	810.00
Vadim Geletyuk	5vg	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
Dino Lingo Inc	63284-P003-INV	4/20/2021	95.20	0.00	0.00	0.00	0.00	95.20
Pacific Institute of Music	667	3/21/2021	600.00	0.00	0.00	0.00	0.00	600.00
Folsom Piano Academy	68138	3/19/2021	112.00	0.00	0.00	0.00	0.00	112.00
Vadim Geletyuk	6vg	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
Najah Huwiah	7	3/7/2021	240.00	0.00	0.00	0.00	0.00	240.00
Dino Lingo Inc	71605-P013-INV	4/5/2021	95.20	0.00	0.00	0.00	0.00	95.20
JC Nelson Supply Co	756853	3/5/2021	69.66	0.00	0.00	0.00	0.00	69.66
Institute for Excellence in Writing	762960	3/4/2021	58.80	0.00	0.00	0.00	0.00	58.80

## The Cottonwood School

### Accounts Payable Aging

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Institute for Excellence in Writing	763408	3/4/2021	116.57	0.00	0.00	0.00	0.00	116.57
Institute for Excellence in Writing	765457	3/19/2021	22.09	0.00	0.00	0.00	0.00	22.09
Well-Trained Mind Academy	766	2/16/2021	367.50	0.00	0.00	0.00	0.00	367.50
Vadim Geletyuk	7vg	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
The Dance Academy	80924-C008	3/6/2021	130.00	0.00	0.00	0.00	0.00	130.00
The Dance Academy	80924-C009	3/6/2021	130.00	0.00	0.00	0.00	0.00	130.00
The Dance Academy	80924-C010	3/6/2021	130.00	0.00	0.00	0.00	0.00	130.00
Vadim Geletyuk	8vg	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
Karen Reed	9	3/15/2021	180.00	0.00	0.00	0.00	0.00	180.00
Karla Raubitschek		3/11/2021	360.00	0.00	0.00	0.00	0.00	360.00
All About Learning Press, Inc.	905794	3/6/2021	189.70	0.00	0.00	0.00	0.00	189.70
All About Learning Press, Inc.	905820	3/7/2021	159.90	0.00	0.00	0.00	0.00	159.90
All About Learning Press, Inc.	905840	3/10/2021	227.80	0.00	0.00	0.00	0.00	227.80
All About Learning Press, Inc.	905843	3/10/2021	17.90	0.00	0.00	0.00	0.00	17.90
All About Learning Press, Inc.	905862	3/11/2021	30.85	0.00	0.00	0.00	0.00	30.85
All About Learning Press, Inc.	905893	3/13/2021	64.80	0.00	0.00	0.00	0.00	64.80
All About Learning Press, Inc.	905894	3/13/2021	52.90	0.00	0.00	0.00	0.00	52.90
Mercurius Inc.	94282	4/4/2021	357.21	0.00	0.00	0.00	0.00	357.21
Verizon Wireless	9869697937	1/21/2021	1,064.32	0.00	0.00	0.00	0.00	1,064.32
Verizon Wireless	9871810204	2/21/2021	1,064.28	0.00	0.00	0.00	0.00	1,064.28
Vadim Geletyuk	9vg	3/18/2021	45.00	0.00	0.00	0.00	0.00	45.00
Alisher Sodikov	A50	3/7/2021	140.00	0.00	0.00	0.00	0.00	140.00
Stephanie Morris	AC20	3/19/2021	165.00	0.00	0.00	0.00	0.00	165.00
Stephanie Morris	AC21	3/19/2021	246.00	0.00	0.00	0.00	0.00	246.00
Stephanie Morris	AC22	3/19/2021	231.00	0.00	0.00	0.00	0.00	231.00
Healing Pastures	ACruz112020	3/3/2021	120.00	0.00	0.00	0.00	0.00	120.00
Healing Pastures	ACruz122020	3/3/2021	160.00	0.00	0.00	0.00	0.00	160.00
Kovar's Laguna	Bafakyhfam100	3/5/2021	3,350.00	0.00	0.00	0.00	0.00	3,350.00
Kovar's Laguna	Bafakyhfam101	3/5/2021	338.00	0.00	0.00	0.00	0.00	338.00
Kovar's Satori Academy	BYERSMARAPR21	1/4/2021	1,170.00	0.00	0.00	0.00	0.00	1,170.00
Kovar's Satori Academy - Carmichael	CarFeb2021	3/19/2021	1,819.95	0.00	0.00	0.00	0.00	1,819.95
Stephanie Morris	CC18	3/19/2021	180.00	0.00	0.00	0.00	0.00	180.00
Nancy Barcal	Co-122020	1/30/2021	1,760.00	0.00	0.00	0.00	0.00	1,760.00
Kovar's Satori Academy	CURTISJANMAY21	10/5/2020	1,490.00	0.00	0.00	0.00	0.00	1,490.00
Natalie Savytskyy	CWCS02162021	3/18/2021	480.00	0.00	0.00	0.00	0.00	480.00

## The Cottonwood School

### Accounts Payable Aging

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Galaxy Dance Arts, LLC	CWS-JK-2-2021	3/19/2021	145.00	0.00	0.00	0.00	0.00	145.00
Grace Hegy	CWS1	3/10/2021	180.00	0.00	0.00	0.00	0.00	180.00
Denise Doshier	DDTCS1S21	3/10/2021	1,500.00	0.00	0.00	0.00	0.00	1,500.00
Educational Development Corporation	DIR8655886	3/4/2021	43.53	0.00	0.00	0.00	0.00	43.53
Educational Development Corporation	DIR8655887	3/4/2021	69.39	0.00	0.00	0.00	0.00	69.39
Educational Development Corporation	DIR8676702	3/5/2021	104.78	0.00	0.00	0.00	0.00	104.78
Educational Development Corporation	DIR8676703	3/5/2021	28.36	0.00	0.00	0.00	0.00	28.36
Educational Development Corporation	DIR8676725	3/6/2021	249.98	0.00	0.00	0.00	0.00	249.98
Educational Development Corporation	DIR8676727	3/6/2021	66.18	0.00	0.00	0.00	0.00	66.18
Educational Development Corporation	DIR8676728	3/6/2021	82.36	0.00	0.00	0.00	0.00	82.36
Educational Development Corporation	DIR8698231	3/7/2021	37.07	0.00	0.00	0.00	0.00	37.07
Sarah McFadyen	Garrett9	3/5/2021	690.00	0.00	0.00	0.00	0.00	690.00
Kovar's Satori Academy	HARRISJANFEB20	3/21/2021	374.00	0.00	0.00	0.00	0.00	374.00
MEL Science U.S. LLC	HE2021020103	3/3/2021	209.40	0.00	0.00	0.00	0.00	209.40
Elemental Science	IN-2971	3/5/2021	53.31	0.00	0.00	0.00	0.00	53.31
Corrinne Carrabello	Inspire 81	3/11/2021	110.00	0.00	0.00	0.00	0.00	110.00
Learning Without Tears	INV102631	3/3/2021	47.64	0.00	0.00	0.00	0.00	47.64
Learning Without Tears	INV102655	3/5/2021	70.22	0.00	0.00	0.00	0.00	70.22
Learning Without Tears	INV102695	3/5/2021	47.38	0.00	0.00	0.00	0.00	47.38
Learning Without Tears	INV102710	3/5/2021	49.80	0.00	0.00	0.00	0.00	49.80
Learning Without Tears	INV102760	3/5/2021	28.39	0.00	0.00	0.00	0.00	28.39
Learning Without Tears	INV103051	3/11/2021	28.52	0.00	0.00	0.00	0.00	28.52
Learning Without Tears	INV103176	3/12/2021	28.39	0.00	0.00	0.00	0.00	28.39
Learning Without Tears	INV91619	10/21/2020	11.50	0.00	0.00	0.00	0.00	11.50
Logic of English	INW0621	3/4/2021	222.27	0.00	0.00	0.00	0.00	222.27
Logic of English	INW0676	3/12/2021	183.63	0.00	0.00	0.00	0.00	183.63
Growing Healthy Children Therapy Servi	ITCS_2101	3/2/2021	9,900.50	0.00	0.00	0.00	0.00	9,900.50
KiwiCo, Inc	JAN-21-COTTON-2	3/16/2021	6,863.11	0.00	0.00	0.00	0.00	6,863.11
Kovar's Laguna	JasonwhiteFeb21	3/18/2021	169.00	0.00	0.00	0.00	0.00	169.00
Kovar's Laguna	JasonwhiteJan21	3/18/2021	169.00	0.00	0.00	0.00	0.00	169.00
Healing Pastures	JCruz112020	3/3/2021	120.00	0.00	0.00	0.00	0.00	120.00
Healing Pastures	JCruz122020	3/3/2021	160.00	0.00	0.00	0.00	0.00	160.00
Kovar's Satori Academy	JURGERFEBMAR21	3/21/2021	390.00	0.00	0.00	0.00	0.00	390.00
Healing Pastures	KCastro112020	3/3/2021	100.00	0.00	0.00	0.00	0.00	100.00
Healing Pastures	KCastro122020	3/3/2021	100.00	0.00	0.00	0.00	0.00	100.00

## The Cottonwood School

### *Accounts Payable Aging*

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Lola Sadikova	L50	3/7/2021	320.00	0.00	0.00	0.00	0.00	320.00
Haynes Family of Programs	LAS377.3-04	2/13/2021	330.00	0.00	0.00	0.00	0.00	330.00
Haynes Family of Programs	LAS377.4-04	2/13/2021	165.00	0.00	0.00	0.00	0.00	165.00
MEL Science U.S. LLC	LB2021021209	3/14/2021	209.40	0.00	0.00	0.00	0.00	209.40
HTP Services, Inc	ORD102273	3/13/2021	57.00	0.00	0.00	0.00	0.00	57.00
HTP Services, Inc	ORD102311	3/13/2021	235.00	0.00	0.00	0.00	0.00	235.00
HTP Services, Inc	ORD102321	3/13/2021	141.00	0.00	0.00	0.00	0.00	141.00
HTP Services, Inc	ORD102617	3/13/2021	52.00	0.00	0.00	0.00	0.00	52.00
HTP Services, Inc	ORD102654	3/13/2021	52.00	0.00	0.00	0.00	0.00	52.00
HTP Services, Inc	ORD102782	3/13/2021	52.00	0.00	0.00	0.00	0.00	52.00
HTP Services, Inc	ORD102941	3/13/2021	52.00	0.00	0.00	0.00	0.00	52.00
HTP Services, Inc	ORD102974	3/13/2021	47.00	0.00	0.00	0.00	0.00	47.00
HTP Services, Inc	ORD103037	3/13/2021	376.00	0.00	0.00	0.00	0.00	376.00
HTP Services, Inc	ORD103601	3/13/2021	282.00	0.00	0.00	0.00	0.00	282.00
HTP Services, Inc	ORD104994	3/13/2021	47.00	0.00	0.00	0.00	0.00	47.00
HTP Services, Inc	ORD105446	3/13/2021	52.00	0.00	0.00	0.00	0.00	52.00
HTP Services, Inc	ORD105743	3/13/2021	47.00	0.00	0.00	0.00	0.00	47.00
Haynes Family of Programs	OT377.5-03	2/13/2021	495.00	0.00	0.00	0.00	0.00	495.00
Haynes Family of Programs	OT377.6-02	2/13/2021	123.75	0.00	0.00	0.00	0.00	123.75
Haynes Family of Programs	OT396.3-04	2/13/2021	450.00	0.00	0.00	0.00	0.00	450.00
Haynes Family of Programs	OT396.4-04	2/13/2021	112.50	0.00	0.00	0.00	0.00	112.50
Haynes Family of Programs	SAI-IHH379.1-03	2/13/2021	2,040.00	0.00	0.00	0.00	0.00	2,040.00
Haynes Family of Programs	SAI-IHH418.1-03	2/13/2021	540.00	0.00	0.00	0.00	0.00	540.00
Haynes Family of Programs	SAI-IHH418.2-02	2/13/2021	120.00	0.00	0.00	0.00	0.00	120.00
Haynes Family of Programs	SAI379.2-03	2/13/2021	360.00	0.00	0.00	0.00	0.00	360.00
Haynes Family of Programs	SAI396.1-05	2/13/2021	120.00	0.00	0.00	0.00	0.00	120.00
Haynes Family of Programs	SAI396.2-02	2/13/2021	120.00	0.00	0.00	0.00	0.00	120.00
Haynes Family of Programs	SAI421.1-03	2/13/2021	120.00	0.00	0.00	0.00	0.00	120.00
Healing Pastures	SCruz112020	3/3/2021	120.00	0.00	0.00	0.00	0.00	120.00
Healing Pastures	SCruz122020	3/3/2021	160.00	0.00	0.00	0.00	0.00	160.00
BrightThinker	SINV2679	3/5/2021	357.23	0.00	0.00	0.00	0.00	357.23
BrightThinker	SINV2680	3/5/2021	124.49	0.00	0.00	0.00	0.00	124.49
BrightThinker	SINV2694	3/11/2021	248.98	0.00	0.00	0.00	0.00	248.98
Kovar's Satori Academy of Martial Arts	SMITHEFEBAPR21	3/23/2021	585.00	0.00	0.00	0.00	0.00	585.00
Cynthia Mae Voigt	SPRING 1 2021 BD	3/21/2021	1,900.00	0.00	0.00	0.00	0.00	1,900.00

**The Cottonwood School****Accounts Payable Aging**

February 28, 2021

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
MEL Science U.S. LLC	SS2021020503	3/7/2021	209.40	0.00	0.00	0.00	0.00	209.40
Time4Learning.com	T4L12608	2/28/2021	1,157.55	0.00	0.00	0.00	0.00	1,157.55
Time4Learning.com	T4L12681	3/14/2021	199.50	0.00	0.00	0.00	0.00	199.50
Auburn Gymnastics Center	TCS-001	3/6/2021	170.00	0.00	0.00	0.00	0.00	170.00
Wonder Crate	TCS007	3/13/2021	164.90	0.00	0.00	0.00	0.00	164.90
T-Mobile	TMOB012121	2/13/2021	2,500.00	0.00	0.00	0.00	0.00	2,500.00
History Unboxed LLC	wc-9381HU	3/7/2021	32.97	0.00	0.00	0.00	0.00	32.97
History Unboxed LLC	wc-9389HU	2/8/2021	472.55	0.00	0.00	0.00	0.00	472.55
History Unboxed LLC	wc-9389HU-1	2/8/2021	296.73	0.00	0.00	0.00	0.00	296.73
History Unboxed LLC	wc-9390HU	3/10/2021	67.70	0.00	0.00	0.00	0.00	67.70
History Unboxed LLC	wc-9394HU	3/10/2021	123.56	0.00	0.00	0.00	0.00	123.56
History Unboxed LLC	wc-9460HU	3/10/2021	267.12	0.00	0.00	0.00	0.00	267.12
History Unboxed LLC	wc-9464HU	3/10/2021	32.97	0.00	0.00	0.00	0.00	32.97
Bennati's Martial Arts	ZANGEL1220	3/11/2021	129.00	0.00	0.00	0.00	0.00	129.00
<b>Total Outstanding Payables in February</b>			<b>\$ 149,240</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 149,240</b>

## The Cottonwood School

***Due (To)/From All Inspire Charter School Locations***

**For the period ended February 28, 2021**

	<b>Account Balance</b>
9180 Due (to)/from Inspire Charter Services	\$ 320,152
<b>Total Due (To)/From Balance</b>	<b>\$ 320,152</b>

## Cover Sheet

### Discussion and Potential Action on the Consolidated Funding Application

**Section:** III. Finance  
**Item:** D. Discussion and Potential Action on the Consolidated  
Funding Application  
**Purpose:** Vote  
**Submitted by:**

**BACKGROUND:**

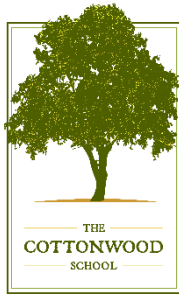
This item is for the Board to discuss and potentially vote on.



## Cover Sheet

### Discussion and Potential Action on the Growth Projections and Enrollment Window

<b>Section:</b>	III. Finance
<b>Item:</b>	E. Discussion and Potential Action on the Growth Projections and Enrollment Window
<b>Purpose:</b>	Vote
<b>Submitted by:</b>	
<b>Related Material:</b>	Growth Projections and Open Enrollment Windows.pdf



# Enrollment Items 2021-2022

☐ Enrollment Growth Projections:

- Homestudy – Maintain enrollment at 2450
- Site Based High School – Enrollment total of 60 students

☐ Open Enrollment Window: March 22-April 30, 2021

☐ Counties of Service: El Dorado, Amador, Alpine, Placer, Sacramento

## Cover Sheet

### Discussion and Potential Action on the 2021-2022 Classified and Certificated Staff Salary Schedules

**Section:** III. Finance  
**Item:** F. Discussion and Potential Action on the 2021-2022 Classified  
and Certificated Staff Salary Schedules  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
Board Draft 5 The Cottonwood School 2021.2022 salary schedule.pdf

#### BACKGROUND:

We are reviewing all salary schedules. Presented to the School Board is the salary schedule for classified, leadership, coordinator roles, and stipends. We have taken the large stipends out and embedded them into the salaries of the coordinators. This is better for the school and better for the teachers. The teachers will now earn their stipends over 12 months and will count as total earnings in STRS. We will add stipends as we continue our planning. Stipends will however have limited amounts as shown on the schedule. The salary schedules for leadership and classified did not change. They are more clearly laid out.

<b>2021/2022</b>
<b>The Cottonwood School Salary Schedules</b>
<b>A New Teacher salary Schedule is coming in January</b>



**The Cottonwood School  
Classified Salary Schedule  
E- 260 Days  
Pay Scale Level**

Steps	OFFICE TECH 1		OFFICE TECH 2		OFFICE TEC 3		Coordinator	
	260 Days	2080 Hours	260 Days	2080 Hours	260 Days	2080 Hours	260 Days	2080 Hours
	Annual	Hour	Annual	Hourly	Annual	Hourly	Annual	Hourly
1	\$31,250	\$15.03	\$37,502	\$18.03	\$50,003	\$24.04	\$65,500	\$31.49
2	\$32,200	\$15.48	\$38,627	\$18.57	\$51,503	\$24.76	\$67,000	\$32.21
3	\$33,166	\$15.95	\$39,786	\$19.13	\$53,048	\$25.50	\$69,650	\$33.48
4	\$34,161	\$16.42	\$40,980	\$19.70	\$54,640	\$26.27	\$71,500	\$34.37
5	\$35,186	\$16.92	\$42,209	\$20.29	\$56,279	\$27.06	\$73,500	\$35.33
6	\$36,242	\$17.42	\$43,476	\$20.90	\$57,967	\$27.87	\$75,600	\$36.34
7	\$37,329	\$17.95	\$44,780	\$21.53	\$59,706	\$28.71	\$77,500	\$37.25
8	\$38,449	\$18.49	\$46,123	\$22.17	\$61,498	\$29.57	\$79,500	\$38.22
9	\$39,602	\$19.04	\$47,507	\$22.84	\$63,343	\$30.45	\$81,500	\$39.18
10	\$40,790	\$19.61	\$48,932	\$23.53	\$65,243	\$31.37	\$83,500	\$40.14
11	\$42,014	\$20.20	\$50,400	\$24.23	\$67,200	\$32.31	\$85,500	\$41.10
12	\$43,274	\$20.81	\$51,912	\$24.96	\$69,216	\$33.28	\$87,500	\$42.06
13	\$44,573	\$21.43	\$53,469	\$25.71	\$71,293	\$34.28	\$89,500	\$43.03
14	\$45,910	\$22.07	\$55,074	\$26.48	\$73,431	\$35.30	\$91,500	\$43.99
15	\$47,287	\$22.73	\$56,726	\$27.27	\$75,634	\$36.36	\$93,500	\$44.95

\*\*Annual salary is based on the minimum number of workdays. The workdays listed for each position is a minimum number of workdays, and team members may need to work additional days beyond the work calendar.

\*\*\* Annual salary advancement for longevity is not guaranteed and is subject to the school's operational needs and/or budget approved by the School Board.



**The Cottonwood School  
Salary Schedule C  
Pay Scale Level**

	<b>Coordinator III*** Vendor Coordinator</b>	<b>Coordinator II Teacher/Lead*** Comm connections EL/Intervention</b>	<b>High School Counselor</b>	<b>Coordinator I/Teacher*** SS17/504 HST Curriculum Coordinator Program Coordinator EI Designee</b>
	215 Days**	190 Days**	200 Days**	190 Days**
<b>Steps</b>	<b>Annual</b>	<b>Annual</b>	<b>Annual</b>	<b>Annual</b>
1	\$81,000	\$78,000	\$70,000	\$63,000
2	\$83,000	\$80,000	\$72,000	\$65,000
3	\$85,000	\$82,000	\$74,000	\$67,000
4	\$87,000	\$84,000	\$76,000	\$69,000
5	\$89,000	\$86,000	\$78,000	\$71,000
6	\$91,000	\$88,000	\$80,000	\$73,000
7	\$93,000	\$90,000	\$82,000	\$75,000
8	\$95,000	\$92,000	\$84,000	\$77,000
9	\$97,000	\$94,000	\$86,000	\$79,000
10	\$99,000	\$96,000	\$88,000	\$81,000
11	\$101,000	\$98,000	\$90,000	\$83,000
12	\$103,000	\$100,000	\$92,000	\$85,000
13	\$105,000	\$102,000	\$94,000	\$87,000
14	\$107,000	\$104,000	\$96,000	\$89,000
15	\$109,000	\$106,000	\$98,000	\$91,000

<b>Stipends</b>	
Doctorate Degree (conferred, transcripts required)	\$5,000

\*\*Annual salary is based on the minimum number of workdays. The workdays listed for each position is a minimum number of workdays, and team members may need to work additional days beyond the work calendar.

\*\*\*Refer to the job description for the minimum number of rostered students and/or classes to be taught. With approval of the Executive Director these positions may support additional students. Annual salary advancement for longevity is not guaranteed and is subject to the school's operational needs and/or budget approved by the School Board.



**The Cottonwood School  
Salary Schedule D  
Pay Scale Level**

	<b>Director III Sped/CBO</b>	<b>Director II Principal/Business Mgr</b>	<b>Director I*** Asst. Dir./Instr. Admin</b>
	<b>225 Days*</b>	<b>225 Days*</b>	<b>205 Days*</b>
<b>Steps</b>	<b>Annual</b>	<b>Annual</b>	<b>Annual</b>
<b>1</b>	\$160,000	\$125,000	\$112,000
<b>2</b>	\$162,500	\$127,000	\$114,000
<b>3</b>	\$165,000	\$129,000	\$116,000
<b>4</b>	\$167,500	\$131,000	\$118,000
<b>5</b>	\$170,000	\$133,000	\$120,000
<b>6</b>	\$172,500	\$135,000	\$122,000
<b>7</b>	\$175,000	\$137,000	\$124,000
<b>8</b>	\$177,500	\$139,000	\$126,000
<b>9</b>	\$180,000	\$141,000	\$128,000
<b>10</b>	\$182,500	\$143,000	\$130,000
<b>11</b>	\$185,000	\$145,000	\$132,000

<b>Stipends</b>	
Doctorate Degree (conferred, transcripts required)	\$5,000
CBO Certificate	\$2,500

\*\*Annual salary is based on the minimum number of workdays. The workdays listed for each position is a minimum number of workdays, and team members may need to work additional days beyond the work calendar.

\*\*\*Refer to the job description for the minimum number of rostered students and/or classes to be taught. With approval of the Executive Director these positions may support additional students. Annual salary advancement for longevity is not guaranteed and is subject to the school's operational needs and/or budget approved by the School Board.



Stipend Chart	
Stipends are a fixed sum of money paid as an allowance in addition to regular pay for performing additional duties above and beyond the job description. To offer the stipend, pay, the additional duties must be defined and outside of the job description scope of work.	
Stipend Position	Amount per Year
California Healthy Youth Act Coach	\$2,500
NJHS & NHS Advisor	\$2,000
SPED Extended School Year (ESY)	\$3,500
Special Projects/Duties	\$500-\$3000

\* Stipends are subject to budget and Charter need.

# Cover Sheet

## Discussion on the Local Control Accountability Plan

**Section:** IV. Academic Excellence  
**Item:** A. Discussion on the Local Control Accountability Plan  
**Purpose:** Discuss  
**Submitted by:**

**BACKGROUND:**

Presentation of the school's LCAP plan and timeline.



## Cover Sheet

### Discussion and Potential Action on the Update to the Comprehensive Safety Plan - Sexual Health Education and Human Trafficking Annual Notice Language

**Section:** IV. Academic Excellence  
**Item:** B. Discussion and Potential Action on the Update to the  
Comprehensive Safety Plan - Sexual Health Education and Human Trafficking Annual  
Notice Language  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
Sexual Health Education and Human Trafficking Annual Notice Language.pdf  
Human Trafficking Opt Out.pdf



## The Cottonwood School

7006 Rossmore Lane, El Dorado Hills, CA 95762

Phone (530) 285-2578 | Fax (530) 285-2580

### Human Trafficking, Abuse, and Sexual Abuse Prevention Education

#### Opt-Out Form

I understand that in accordance with the California Healthy Youth Act and the Human Trafficking Prevention Education and Training Act, The Cottonwood School (“Cottonwood” or the “Charter School”) will provide age-appropriate instruction on the education and prevention of human trafficking, including sexual abuse, assault, and harassment to all students in grades 7-12.

I am submitting this form because: [please initial below]

\_\_\_\_\_ I do not wish for my child to participate in the Human Trafficking, Abuse, and Sexual Abuse Prevention instruction.

**Parent/Guardian name:** \_\_\_\_\_

**Student name:** \_\_\_\_\_

**Student grade:** \_\_\_\_\_

**Student ID number:** \_\_\_\_\_

**Date:** \_\_\_\_\_

**Parent/Guardian signature** (*if student is under 18*): \_\_\_\_\_

**Parent/Guardian email address:** \_\_\_\_\_

**Student signature** (*if student is over 18*): \_\_\_\_\_

## **Sexual Health Education**

The Charter School offers comprehensive sexual health education to its students in grades 7-12. A parent or guardian of a student has the right to excuse their child from all or part of comprehensive sexual health education, HIV prevention education, and assessments related to that education through a passive consent (“opt-out”) process. The Charter School does not require active parental consent (“opt-in”) for comprehensive sexual health education and HIV prevention education. Parents and guardians may:

- Inspect written and audiovisual educational materials used in comprehensive sexual health education and HIV prevention education.
- Excuse their child from participation comprehensive sexual health education and HIV prevention education in writing to the Charter School.
- Be informed whether the comprehensive sexual health or HIV/AIDS prevention education will be taught by Charter School personnel or outside consultants. When the Charter School chooses to use outside consultants or to hold an assembly with guest speakers to teach comprehensive sexual health or HIV/AIDS prevention education, be informed of:
  - The date of the instruction
  - The name of the organization or affiliation of each guest speaker
- Request a copy of Education Code sections 51930 through 51939.

Anonymous, voluntary, and confidential research and evaluation tools to measure student’s health behaviors and risks (including tests, questionnaires, and surveys containing age-appropriate questions about the student’s attitudes concerning or practices relating to sex) may be administered to students in grades 7-12. A parent or guardian has the right to excuse their child from the test, questionnaire, or survey through a passive consent (“opt-out”) process. Parents or guardians shall be notified in writing that this test, questionnaire, or survey is to be administered, given the opportunity to review the test, questionnaire, or survey if they wish, notified of their right to excuse their child from the test, questionnaire, or survey, and informed that in order to excuse their child they must state their request in writing to the Charter School.

A student may not attend any class in comprehensive sexual health education or HIV prevention education, or participate in any anonymous, voluntary, and confidential test, questionnaire, or survey on student health behaviors and risks, if the Charter School has received a written request from the student’s parent or guardian excusing the student from participation. An alternative educational activity shall be made available to students whose parents or guardians have requested that they not receive the instruction or participate in the test, questionnaire, or survey.

## **Human Trafficking Prevention**

California has the highest number of incidents of human trafficking in the U.S., and all students may be vulnerable. Charter School believes it is a priority to inform our students about (1) prevalence, nature of and strategies to reduce the risk of human trafficking, techniques to set healthy boundaries, and how to safely seek assistance, and (2) how social media and mobile device applications are used for human trafficking.

In accordance with the California Healthy Youth Act, Charter School will provide age-appropriate instruction on the prevention of human trafficking, including sexual abuse, assault, and harassment. You have the right to excuse your child from all or part of instruction on prevention of human trafficking. An opt-out form is available in the TCS Front Office for your convenience. Your consent for this instruction is NOT required. If we do not receive a written request to excuse your child, your child will be included in the instruction.

Information and materials for parents/guardians about the curriculum and resources on prevention of human trafficking and abuse, including sexual abuse, assault, and harassment are available on Charter School's website for your review.

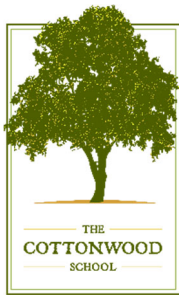
## Cover Sheet

### Discussion and Potential Action on the Public Random Drawing / Lottery Policy

**Section:** IV. Academic Excellence  
**Item:** C. Discussion and Potential Action on the Public Random  
Drawing / Lottery Policy  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
Public Random Drawing - Lottery Policy Redline v4 030321 (JAR) - Cottonwood.pdf

#### BACKGROUND:

The update to this policy is the additional verbiage stating that Families are required to Confirm Intent to Return and that families of students currently enrolled in The Cottonwood School, who wish to continue enrollment at the Charter School for the following school year, must submit Intent to Return Form to confirm their intent to return to the Charter School by the published deadline, end of the enrollment period. The Charter School cannot guarantee continued enrollment for forms/applications that arrive after the deadline.



## Public Random Drawing/Lottery Policy

The Cottonwood School (the “Charter School”) is committed to providing quality education to all students who wish to attend, who reside within the Charter School’s geographic limitations<sup>1</sup>. Based on capacity, it may be necessary to limit admission. In that event, a public random drawing (“Lottery”) will be held to determine admission. The Cottonwood School ensures admission will not be based on any protected characteristics, including, but not limited to, Education Code Section 220 (actual or perceived disability, gender, gender identity, gender expression, nationality, race or ethnicity, religion, sexual orientation, or any other characteristic that is contained in the definition of hate crimes set forth in Section 422.55 of the Penal Code, including immigration status, or association with an individual who has any of the aforementioned characteristics).

- 1. Enrollment:** The Charter School operates an independent study program and a classroom-based Montessori high school. Admission to the Charter School is open to any student who resides within the boundaries of El Dorado County or an adjacent county. The Charter School will admit all students who wish to attend, so long as it has the capacity to serve them. The Charter School’s Governing Board (the “Board”) will annually determine capacity based on, among other factors, the annual budget, staffing, and available resources, prior to the start of the Open Enrollment Period. Limits may be established by grade level and for the Charter School as a whole.

The Board or the Executive Director will set an Open Enrollment Period each year. Applications will be accepted during the publicly advertised Open-Enrollment Period each year for admission in the following school year.

Current Families Required to Confirm Intent to Return: Families of students currently enrolled in The Cottonwood School, who wish to continue enrollment at the Charter School for the following school year, must submit a Intent to Return Form to confirm their intent to return to the Charter School by the published deadline. The Charter School cannot guarantee continued enrollment for forms/applications that arrive after the deadline.

Families of students currently enrolled in another charter school but assigned to a The Cottonwood School teacher, who wish to gain enrollment at The Cottonwood School in order to remain with their assigned teacher, must submit the Intent to Return Form to confirm their intent to enroll in the Charter School by the published deadline. If such a student fails to provide this form/application by the published deadline, the Charter School cannot guarantee enrollment. This means the student loses their enrollment opportunity and will have to submit an application for admission, if they are interested in admission into the Charter School for the following school year.

Following the close of the Open Enrollment Period, applications shall be counted to determine whether the Charter School has received more applications than maximum enrollment capacity.

- If there is more capacity available than applicants, the Charter School will not conduct a lottery. The Charter school will admit all applicants and follow up with them about

enrolled.

- If the number of pupils who wish to attend the Charter School exceeds the Charter School's capacity for a specific grade level, admission in the impacted grade level or levels will be determined by a Lottery conducted in accordance with the procedures set forth in this Policy and applicable law. Admission preferences will only be extended consistent with this Policy, the Charter School's charter, and applicable law.

Admission preferences will not limit enrollment access for pupils with disabilities, academically low-achieving pupils, English learners, neglected or delinquent pupils, homeless pupils, or pupils who are economically disadvantaged, as determined by eligibility for any free or reduced-price meal program, or foster youth.

- 2. Lottery Procedures:** In the event that there are more students who wish to attend the Charter School than there are spots available upon closure of the Open Enrollment Period, the

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<sup>1</sup> Any student who lives in El Dorado County or an adjacent county (Placer, Sacramento, Amador, and Alpine) may attend the Charter School.

Charter School will conduct a Lottery during the Spring semester prior to the academic year for which admission is sought.

All pupils, except for existing students<sup>2</sup> of the Charter School, who are guaranteed admission as provided in this Policy and the Charter School's charter, who wish to attend the Charter School must participate in the Lottery. Preference in the public random drawing shall be granted in the following order:

1. Siblings of students admitted to or attending the Charter School
2. Children of The Cottonwood School employees
3. Children of The Cottonwood School founding team
4. Children with one year prior Montessori experience
5. All other residents of the District
6. All other applicants

Public notice of the Open-Enrollment Period and date of the Lottery will typically be posted on the Charter School's website at least 10 days prior to the commencement of the Open-Enrollment Period. The notice will provide the date, time, and location of the public, random drawing. This information will also be included in application forms. The Lottery will be conducted by grade-level. The Principal or his/her designee shall conduct the Lottery using a random method of selection. Unique identifiers will be assigned to each applicant. The conduct of the Lottery will be open to the public and families shall be encouraged, but not required, to attend. The Principal or his/her designee will announce each applicant who is granted admission through the Lottery. Once capacity has been reached, the Principal or his/her designee will continue to draw applicants who will then be placed on the waitlist in the order drawn. Applicants chosen in the Lottery shall be notified electronically or by mail.

If a student claims an admission preference noted in this Policy and the Charter School's charter, the Charter School may request supporting documentation as part of the enrollment process. The Charter School will conduct a verification of such documentation prior to finalizing the student's enrollment and may rescind admission for an applicant submitting materially false information.

After the Lottery, and once an offer has been accepted by the family, additional information may be requested as part of the enrollment process. Following the Lottery, students who are offered admission at the Charter School at the time of the Lottery will have five (5) calendar days to complete the enrollment process. If a student fails to timely complete the process, the offer of admission will be rescinded the spot may be filled from the waiting list.

Admission offers are valid only for the academic year for which the Lottery is conducted. There is no option to defer an offer of admission. Students in the independent study program

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<sup>2</sup> For the 2021-22 school year, students "currently enrolled in the Charter School" include students who were served by a teacher employed by The Cottonwood School during the 2020-21 school year or employed by the Charter School as of 2021-22 school year. Students who are enrolled in the network of schools and/or who move during the course of an academic year into El Dorado County or an adjacent county and wish to attend CCS, shall be deemed "existing students."



accepting admission must complete required independent study agreements prior to the beginning of the school year.

3. **Waitlist:** If a spot becomes available because an admitted student declines enrollment, fails to timely complete the enrollment process, leaves the Charter School after the start of the academic year, or additional spots otherwise become available, the Charter School may notify families on the waitlist in the order they appear on the waitlist.

Students admitted from the waitlist shall have three (3) school days to accept the admission spot (via telephone or email to the Charter School) and proceed with the enrollment process. Applicants must complete an enrollment packet with all required documentation by the deadline given by the Charter School to confirm enrollment.

Applicants who fail to timely accept the offer of admission or to complete the enrollment packet with all required documentation by the deadline will be placed at the bottom of the waitlist. After being placed back on the waitlist two (2) times, the application will no longer be valid for the current school year. The waitlist shall not carry over from one year to the next. Students who have not been admitted will be required to submit a new admission application for the next school year and shall be required to participate in the Lottery to gain admission, if conducted.

## Cover Sheet

### Discussion and Potential Action on the Student Information System Bids

<b>Section:</b>	V. Operations
<b>Item:</b>	A. Discussion and Potential Action on the Student Information System Bids
<b>Purpose:</b>	Vote
<b>Submitted by:</b>	
<b>Related Material:</b>	School Pathways Quote - Cottonwood.pdf TS Enrollment and SIS Proposal - Cottonwood.pdf

#### BACKGROUND:

This is the School Pathways quote for the 2021/2022 school year.

Cottonwood's current annual fees are just over \$108K. The increase in the go-forward pricing is a result of updates Pathways recently made to their product prices (their prices had remained level for the past 10+ years), as well as a bit of a decrease in the discount Cottonwood receives relative to the large volume-based discount that was given with the previous vendor arrangement.

This quote includes a \$18,500 discount and we will receive 10 hours of training.

#### RECOMMENDATION:



School Pathways, LLC  
181 Commercial Street, Portola, CA 96122  
Phone: 866-200-6936

## School Pathways Quote Form

Customer Name: Cottonwood  
Customer Contact Name: Cindy Garcia  
Contact Email: cindy.garcia@cottonwood.school  
Customer Contact Phone: 916.580.5111  
Proposal Issue Date: 2/8/2021  
Proposal Expiration Date: 3/7/2021

Enrollment: 2452  
Customer Contact Title:  
Number of Schools: 1  
Contract Term: 12 months  
Start Date: 7/1/2021  
End Date: 6/30/2022

Product Subscriptions	Quantity	Unit	Annual Subscription Fee
SIS	2452	Students	\$14,712.00
PLS	2452	Students	\$117,696.00
SPArchiving	2452	Students	\$16,183.20
RegOnline	2452	Students	\$4,291.00
Renaissance Learning Bridge	1	School	\$500.00
National Student Clearinghouse Bridge	1	School	\$500.00

**Total Annual Subscription Fees: \$153,882.20**

Professional Services & Custom Development	Quantity	Unit	One-Time Training, Services, Development Fee

**Total One-Time Setup and Training Fees: \$0.00**

### Subscription, Services, Custom Development Totals:

Product/Service	Total Quote	Total Discount	Annual Term Total after Discount (delete if no discount)
Product Subscriptions	\$153,882.20	\$18,456.86	\$135,416.34
<b>Total Quote</b>			<b>\$135,416.34</b>

Subscription fees charged will be subject to an annual price uplift. Annual Subscription fees are invoiced at the then current rates and Student Enrollment per terms of the Master Services Agreement. Any applicable state sales tax has not been added to this quote.

All invoices shall be paid before or on the due date set forth on invoice.

By execution of this quote, School Pathways subscriptions and/or services listed herein shall be provided to the Customer subject to the terms and conditions found at: link to [www.schoolpathways.com/msa](http://www.schoolpathways.com/msa)

IN WITNESS WHEREOF, the parties hereto have executed this Order Form on the dates indicated below.

Cottonwood

School Pathways, LLC.

By:

By:

Printed Name:

Printed Name:

Title:

Title:

Date:

Date:



# Proposal for ThinkSuite Services

## The Cottonwood School

### Proposal Goals

- ThinkSuite will continue to provide reliable products and services allowing the charters' teachers and leaders to focus on what matters most, serving students and meeting academic growth targets
- ThinkSuite will continue to provide outstanding response and completion timelines
- ThinkSuite will reduce costs compared to 2020-21

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### Proposed Services

The following services are proposed to be provided by ThinkSuite for The Cottonwood School:

- ThinkSuite Enrollment Services
- ThinkSuite Pathways Services
- ThinkSuite CalPads Services
- ThinkSuite Compliance (SAA) Services

#### Additional Considerations:

- ThinkSuite Pricing on Pathways SIS (Available if ThinkSuite pricing for Pathways is lower than the quote provided to Cottonwood directly by Pathways)
- Health Insurance -- Continued health insurance services through the existing group plan are added to the contract at no additional cost with the above services purchase. Health insurance platform and compliance costs will be passed through to the customer.



## Proposed Cost for Services

Pricing for the above services is proposed at \$22 per student per month. At the proposed enrollment of 2,500 students, cost for the 2021-2022 school year would be \$660,000.

A contract for Board approval will be provided upon acceptance of this proposal. The pricing listed in this proposal is valid for contracts executed by 3/31/2021.

## Cover Sheet

### Discussion and Potential Action on Technology Bids for School Technology Services

**Section:** V. Operations  
**Item:** B. Discussion and Potential Action on Technology Bids for  
School Technology Services  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:** IT Services proposals.pdf

**BACKGROUND:**

These are the proposals for Technology services for the 2021/2022 school year for The Cottonwood School.  
Our current vendor is ThinkSuite.

7th Dimension - \$16,000 a month = \$192,000 a year. Located 4 miles from our Resource center

Team Logic IT - \$15,000 a month = \$180,000 a year. Located in Sacramento

ThinkSuite - \$20,000 a month = \$240,000 a year. Located in Southern California

# Technology Services Bids The Cottonwood School

Vendor #1

7th Dimension



# PROPOSAL FOR: THE COTTONWOOD SCHOOL

*RFP Response: Support Services for Full (IT) and  
Cyber Security Services*



Submitted by:

Joshua Holloway  
CEO

(916) 221-0855  
5001 Windplay Drive  
Suite 1  
El Dorado Hills, CA 95762







5005 Windplay Drive | Suite #1  
El Dorado Hills, CA 95762  
P: 916.221.0855  
F: 888.781.9115

## Letter of Interest

Attn: Cindy Garcia, Executive Director

My name is Joshua Holloway and I am the CEO here at 7<sup>th</sup> Dimension, LLC. We are excited to offer you this proposal and are looking forward to the opportunity of furthering our relationship with The Cottonwood School. Since 1999 we have grown from a company serving the Greater Sacramento area to one that has established clients as far as the East Coast.

We, at 7th DI, provide affordable proactive IT management and support to businesses similar to yours. By utilizing our unique framework of providing managed IT and security departments, we provide a variety of services to keep your computer systems up, running, protected and your employees and business productive.

The idea behind “IT without limits” is that our entire team – from helpdesk to back-office support, to engineers and principals – is focused on providing solutions to all business needs while we serve as your technology partner. 7th DI has an advantage over many MSPs as we can provide expertise in everything from fixing a paper jam to creating databases.

7th DI uses a consultative approach to evaluate your business and technology needs and then advise on the best solutions for your current and future needs. 7th DI can save The Cottonwood School time and money through better use of appropriate technologies and streamlining your policies and processes.

7th DI is available immediately to staff your IT department with our offsite helpdesk located here in El Dorado Hills. We are a company that lives, works, and plays in EDH. We are also prepared to begin any projects that may be on the horizon, as we not only advise solutions but also our team is an implementation expert.

Respectfully,

Joshua Holloway



5005 Windplay Drive | Suite #1  
El Dorado Hills, CA 95762  
P: 916.221.0855  
F: 888.781.9115

## Relevant Experience

### Virtual Help Desk

As our most basic IT service, our help desk service means you can contact us with any of your IT questions or issues, and we will work quickly and efficiently to resolve them. This service includes scheduled routine network maintenance such as updating software, cleaning up hard drive space, and scanning and updating your network's firewall.

### Remote Monitoring

Remote monitoring is a service where we keep a constant eye on your network. It gives us the pulse of your network so that we can proactively catch issues before they become a problem. We'll know when your network is starting to run out of resources, and we'll know when your network is having hardware issues if a server goes down.

### Network and Server Design and Implementation

7th DI can create and install the new network your company needs, including designing and installing servers, computers, and other hardware and software. We can also redesign and update your entire existing network and office to help you cut costs and improve your system's availability and security.

### Disaster Recovery

Core to every business, disaster recovery, helps protect companies against lost data or business when something goes wrong. Our 7th DI team will design a disaster recovery plan that fits within your budget, creates successful back-ups, and shortens recovery time in the event of a downed system, ransomware, and loss of data.

### Cloud Services

Cloud-based hosting takes away every care you have about your network by storing your server, back-ups, and other hardware off-site with us. Our colocation facilities provide the temperature, security, and space you need for your network without the cost of installing it in your facility. We follow AICPA standards for reporting on controls with SSAE 16 certification. There are many benefits to cloud-based hosting.

### Hardware and Software

By offering hardware and software as a service, we truly do run the computers while you run your business. For this service, we provide our hardware for your network, systems, and security, taking on the responsibility for maintenance as well as repair. We will install the proper software, regularly update it, and regularly clean up and maintain it.

### Dark Web Monitoring

The Dark Web is the portion of the internet where anonymity is key and many illegal activities are taking place. Human trafficking, pornography, drug sales, identity theft, and firearm sales are examples of the activities occurring on the Dark Web.



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Dark Web ID combines human and sophisticated Dark Web intelligence with search capabilities to identify, analyze and proactively monitor for your organization's compromised or stolen employee and customer data

### VOIP Phones

Let 7th DI's VoIP service provide the benefits every business needs today: functionality, workload demands, and cost savings. With our Hosted Cloud PBX, we can provide the redundancy that companies need for their telecom. At the same time, we can provide features that only enterprise-level companies have been using for years at the fraction of the cost of an expensive phone system onsite.



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El Dorado Hills, CA 95762  
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## References

### Effex Management Solutions

Effex is headquartered in Houston, Texas, and provides staffing, payroll, and benefits to industries from farming to microchips. 7th DI has served Effex for over 12 years from the very first office to now 32 offices (and growing) across the country.

During Hurricane Harvey, Effex was able to rely on 7th DI to keep their systems up and running while they were evacuated from their offices in Houston. Thankfully we had partnered in developing their disaster recovery plan that we were able to put into immediate action. We were able, from El Dorado Hills, CA, to print off over 7,000 checks in our offices, fold, stuff envelopes, and deliver to the post office in time so all workers would receive their due pay. This was possible because our data center houses their physical and virtual servers and with an internet connection job duties were able to be accomplished while their office was evacuated.

<u>Contact</u>	<u>Relevant Experience</u>
Kelly Carrol, Director of Finance Effex Management Solutions 1302 Kingwood Drive Kingwood, TX 77339 (281) 359-8820 kcarrol@effexms.com	Disaster Recovery and Planning 24/7/365 Helpdesk Support 24/7/365 Network Monitoring Vendor Management IT Director function Citrix environment in our server center

### El Dorado Hills Fire Department

EDH Fire currently has 5 stations in El Dorado Hills and “exists to serve and protect the Community through emergency management”.

On day one, there was a file server failure and 7th DI was able to cover, restore, and backup their sensitive data. We were able to take existing hardware with simple/cost-effective upgrades and rebuild their server stack while saving thousands of dollars. There were several half complete migrations that we either continued and saw to the end or abandoned and started fresh. They now have a more stable server environment that is backed up all day long onsite and once a day offsite to mitigate data loss in the future.

<u>Contact</u>	<u>Relevant Experience</u>
Kristin Cramer, Administrative Assistant El Dorado Hills Fire Department 1050 Wilson Boulevard El Dorado Hills, CA 95762 (916) 933-6623 kcramer@edhfire.com	Onsite Helpdesk Support 2.5 days/week  24/7/365 Helpdesk Support 24/7/365 Network Monitoring Vendor Management Retire, Repurpose, Replace Servers Active Directory Management



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## Valley Tech Services (VTS)

Valley Tech Systems, Inc., is an innovative engineering company that is leading the way in controllable solid propulsion and open architecture airborne intelligence, surveillance, and reconnaissance (ISR) technologies. Their cutting-edge systems and services address compelling U.S. government and industry priorities. VTS is a privately held company founded in 2007 with headquarters in Folsom, CA., and a propulsion development facility in Reno, NV.

As one of 7th DI's major clients, our engineering team developed VTS' entire data/voice network from the ground-up. We were able to implement multi-factor authentication for network and email access. For the past 5 years, our team has provided email and help desk services to over 100 VTS employees and contractors throughout the entire country. 7th DI also designed and implemented several networks/systems that have contributed to the success of multiple DoD and NASA contracts.

<u>Contact</u>	<u>Relevant Experience</u>
Megan Christianson, Controller	Onsite Helpdesk Support 7 days/week
Valley Tech Services	24/7/365 Helpdesk Support
160 Blue Ravine Rd	24/7/365 Network Monitoring
Suite A	Vendor Management
Folsom, CA 95630	NIST Compliance and security services
916-760-1025	
Megan.christianson@vts-i.com	



5005 Windplay Drive | Suite #1  
 El Dorado Hills, CA 95762  
 P: 916.221.0855  
 F: 888.781.9115

## Company and Key Staff

### 7<sup>th</sup> Dimension, LLC

Since 1999 we have grown from a company serving the Greater Sacramento area to one that has established clients as far as the East coast. We, at 7th DI, provide affordable proactive IT management and support. By utilizing our unique framework of providing managed IT services, we provide a variety of services to keep your computer systems up and running and your employees and business productive. Our home office is located in El Dorado Hills, CA with a presence in Chicago and Houston.

7th DI uses a consultative approach to evaluate your business and technology needs and then advise on the best solutions for your current and future needs. 7th DI can save time and money through better use of appropriate technologies and streamline your policies and processes.

### Joshua Holloway

Joshua Holloway has over 22 years of experience in the IT infrastructure and IT security industry. He serves as CEO at 7th DI that services hundreds of clients in multiple industries across the United States. Joshua specializes in managed IT services, network design, and implementation.

### Steve Railey

Steve Railey has over 22 years of experience in the IT infrastructure and IT security industry. He serves as VP of Operations at 7th DI. Steve specializes in government security compliance following the National Institute of Standards and Technology (NIST) and also has Top Secret Security Clearance and DOD Network Security Certified. He also serves as a Network Engineer and Project Manager for 7th DI.

### Nicole Baraga

Nicole comes to us with over 10 years of customer service experience in the security industry, technical support, and logistics. She serves as Account Manager at 7th DI. Nicole specializes in being the conduit between service expectations and delivery. While she performs IT Management on the client-side, her primary goal is to save clients' money by improving processes and eliminating wasteful spending.

### Julian Girouard

Julian Girouard has over 28 years of experience as a Network Administrator and Server Administrator for both Internet Service Providers and Managed Service Providers. Julian specializes in Windows Active Directory network infrastructure for small to enterprise-sized businesses, having an extensive background in server virtualization, web site, and email hosting, site-to-site, and remote access Virtual Private Networking, and lends his disaster recovery expertise to our NOC.

### Kendall Turner

Kendall Turner has been part of the team for 6 years. During his tenure, he has been a member of the helpdesk, projects, and training teams. Kendall knows very well how to serve our clients. His



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primary responsibility is as NOC Lead at 7th DI. Kendall monitors critical network equipment and proactively ensures all devices are updated and patched on a routine basis.



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## Requirements

The Cottonwood School has requested a proposal for **FULL** IT Services. We are proposing to enter into a 3-year contract with the accepted vendor to provide services for approximately one hundred and twenty-five teachers/staff (125) and up to twenty-two hundred (2200) students with workstations/laptops, multiple multifunction printing devices, networked and stand-alone printers, and a combination of physical and virtual servers.

## Scope of Work

7th DI is prepared to enter into a 3-year contract with The Cottonwood School to provide the requested Customer Service, Server/System Network Support & Maintenance, Security, and Software Support. Acting as their fully staffed IT department. With a provided IT Manager and Account manager to oversee Cottonwood's relationship and continual success.

## Customer Service

7th DI will supply onsite support when needed and virtual support from our office in EDH that is available daily from 8 AM to 5 PM. Outside of regular helpdesk hours, we provide 24/7 NOC support, 24/7 on-call support, weekend and holiday support. With the contract we are proposing – there is no additional fee for on-call, weekend, or holiday support.

With our all-inclusive MSP package, we provide each workstation and server with 24/7 monitoring that includes automated patching and updates. Included is Webroot as an antivirus solution and malware control. Webroot is the leading provider of anti-virus since 2016 and is Department of Defense approved. We will also include licenses for our 24/7/365 Security operations center monitoring for active hacker attempts and remediation. These softwares are controlled centrally via our cloud platform. In the event support is needed, our technicians can assist by logging directly into a client's computer and assisting until resolution. This includes any authorized remote users who may be working offsite and trying to connect via VPN. This management software works in concert with our ticketing system, Autotask. Autotask is a powerful software system we use to manage the logistics of our business. With it, we can track trouble tickets, service contracts, and projects to ensure on-time and on-budget delivery.

Ticket creation is done in several ways: via email, phone, chat portal, or client portal. Once a ticket is created it can be tracked via portal or email. Each time an entry/action is made for a ticket, a notification is sent out to those working on the ticket as well as whoever created it. Our Service Level Agreements (SLA) are below.

Service Level Agreement				
Priority	Time to Notify	Time to investigate	Estimated Time to Restore	Onsite response time
P1 (Critical)	15 Min	1 Hr	4 Hours	4 Hours
P2 (High)	30 Min	2 Hr	24 Hours	4 Hours
P3 (Medium)	1 Hr	NBD	2 BD	4 Hours
P4 (Low)	1 Hr	NBD	5 BD	4 Hours





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The account manager will meet weekly with the Cottonwood designated contact to provide the status of helpdesk tickets, projects, maintenance issues, and client-consultant communication. At these scheduled visits, metrics for SLA and ticket closure will be discussed along with anything on the agenda. Monthly a detailed network and security audit will be discussed as well.

### Server/System Network Support and Maintenance

7th DI has a Network Operations Center (NOC) dedicated to server maintenance. We have extensive knowledge in maintaining Windows, Linux, Application, Web, and SQL servers to name a few. Daily, all servers are scanned for updates, patches, and potential risks. Updates once vetted, are installed on Fridays and the servers are rebooted on Saturdays. At a minimum, monthly, servers will be physically inspected by hand and cleaned while being observant of drives, fans, power source, and any other physical part that may need replacement. Support and Maintenance are extended to all existing and future servers.

We will be responsible for the google site updates, licenses, and postings. Patches, updates, licensing, plugins will be monitored and updated regularly as needed. We will confirm with the hosting entity of daily backups of the website in the event it becomes corrupt. All technicians have been briefed, and a tutorial created on how to properly update postings. A backup will be provided for the Google platform

We have 20 years experience with all Cisco network equipment and appliances. We built a Chicago school district into a network with all Cisco equipment with a point to point access, VPN, unified communication, and Wireless Overlay. This took router, layer 3 switchings, and consistency to allow faculty and staff to access each campus's data immediately from any other campus. Also, they were able to seamlessly connect to the wireless infrastructure at all sites. 7th DI is partnered with Cisco, Ruckus, HP Juniper, Datto, Ubiquiti, Watchguard, VMWare, Dell, Lenovo, and Barracuda.

### Security

7th DI's all-inclusive MSP package we provide each workstation and server with 24/7 monitoring that includes automated patching and updates. Included is Webroot as an antivirus solution and malware control. Webroot is the leading provider of anti-virus for 2016 and 2017 and is Department of Defense approved. Full access to our Security Operation Center (SOC) managed detection and response. These softwares are controlled centrally via our cloud platform.

All servers are scanned daily for updates, patches, and potential risks. Updates once vetted, are installed on Fridays and the servers are rebooted on Saturdays.

Network documentation and passwords are a part of the disaster recovery plan that is included with our contract. Cottonwood and 7th DI will work to ensure the timely availability of the network and data in the event of catastrophic failure. We will develop key points of contact and responsibilities along with procedures for resuming business as usual.



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Monthly audits will be performed that will address asset aging, patch updates, reboots, change reports, and security scans. The Dark Web monitor is a real-time solution scanning the dark layer of the internet for stolen information about our clients for sale. If there is a “hit”, a notification will be given immediately. If no hit is received an “all clear” report will be given monthly. Through our Security platform, we will provide Cyber Security training, auditing, and reporting. With simulated spam and phishing attacks to inform staff how they are handling threats and attacks.

Cottonwood backup solutions play a large role in its disaster recovery. The reality is, without data and programs, The Cottonwood School will be unable to function. With our Disaster Recovery solutions, in the event of catastrophic failure, The Cottonwood School can rest easy. Knowing all data is retained, tested, and reported on weekly. Backup reports are supplied on an as-needed basis as well as weekly. The cloud backup is retained for no less than 1 year. In a worst-case scenario – up to 1 day of work could be lost. A worst-case scenario would be flooding, tornado, fire, etc. that would not allow access to the Main building. Our solution; however, would provide us the ability to spin up the backup providing remote access to all backup data.

## Software

7th DI has been exposed to many client/industry-specific softwares during our years of operation. What we have found is most software providers are very willing to assist with maintenance issues and providing information on the functionality of their software.

## Budget and Schedule

### Budget

Our business model is very simple for budget minded clients. Our pricing is set at .8% of the total school year budget broken out in a monthly bill cycle. With an increase to .9% the second year and .95% the third year.

The Cottonwood School’s currently known annual budget is twenty-four million per year. This will set our starting yearly total bill at one hundred and ninety-two thousand (\$192,000.00) dollars or a monthly invoice of sixteen thousand dollars (\$16,000.00)

Please note – All work being proposed in this proposal is conducted 100% by 7<sup>th</sup> Dimension and our in-house staff and engineers. We have a unique team that can accomplish all tasks within the Scope of Work. Most technology matters outside of this scope can also be implemented with our resources. In the event we need outside assistance, we will still be your primary contact while we work with our strategic partners in any other implementation.

### Schedule

7th DI is ready to begin work upon proposal approval.

### Key Assumptions

7th DI will fill the role of IT Manager, IT department, and Cyber Security in a flat fee all-inclusive package. We will also include our IT and Security Support Stack of software and services. All



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Cottonwood staff will utilize the ticketing system currently employed by 7th DI. Listed below are the foundation of our expected responsibilities. These are considered the starting points and will not be limited to only the listed items below.

IT services expected and not limited to:

#### Google Suite - Website - HST Handbook

1. Administer Google Suite
2. Domain Management
3. Email Management
4. Maintain school website
5. Design, Launch and Maintain all websites
6. Coordinate with the web development team on daily website edits
7. Facilitate photoshoots to procure images for websites
8. Provide Template for HST Handbook

#### Technology - Firewalls - Technical Support - Phone Services - Internet Services - Software Licensing - Bulk Pricing - Support - Order Fulfillment

1. Student Tech Equipment Order Fulfillment, Returns, and Repairs
2. Teacher & Staff Tech Equipment Order Fulfillment, Returns, and Repairs
3. Information Technology Desktop Support for Staff and Students
4. Set up and maintenance of equipment in physical office (Internet, Infrastructure, Printing)
5. Accounting and Inventory of all Tech Assets
6. Maintain software agreements and licensing
7. Tech Vendor management
8. AUP (Acceptable Use Policy) All other tech policies needed to protect School, Students, and Staff
9. Network Device and Content Filtering and Virus Support - Maintain compliance with the Children Internet Protection Act (CIPA) Children's Online Privacy Protection Act and Rule (COPPA), Family Educational Rights and Privacy Act (FERPA), and Health Insurance Portability and Accountability act of 1996 (HIPPA)
10. Coordinating bulk hardware and software purchase

## Proprietary Notice & Non-Disclosure Statement

Information contained in this document is provided under an exclusive, perpetual non-disclosure agreement and cannot be copied, transmitted, excerpted, or otherwise communicated to anyone without the prior written consent of 7th DI.

This package contains proprietary and trade secret information. All data furnished in connection with this package is intended for use in evaluating potential business opportunities with 7th DI and is considered proprietary information.

Intended recipients of this document shall have the right to duplicate, use, or disclose the data contained herein to the extent necessary to perform their duties in the interest of formulating a



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business relationship with 7th DI, but may not use this information as the basis to obtain competitive quotes from other vendors.

These restrictions do not limit the right to use the information contained herein if said data is obtained from another source, without restriction. These restrictions apply to all media comprising this package.

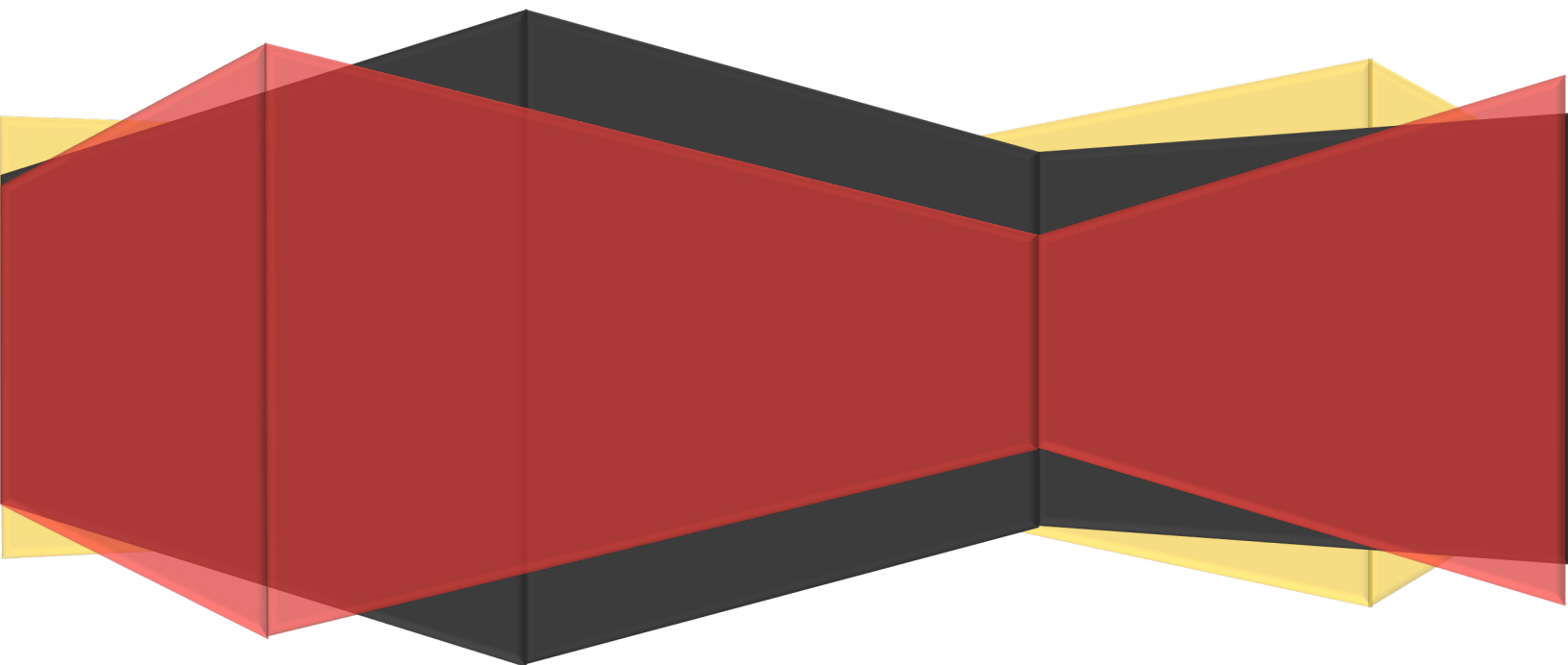


# Professional IT Services

## Virtual Helpdesk Agreement

**Joshua Holloway**

**Presented to**





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El Dorado Hills, CA 95762  
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## **Hardware as a Service and Virtual Helpdesk Provided by 7<sup>th</sup> Dimension, LLC.**

This Agreement for Virtual Helpdesk (hereinafter, the "Agreement"), effective XXXX 1, 2021 is by and between The Cottonwood School (hereinafter, the "Client") and 7<sup>th</sup> Dimension, LLC., with its principal office at 5005 Windplay Dr #1, El Dorado Hills, CA 95762 (hereinafter, "7<sup>th</sup> Di"). The Agreement shall remain in force for a period of (3) year from the date of execution, and be reviewed annually to assess any necessary adjustments or modifications. Should modifications or adjustments result in increased fees for services rendered under this Agreement, any increases shall not exceed thirty percent (30%) or percentage increase adjustment table in section 7. of the existing monthly fees due and payable pursuant to the Agreement, (exclusion additional applications or licensing fees for Hybrid Cloud server additions).

### **RECITALS**

Client and 7<sup>th</sup> Di, wish to enter into this Agreement:

**WHEREAS**, Client finds that 7<sup>th</sup> Di is willing to perform certain work, hereinafter described, in accordance with the provisions of this Agreement; and

**WHEREAS**, Client finds that 7<sup>th</sup> Di is qualified to perform the work, all relevant factors considered, and that such performance will be in furtherance of Client's business.

**NOW, THEREFORE**, in consideration of the mutual covenants set forth herein and intending to be legally bound, the parties hereto agree as follows:

### **Section 1. Renewal and Termination of Agreement**

1.1. **Renewal of Agreement**: Absent ninety (90) days written notice by either party, this Agreement will automatically renew for a subsequent one (1) year term.

1.2. **Termination by Client**: This Agreement may be terminated, with or without cause by Client upon ninety (90) days written notice to 7<sup>th</sup> Di

1.3. **Termination by 7<sup>th</sup> Di**: This Agreement may be terminated by 7<sup>th</sup> Di upon ninety days (90) written notice to Client.



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**1.4 Obligations upon Termination of Agreement:** If either party terminates this Agreement, 7<sup>th</sup> Di will assist Client in the orderly termination of services, including timely transfer of the services to another designated provider. Client agrees to pay 7<sup>th</sup> Di the accrued reasonable costs of rendering such assistance.

## **Section 2. Terms of Invoice and Payment**

**2.1 Payment for Services:** Fees will begin at a rate of eight point five percent (8.5%) of the Cottonwood School budget, per automatic withdrawal or check, payable on a monthly basis, and will become due and payable on the first day of each month. No set up fee as this is a contract is an all-inclusive support agreement. Services will be suspended if payment is not received within five (5) days following the date due. Refer to Section 7, of this Agreement for services covered by the monthly fee.

**2.2 Payments for Projects:** It is agreed that any and all services requested by Client, falling outside of the terms of this Agreement will be considered Projects, and will be quoted and billed as separate, individual services.

**2.3 Reimbursable Costs:** Client shall reimburse 7<sup>th</sup> Di, all extraordinary costs incurred in connection with services rendered, incurred in addition to 7<sup>th</sup> Di's ordinary costs of operating its business and providing the ordinary services under this Agreement. Reimbursable costs include, but are not limited to, travel costs, subcontractors, materials, computer costs, copies, deliveries, etc. Travel costs are defined as air travel, lodging, meals and incidentals, ground transportation, tools, and any other ordinary costs ordinarily associated with travel. All extraordinary travel expenses must obtain prior approval by Client, and 7<sup>th</sup> Di shall provide Client with substantiation of Reimbursable Costs incurred in connection with providing the services.

### **2.4. Invoicing:**

A. Invoices shall be submitted at the time of completion by 7<sup>th</sup> Di for payment by Client. Payment is due upon receipt and will be considered past due if not paid within fifteen (15) business days from receipt of the invoice.

B. A finance charge of 10% per month will be charged on any past due amount of an invoice (or the maximum amount permitted by law, if less than 10%). All subsequent payments by Client will first be applied to accrued interest and thereafter applied to the principal of any unpaid balance.

**2.5. Taxes:** All amounts payable pursuant to this Agreement are exclusive of taxes. As such, applicable taxes will be added to amounts to be payable by Client. Taxes will be calculated in accordance with



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California State Law. If Client fails to pay such taxes as incurred, 7<sup>th</sup> Di will pay said taxes and Client will reimburse 7<sup>th</sup> Di in full.

### **Section 3. Warranties**

3.1. **Change of Services:** Client may, with prior approval of 7<sup>th</sup> Di, issue written directions within the general scope of any services to be ordered. Such changes, (hereinafter, the “Change Order”) may be for additional work or a change in the direction of the work covered by the Task Order. However, no changes will be permitted without prior approval by 7<sup>th</sup> Di, such approval must be in writing.

3.2. **Standard of Care:** 7<sup>th</sup> Di warrants its services shall be performed by personnel possessing competency consistent with applicable industry standards. No other representation, express or implied, and no warranty or guarantee is included in this Agreement or future statements, reports, memos, or conversations. Furthermore, 7<sup>th</sup> Di makes no guarantee as to the efficacy or value of any services performed or software developed.

3.3. **Indemnity:** 7<sup>th</sup> Di hereby agrees, at its sole cost and expense, to indemnify, defend and hold harmless client, its officers, agents, members and employees from and against any and all liabilities, demands, claims, actions, judgment, attorney fees, and /or costs resulting from or arising out of the performance of this agreement. The obligations of client shall survive the expiration or termination of this agreement

3.4. **Remedy:** Upon written notice of any claim related to or arising out of this Agreement, 7<sup>th</sup> Di will utilize all commercially reasonable efforts to cure the problem giving rise to the claim. If the aforementioned is not sufficient, 7<sup>th</sup> Di will return to Client any fees paid to 7<sup>th</sup> Di for the particular services giving rise to the claim.

### **Section 4. Status as Independent Contractor:**

7<sup>th</sup> Di is an independent contractor and is not an employee, servant, agent, partner or joint venturer of Client. Client shall determine the work to be done by 7<sup>th</sup> Di, but 7<sup>th</sup> Di shall determine the legal means to by which 7<sup>th</sup> Di accomplishes the work specified by Client.

### **Section 5. Confidentiality**

7<sup>th</sup> Di understands that during their association with Client, 7<sup>th</sup> Di will be made privy to confidential and proprietary information of Client. 7<sup>th</sup> Di agrees to maintain Client’s confidentiality and will not share confidential or proprietary information with others.

### **Section 6. Miscellaneous**





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**6.1 Insecurity and Adequate Assurances:** If reasonable grounds for insecurity arise with respect to Client's ability to pay for Services in a timely fashion, 7th Di may demand in writing adequate assurances of Client's ability to meet its payment obligations under this Agreement. If Client fails to provide the required assurances in a reasonable time, 7th Di may partially or completely suspend its performance while awaiting assurances.

**6.2. Severability:** Should any part of this Agreement for any reason be declared invalid, such decision shall not affect the validity of any remaining provisions, which remaining provisions shall remain in full force and effect as if this Agreement had been executed with the invalid portion thereof eliminated. The parties agree that if such finding is made, it would have been their intention to execute the Agreement without said part.

**6.3. Entire Agreement:** This agreement contains the entire agreement of the parties and supersedes any prior written or oral agreement between them. This agreement may be modified only by a writing signed by both parties.

**6.4. Attorney's Fees:** In the event of any litigation arising from or related to this Agreement, or the services provided under this Agreement, the prevailing party shall be entitled to recover from the non prevailing party all reasonable costs incurred, including staff time, court costs, attorney's fees, and all other related expenses incurred in such litigation.

**6.5. Representations:** Each person executing this Agreement on behalf of a party hereto, represents and warrants that such person is duly and validly authorized to do so on behalf of such party, with full right and authority to execute this Agreement and to bind such party with respect to all of its obligations hereunder.

**6.6. Residuals:** Nothing in this Agreement or elsewhere will prohibit or limit 7th Di's ownership and use ideas, concepts, know-how, methods, models, data, techniques, skill, knowledge and experience that were used, developed or gained in connection with this Agreement. 7th Di and Client shall each have the right to use all data collected or generated under this Agreement.

**6.7. Cooperation:** Client agrees to cooperate with 7th Di in taking actions and executing documents, as appropriate, to achieve the objectives of this Agreement. Client agrees that 7th Di's performance is dependent upon Client's timely and effective cooperation with 7th Di. Client further acknowledges that any delay by Client may result in 7th Di being released from an obligation or scheduled deadline or in Client having to pay extra fees for 7th Di's agreement to meet specific obligations or deadlines.



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**6.8. Governing Law and Construction:** This Agreement will be governed by and construed in accordance with the laws of the State of California, without regard to the principles and conflicts of law. The language of this Agreement shall be deemed to be the result of negotiation among the parties and their respective counsel and shall not be construed strictly for or against any party. In the event of any legal action or proceeding, venue will be in the Superior Court for the County of El Dorado.

**6.9. Force Majeure:** Neither party shall be liable nor deemed to be in default for any delay or failure in performance under this Agreement or other interruption of service deemed resulting, directly or indirectly, from acts of God, civil or military authority, acts of public enemy, war, accidents, fires, explosions, earthquakes, floods, strikes, or any similar or dissimilar cause beyond the reasonable control of either party.

**6.10. Survival:** Sections 2, 3, 5 and 6 survive the expiration or termination of this Agreement.

**6.11. Waiver:** Waiver by one party of the performance of any term shall not invalidate this agreement or any term of the agreement or be considered a waiver of any term of this agreement. Any waiver to be effective, shall be expressed in writing and delivered to the other party.

## **Section 7. Services**

7.1. The following services will be provided by 7th Di and are covered under the terms of this Agreement:

### **A. DimensionalIT Pro IT Department Services**

1. Flat monthly service billed at estimated \$16,000.00 or .8% of the current known annual school budget of twenty-four million dollars (\$24,000,000.00) for the first year. NOTE: See Rate Increase Table below in 7.2

2. All labor for support and projects will be billed under this monthly fee budgeted and controlled by 7<sup>th</sup> DI.

3. 7<sup>th</sup> di will also supply licenses for all staff devices for monitoring, security, disaster recovery and Cyber Security training currently in the 7<sup>th</sup> DI network and security Service stack

4. transition services to commence on the date agreed upon by both 7<sup>TH</sup> Di and Client. This will start the standard billing cycle. All cost will be prorated based on the agreed upon start date.

### **C. Service Level agreement**

1. See SLA Table:



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Service Level Agreement				
Priority	Time to Notify	Time to investigate	Estimated Time to Restore	Onsite response time
P1 (Critical)	15 Min	1 Hr	4 Hr	4 Hr
P2 (High)	30 Min	2 Hr	24 Hr	4 Hr
P3 (Medium)	1 Hr	NBD	2 BD	4 Hr
P4 (Low)	1 Hr	NBD	5 BD	4 Hr

## 7.2. Annual Service increase table:

Contract Year	Percent increase
Year 1	.8%
Year 2	.9%
Year 3	.95%
Year 4	1% NOT TO EXCEED

**7.3 Services not included in flat rate fee:** This is a full-service contract including standard support and project services (No application development time is included).

## 7.4 Assumptions:

- 7th Di will become the Prime Vendor for client's hardware and software purchases.
- Primary address 7006 Rossmore Ln, El Dorado Hills, CA 95762
- Client may request weekly site visits for regular IT maintenance.
- Quarterly business reviews perform unless annual or bi-annual is specified.
- All client equipment will be stored in a private locked area on 7<sup>th</sup> Di premises for inventory control and deployment



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### **Acceptance**

The terms and conditions of the Professional services Agreement applies in full to the services and products provided under this Agreement.

IN WITNESS WHEREOF, the parties hereto each acting with proper Authority have executed this Agreement.

7<sup>th</sup> Dimension LLC

Joshua Holloway

Full Name

Full Name

CEO

Title

Title

Signature

Signature

Date

Date

# Technology Services Bids The Cottonwood School

## Vendor #2

### TeamLogicIT





## Professional IT Services Proposal

1/28/2021



Presented To: **Cindy Garcia & Eric Sweiven**

Prepared By: Raju Kotagiri  
TeamLogic IT  
Sacramento, CA  
916-727-6060



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### IT Services Overview

Cottonwood School is looking for a professional IT partner to provide IT services that will give them highly available, highly security and easy to use system.

Technology in use includes the following:

- Current staff count - 135
- Current student count - 2450
- Current student device count – 800
- Google Suite



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## TeamLogic IT Overview

- Ranked 2020 Number 1 Managed Services Provider by MSP 501 rankings
- Deep Engineering Expertise – 700+ technical resources
- Best Practices – Industry best practices
- Proven/Tested Processes – over 55,000 endpoints under management
- 220 Locations Nationwide



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## National Support – Local Presence



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## Statement of Need

- Coordinate Student Tech Equipment Order Fulfillment, Returns, and Repairs
- Coordinate Teacher & Staff Tech Equipment Order Fulfillment, Returns, and Repairs
- Information Technology Desktop Support for Staff and Students
- Set up/Imaging Student Tech
- Set up and maintenance of equipment in physical office (Internet, Infrastructure, Printing)
- Accounting and Inventory of all Tech Assets
- Maintain software agreements and licensing
- Tech Vendor management
- AUP (Acceptable Use Policy) All other tech policies needed to protect School, Students, and Staff
- Network Device and Content Filtering and Virus Support - Maintain compliance with the Children Internet Protection Act (CIPA) Children's Online Privacy Protection Act and Rule (COPPA), Family Educational Rights and Privacy Act (FERPA), and Health Insurance Portability and Accountability act of 1996 (HIPPA)
- Coordinating bulk hardware and software purchase
- Customer service
- What is the commitment in answering phones, completing tickets, tone on the phone with parents and students? How committed are they and what customer service training do they provide for their staff?
- Technology in use includes the following:
  - Onsite (your office) support
  - After hours support
  - Service level/priorities for action and response
  - Licensing monitoring for school purchased resources
  - Current staff count - 135
  - Current student count - 2450
  - Current student device count - 800



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## Recommended Solution

- We would like to function as the **Cottonwood** IT department.
- Our objective is to support your users and network on a proactive basis as issues arise.
- We recommend on-going **Managed Services** to thoroughly and effectively address your technology needs.

IT Managed Services is our most comprehensive and effective offering, delivering proactive and preventative maintenance in combination with strategic technology and business services.

This solution is based on the premise that regularly scheduled maintenance of systems and networks will substantially reduce the frequency and severity of many of the problems and increase the productivity of end users.

TeamLogic's Managed Services solution is delivered through a combination of on-site and remote services including:

- Unlimited Help Desk Support: Includes resolution of day-to-day end-user remote support.
- Proactive Services and Preventative Maintenance: Keeps the IT environment running smoothly and prevents many problems before they affect network performance. Performed remotely through 24 x 7 Monitoring.
- Reactive Support. Swift response to active and emerging issues. Troubleshooting and problem-solving remotely and on-site if needed.



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## Covered services

- **A predictable monthly fee that includes the following services:**
- **Remote Monitoring and Proactive Maintenance**
  - 24/7 system and network infrastructure monitoring and management of upgrades, critical updates, patch versions, and diagnostics
  - Maintain complete documentation of the IT environment
  - Provide ongoing virus and malware protection for workstations
  - Manage critical services and systems to maximize uptime and performance
  - Manage and maintain firewalls, routers and Internet connections
  - 24/7 emergency response to system failures
  - Real time monitoring of IT infrastructure with agreed upon escalation paths
- **Unlimited Remote and Telephone Support**
  - Unlimited help desk for end user including printer connectivity for the systems included in the plan.
  - Network administration support including adding, changing, or deleting users
  - Report issues via phone or email
- **Onsite Support**
  - Includes based on the selected option, as needed, on-site support per Month. [These hours can be used for support only, not projects.]
- **Vendor Management**
  - Coordinate efforts to deliver results and optimize productivity with outside IT related vendors



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## Covered services

- **TeamLogic IT Procurement**
  - Assistance selecting and ordering new hardware and software
- **Strategic IT Planning**
  - Unlimited consulting and advice for project definition and IT strategy to make sure technology supports the firm's business goals
  - Ongoing business process and strategy reviews
- Business hours: 8.00 AM to 5.00 PM Monday – Friday
- After hours 7.00 PM to 7.00 AM Monday to Friday and Weekend charges are \$195.00 per hour.
- **Project Hourly Rate**
  - Outside of the maintenance proposal, the hourly rate for project is **\$130.00 per hour** for business hours.
- **What's Excluded**
  - Specific projects which are outside the on-going maintenance scope of services
  - Hardware and software costs
- **Review of Fees**
  - TeamLogic IT reviews its client fees annually. TeamLogic IT reserves the right to adjust fees if the supported environment changes (number of computers, servers, network elements or other changes in the IT infrastructure).



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## Pricing

### ■ Onboarding Fees

**\$5000.00(One Time)**

Meet with current IT Company, document network configuration and vendor information, install remote management agents and Anti-Virus and Anti-Malware on all systems, review backup strategy and disaster recovery plan, discuss pain points and challenges with team, collect OS & hardware & software details.

### ■ TeamLogic IT's Managed Services:

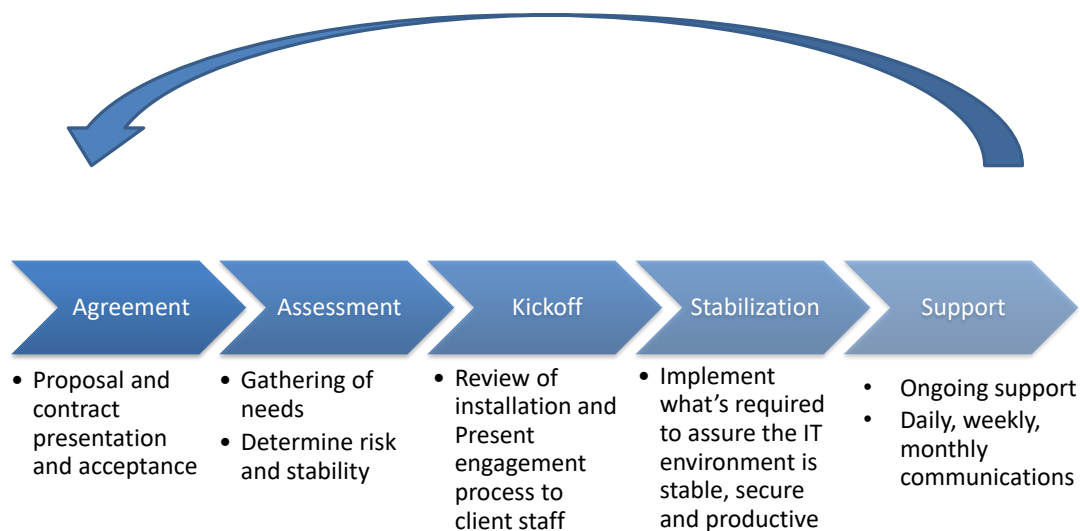
Monthly charges for Service from 7 AM to 7 PM

**\$15000.00 Per Month**

- 7.5% of Total Cottonwood yearly revenue of \$2.4 Million of current year which will be billed monthly in equal installments.
- Term: 12 or 24 or 36 months – May terminate for any reason on 60 days notice.



## On-Boarding Engagement Process



## Current customer feedback

### Client 1: 100 Employees

- My experience with TeamLogic has been overall very positive. We made the switch from our previous IT provider mainly due to the need to migrate to a cloud infrastructure. TeamLogic was very helpful and knowledgeable about what our options were and spearheaded the migration. We were able to reduce our costs by not having to upkeep our servers and now operate mostly on the OneDrive. They also helped set up proper backup and a relevant environment for the type of work we do. We didn't know it at the time, but thanks to moving to the cloud, it has helped us immensely during this remote COVID world we are in. Our staff is able to collaborate seamlessly through the OneDrive and with tools such as Teams. I appreciate being able to brainstorm with Raju and Chris Hobbs on various solutions and they are always open to ideas and educating me on what is actually feasible as I do tend to be creative in my suggestions. In terms of pricing, I felt TeamLogic was the most fair and transparent in what they charge vs other IT providers that lumped up their fee without breaking down their services. Overall, I feel we have saved quite a bit of money by selecting them.
- In summary, I am happy we made the move to TeamLogic and would recommend them.

### Client 2: 150 Employees

After the first month and a half of service, I have been hearing nothing but rave reviews of you guys. I'd like to say thank you, and to welcome you guys officially to the team!

This means we will need to begin officially removing the previous company from the picture, and set you guys up with your own accounts. I'd also like you guys to come up with a list of accounts to reset to ensure the old company doesn't have the ability to get in once we reach the cutoff date. I'm currently making sure there isn't anything legally binding before we send them their notice, so please don't move forward with any resets just yet.

### Client 3: 10 Employees

Absolutely, yes! I'm happy to be a reference for you and your company any time. It's the least I can do for the wonderful service you all provide.

### Client 4: 25 Employees

Thank you... Sam did a great job as usual.

### Client 5: 35 Employees

Everything seems to be working very well. Chris did a great job!!



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# Thank You!



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# Technology Services Bids The Cottonwood School

Vendor #3

ThinkSuite

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**think**suite



# Proposal for ThinkSuite Services

## The Cottonwood School

### Proposal Goals

- ThinkSuite will continue to provide reliable products and services allowing the charters' teachers and leaders to focus on what matters most, serving students and meeting academic growth targets
  - ThinkSuite will continue to provide outstanding response times for staff and families
  - ThinkSuite will reduce costs compared to 2020-21
- 

### Proposed Services

The following services are proposed to be provided by ThinkSuite for The Cottonwood School:

- ThinkSuite Technology Services

The proposal for continued Technology Services includes servicing Cottonwood devices in a domain owned by The Cottonwood School and provisioning of existing devices in the new domain, but does not include setup services for the new domain or device management system. All transition services would be provided under an additional proposal.

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### Proposed Cost for Services

Pricing for the above services is proposed at \$8 per student per month. At the proposed enrollment of 2,500 students, cost for the 2021-2022 school year would be \$240,000.

A contract for Board approval will be provided upon acceptance of this proposal. The pricing listed in this proposal is valid for contracts executed by 3/31/2021.

## Cover Sheet

### Discussion and Potential Action on the COVID-19 Employee (Voluntary) Vaccination Policy

**Section:** V. Operations  
**Item:** C. Discussion and Potential Action on the COVID-19 Employee  
(Voluntary) Vaccination Policy  
**Purpose:** Vote  
**Submitted by:**  
**Related Material:**  
COVID-19 Employee Vaccination Policy (Voluntary) 031321 - Cottonwood.pdf

## **THE COTTONWOOD SCHOOL COVID-19 EMPLOYEE (VOLUNTARY) VACCINATION POLICY**

### **Purpose**

Consistent with The Cottonwood School's ("TCS" or the "School") legal duty to maintain a safe and healthy workplace and to limit the spread of COVID-19, the School has adopted the following COVID-19 employee vaccination policy ("Policy"). The purpose of this Policy is to protect the health, safety, and well-being of all School employees, students, families, and stakeholders to the maximum extent possible, and to facilitate a safe and meaningful return to in-person instruction. The School drafted this policy in compliance with all applicable federal and state laws, including guidance from the Equal Employment Opportunity Commission ("EEOC"), Centers for Disease Control and Prevention ("CDC"), the California Department of Public Health ("CDPH"), and local health authorities.

### **Policy**

Pursuant to this Policy, the School strongly encourages all employees to receive a COVID-19 vaccination at the first available opportunity. The School will notify all employees upon learning of any vaccination opportunities and will regularly provide a list of local facilities offering the vaccine. Upon request, the School will promptly provide any School employee with an employment verification letter, as well as any other documentation required to secure vaccination pursuant to federal, state, or local law.

Employees who choose to get vaccinated should do so outside of working hours. Employees who demonstrate they are unable to get vaccinated during working hours may use accrued sick leave. In such cases, employees must consult with their supervisors regarding the best time to be excused to receive the vaccine and are responsible for arranging coverage during their absence to get vaccinated, if applicable.

Employees who voluntarily vaccinate for COVID-19 are not to provide any proof of vaccination information to the School. However, such employees must retain proof of vaccination should the School elect to mandate vaccinations and request proof of COVID-19 vaccination status at a later date.

### **Non-Discrimination**

The School will not discriminate, harass, or retaliate against any employee for receiving the COVID-19 vaccine or for electing not to receive the COVID-19 vaccine.

### **Disclaimer**

As public health and legal guidance regarding COVID-19 vaccinations evolves, the School reserves the right to revise this Policy. Such a revision may include but is not limited to mandating all employees vaccinate for COVID-19, absent a legally-recognized accommodation. Upon any revision to this Policy, the School will provide immediate notice in writing to all employees.

Should you have any questions regarding this Policy, you may contact Executive Director, Cindy Garcia at [cindy.garcia@cottonwood.school](mailto:cindy.garcia@cottonwood.school).

## **Confirmation of Receipt**

By signing below, I acknowledge that I have received, read, and understand the School's COVID-19 Employee Vaccination Policy.

I also understand that if I have any questions regarding this Policy, I shall contact the School as outlined above.

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Date

\_\_\_\_\_  
Signature