THE COTTONWOOD SCHOOL



Regular Scheduled Board Meeting The Cottonwood School July 21, 2020 – 7:00 pm 3840 Rosin Court #200 Sacramento, CA 95834

Through Teleconference Join Zoom Meeting https://zoom.us/j/92643333834

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AGENDA

- 1. Call to Order
- 2. Public Comments
 - a. Limited to Closed Session Agenda Items Only
- 3. Closed Session Items (6:00 pm 7:00 pm)
- 4. Public Employment

Title: Interim Executive Director

Public Employment

Title: Principal

- 5. Report out of Closed Session
- 6. Approval of the Agenda
- 7. Public Comments
- 8. Review of Comparable Compensation Data for Charter School Executive Directors/CEOs/Principals

- 9. Discussion and Potential Action on the June Board Meeting Minutes
- 10. Discussion and Potential Action on the June Financials
- 11. Oral report of executive compensation paid to the Interim Executive Director
- 12. Approval of Employment Agreement for the Interim Executive Director
- 13. Oral report of executive compensation paid to the Principal
- 14. Approval of Employment Agreement for the Principal
- 15. Discussion and Potential Action on the Suicide Prevention Policy for the Site-Based Program
- 16. Discussion and Potential Action on the Nomination and Appointment of Board Members
- 17. Announcement of Next Regular Scheduled Board Meeting
- 18. Adjournment

Public comment rules: Members of the public may address the Board on agenda or non-agenda items through the teleconference platform, zoom. Zoom does not require the members of the public to have an account or login. Please either utilize the chat option to communicate with the administrative team your desire to address the board or simply communicate orally your desire to address the board when the board asks for public comments. Speakers may be called in the order that requests are received. We ask that comments are limited to 2 minutes each, with no more than 15 minutes per single topic so that as many people as possible may be heard. If a member of the public utilizes a translator to address the board, those individuals are allotted 4 minutes each. If the board utilizes simultaneous translation equipment in a manner that allows the board to hear the translated public testimony simultaneously, those individuals are allotted 2 minutes each. By law, the Board is allowed to take action only on items on the agenda. The Board may, at its discretion, refer a matter to school staff or calendar the issue for future discussion.

Note: The Cottonwood School Governing Board encourages those with disabilities to participate fully in the public meeting process. If you need a disability-related modification or accommodation, including auxiliary aids or services, to participate in the public meeting, please contact the Governing Board Office at 951-290-3013 at least 48 hours before the scheduled board meeting so that we may make every reasonable effort to accommodate you. (Government Code § 54954.2; Americans with Disabilities Act of 1990, § 202 (42 U.S.C. § 12132)).

The Cottonwood School Governing Board

Summary of Compensation and Benefits Survey Data for Executive Director

June/July 2020

Prior to any Board action to approve any decisions regarding executive compensation (including approval of base salary increases, incentive compensation, bonuses, etc.), the Board must first exercise due diligence (review of comparable compensation practices) to ensure compliance with IRS restrictions on excess compensation for nonprofit executives, including a charter school Executive Director. The Board's review and approval of the executive compensation must occur: initially upon hiring the executive; whenever the term of employment, if any, is renewed or extended; and whenever the officer's compensation is modified. However, separate review and approval is not required if the modification of compensation extends to substantially all employees.

In reviewing the reasonableness of compensation for nonprofit executives, the IRS considers "compensation" broadly and will look at the value of salary, as well as non-fixed compensation (incentive compensation/bonuses), and benefits. If the IRS determines compensation is not reasonable, severe consequences may result.

The following is a summary of findings following review and comparison of a sampling of total compensation levels received by public school leaders in Sacramento and Placer Counties. Compensation figures are from the State Controller's Office for the 2018 calendar year. Student enrollment figures are from the California Department of Education for the 2019-20 school year. The Executive Director at The Cottonwood School oversees a school based in El Dorado County serving students in the surrounding counties with a total population of approximately 2,850 students. Based on these facts, this study compared salary packages of similarly situated public school leaders. The five schools and two school districts surveyed in this summary have an average population of approximately 2,250 students. Of the schools and school districts sampled, the average total compensation package (base salary plus other compensation) for school leaders is \$182,000. The average base salary is \$151,200. The median base salary is \$140,931.

Del Oro High School (Placer County)	1,714 Students
Principal	
Total Compensation Package	\$176,218
Base Salary	\$150,062
Other compensation (benefits and retirement)	\$26,156
Eureka Union School District (Placer County)	3,345 Students
Superintendent	
Total Compensation Package	\$222,294
Base Salary	\$186,242
Other Compensation (benefits and retirement)	\$36,052
Inderkum High School (Sacramento County)	2,243 Students
Principal	
Total Compensation Package	\$164,273
Base Salary	\$140,931
Other Compensation (benefits and retirement)	\$23,342
Galt Joint Union Elementary School District (Sacramento	3,580 Students
County)	
Superintendent	
Total Compensation Package	\$208,775
Base Salary	\$175,091
Other compensation (benefits and retirement)	\$33,684
Smythe Academy of Arts and Sciences (Sacramento	1 122 Ctudonts
County)	1,132 Students
Principal	
Total Compensation Package	\$161,117
Base Salary	\$137,900
Other compensation (benefits and retirement)	\$23,217
Rio Linda High School (Sacramento County)	1,614 Students
Principal	
Total Compensation Package	\$169,561
Base Salary	\$133,088
Other compensation (benefits and retirement)	\$36,473
Grant Union High School (Sacramento County)	1,987 Students
Principal	
Total Compensation Package	\$171,885
Base Salary	\$135,086
Other compensation (benefits and retirement)	\$36,799

THE COTTONWOOD SCHOOL



Regular Scheduled Board Meeting - The Cottonwood School June 16, 2020 – 6:30 pm 3840 Rosin Court #200, Sacramento, CA 95834

Attendance: Dr. Norman Lorenz, Teresa Lyday Selby, Julisa Platte, Amanda Meagher - Teleconference

Absent: None

Also Present: Julie Haycock, Jodiann Beeson, Kathy Fagundo, Paul Minney, Lisa Corr, Bryanna

Brossman - Teleconference

Call to Order:

Dr. Lorenz called the meeting to order at 6:37 pm.

Approval of the Agenda:

Julisa Platte motioned to approve the agenda. Amanda Meagher seconded.

-Unanimous

Public Comments:

None

Closed Session:

Dr. Lorenz motioned to enter into closed session at 6:38 pm. Julisa Platte seconded.

-Unanimous

Julisa Platte motioned to exit out of closed session at 8:39 pm. Teresa Lyday Selby seconded.

-Unanimous

Conference with Legal Counsel – Anticipated Litigation (Two Cases) § 54956.9

Two cases of litigation were resolved.

Public Employee Performance Evaluation § 54956.7

Employee Evaluations of Executive Director and Principal tabled until June 25th.

Executive Director's Report:

The Executive Director provided a report to the Board of Directors on the following:

- Wrapping up of the end of the school year and planning for next year.
- Enrollment is at 2650
- Lottery Updates
- Virtual Graduation for Home School Families at a local Drive In
- Plans for distance learning for next year and what this will look like for the home-study students.

Principal's Report:

The principal provided a report to the Board of Directors on the following:

- The last day of school was on Thursday.
- Model UN was done virtually and went well. It is a component of Montessori adolescent education.
- Next years model UN will be embedded in US History.
- Enrollment is at 35 students with the lottery and applications continuing.
- Virtual Open House being held with a presentations on four options, all taught by onsite teachers.
 - Fusion on-site 5 days a week
 - Synergy 2-3 days a week on site, every other week adds a 3rd day for VAPA.
 Days not on-site students work virtually
 - Hybrid students come on site for math, science and VAPA; other subjects work virtually.
 - o Distance Learning all virtual learning

Discussion and Potential Action on the January Board Meeting Minutes, April Special Board Meeting Minutes and May Board Meeting Minutes:

January Board Meeting Minutes - Julisa Platte motioned to approve the January Meeting Minutes. Amanda Meagher seconded.

-Unanimous

May Board Meeting Minutes - Dr. Lorenz motioned to approve the May Meeting Minutes. Amanda Meagher seconded.

-Unanimous

April Board Meeting Minutes – Deferred until the next meeting.

Discussion and Potential Action on the Contract with Young, Minney & Corr LLP:

Julisa Platte motioned to approve the Contract with Young, Minney & Corr LLP. Amanda Meagher seconded.

-Unanimous

Discussion and Potential Action on the May Financials:

Dr. Lorenz commended Darlington for all of his integrity and hard work on the budget over the last month.

Julisa Platte motioned to approve the May Financials. Amanda Meagher seconded.

-Unanimous

Discussion and Potential Action on the 2020 – 2021 Budget:

The Board was presented with a budget by Darlington Ahawai that included the following highlights:

- 2% surplus budgeted, which is less than the 3-5% recommended, but in the current budget climate we move forward with it.
- Budget does not include amount that has yet to be paid to The Cottonwood School.
- Darlington is working on a plan for repayment from other schools.

Teresa Lyday Selby motioned to approve the 2020 – 2021 Budget. Dr. Lorenz seconded.

-Unaimous.

Discussion and Potential Action on the COVID-19 Plans (Executive Order: N-56-20 Operations Written Report):

Amanda Meagher motioned to approve the COVID-19 Plans (Executive Order: N-56-20 Operations Written Report). Teresa Lyday Selby seconded.

-Unanimous

Discussion and Potential Action on the CharterSAFE Renewals:

The Board of directors tabled the CharterSAFE Renewals. The Board requested information from CharterSAFE be presented at the meeting on June 25, 2020.

Discussion and Potential Action on the Inspire Charter Services Service Agreement:

The Board of directors tabled the Inspire Charter Services Service Agreement until June 25, 2020.

Discussion and Potential Action on the Compensation Policy:

Julisa Platte motioned to approve the Compensation Policy with the amendment that supplemental payments, such as bonuses or stipends, be brought forth to the Board for approval on the consent agenda. Dr. Lorenz seconded.

-Unanimous

Amanda Meagher left the meeting at 9:41 pm.

Discussion and Potential Action on the Suicide Prevention Policy:

Julisa Platte motioned to approve the Suicide Prevention Policy. Teresa Lyday Selby seconded. -Unanimous

Discussion and Potential Action on the Work Sample Policy for Independent Study Students:

Julisa Platte motioned to approve the Work Sample Policy for Independent Study Students. Dr. Lorenz seconded.

-Unanimous

Discussion and Potential Action on the Kindergarten and Transitional Kindergarten Policy:

Teresa Lyday Selby motioned to approve the Kindergarten and Transitional Kindergarten Policy. Julisa Platte seconded.

-Unanimous

Discussion and Potential Action on the Homeless Education Policy:

Dr. Lorenz motioned to approve the Homeless Education Policy. Julisa Platte seconded.

-Unanimous

Discussion and Potential Action on the Field Trip Policy for Independent Study Students:

The Board of directors tabled the Field Trip Policy for Independent Study Students until June 25, 2020.

Teresa Lyday Selby requested that the staff look into the Field Trip Policy and potential liability with both legal and CharterSAFE.

Discussion and Potential Action on the Educational Vendor Policies and Procedures for Independent Study Students:

The Board of directors tabled the Educational Vendor Policies and Procedures for Independent Study Students until June 25, 2020.

Dr. Lorenz requested that the Field Trip Policy and the Educational Vendor Policies and Procedures be presented at the June 25, 2020 meeting side by side for the Independent Study and Site-Based Program.

Discussion and Potential Action on the Vendor Agreement:

Teresa Lyday Selby motioned to approve the Vendor Agreement. Dr. Lorenz seconded. -Unanimous

Discussion and Potential Action on the Extended TK Planning Amount Depreciation Chart for Independent Study Students:

Julisa Platte motioned to approve the Extended TK Planning Amount Depreciation Chart for Independent Study Students. Dr. Lorenz seconded.

-Unanimous

Discussion and Potential Action on the Classified Calendar:

Dr. Lorenz motioned to approve the Classified Calendar with the amendment of the number of FTE days to be added. Teresa Lyday Selby seconded.

-Unanimous

Discussion and Potential Action on Bylaws:

The Board of Directors tabled the Bylaws.

Discussion and Potential Action on the Nomination and Appointment of Board Members:

The Board of Directors tabled the Nomination and Appointment of Board Members.

Discussion and Potential Action on Affirming of Board Members and their New Term:

The Board of Directors tabled the Affirming of Board Members and their New Term.

Discussion and Potential Action on the Election of Officers:

The Board of Directors tabled the Election of Officers.

Discussion and Potential Action on the Board Meeting Calendar:

The Board amended the 2019-2020 Board Meeting Calendar to include of June 25, 2020 as a regular scheduled meeting. The Board of directors tabled the 2020-2021 Board Meeting Calendar.

Discussion and Potential Action on the Executive Director Contract, Salary, and Fringe Benefits:

The Board of directors tabled the Executive Director Contract, Salary, and Fringe Benefits.

Announcement of Next Regular Scheduled Board Meeting:

June 25, 2020 at 6:00 pm.

Adjournment:

Dr. Lorenz adjourned the meeting at 10:42 pm.

Prepared by: Bryanna Brossman

Noted by:

THE COTTONWOOD SCHOOL



Regular Scheduled Board Meeting - The Cottonwood School June 25, 2020 – 6:30 pm 3840 Rosin Court #200, Sacramento, CA 95834

Attendance: Dr. Norman Lorenz, Teresa Lyday Selby, Julisa Platte, Amanda Meagher - Teleconference

Absent: None

Also Present: Jodiann Beeson, Julie Haycock, Kathy Fagundo, Paul Minney, Lisa Corr, Bryanna Brossman, Kristie Nicosia, Amy Frudenlund, Kristen Graat, Marci Boyd, Kelly Laliberte, Jeannene Bermodes - Teleconference

Call to Order:

Dr. Lorenz called the meeting to order at 6:05 pm.

Closed Session:

- a. Conference with Legal Counsel Anticipated Litigation (One Case) § 54956.9
- b. Public Employee Performance Evaluations § 54956.7
 - i. Executive Director
 - ii. Principal
 - Motion to enter into closed session at 6:07 pm Dr. Lorenz
 - Second Julisa Platte
 - Unanimous
 - Motion to end closed session at 8:11 pm Dr. Lorenz
 - Second Julisa Platte
 - Unanimous

Report out of Closed Session:

- Changes to contract with ICS to be clarified in item 8 of agenda
- Set up Board Retreat in July with Lisa Corr to develop Strategic Plan for TCS.
- Board committed to retain Julie Haycock as ED of TCS
- Board committed to retain Jodiann Beeson as Principal of on-site program of TCS

Approval of agenda:

- Motion to approve agenda with amendments Julisa Platte
 - o Add CharterSAFE presentation at end of this meeting
 - o Table items 6, 7, and 15 to July meeting
- Second Amanda Meagher
- Unanimous

Public Comments:

Discussion and Potential Action on the Executive Director Contract, Salary, and Fringe Benefits:

• The Board tabled this agenda item to the July meeting.

Discussion and Potential Action on the Principal's Contract, Salary, and Fringe Benefits:

• The Board tabled this agenda item to the July meeting.

Discussion and Potential Action on Inspire Charter Services Proposed Contract (2 actions taken):

- Motion to terminate current contract with ICS Julisa Platte
 Legal counsel will notify
- Second Amanda Meagher
- Unanimous
- Motion to nominate Dr. Lorenz to work with legal counsel to renegotiate a new 1 year contract with ICS Julisa Platte
- Second Teresa Lyday-Selby
- Unanimous

Discussion and Potential Action on the Board Meeting Calendar:

- Motion to approve Julisa Platte
- Second Amanda Meagher
- Unanimous

Discussion re: Possible Dates for Board training on Brown Act, Conflict of Interest laws, the Public Records act and Best Governance practices:

- Set up meeting at end of July with Young, Minney and Corr
- Include new board members in training
- Motion to approve Dr. Lorenz
- Second Amanda Meagher
- Unanimous

Discussion and Potential Action on the June Board Meeting Minutes:

- Motion to approve Julisa Platte
- Second Amanda Meagher
- Unanimous

Board Consideration and Approval of Governance Policy Regarding Meeting and Agenda Compilation:

- Should be the responsibility of the Board President and Executive Director
- Motion to approve –Julisa Platte
- Second Amanda Meagher
- Unanimous

Discussion and Potential Action on the Field Trip Policy for Independent Study Students and Site-Based Students:

- Motion to approve Dr. Lorenz
- Second Julisa Platte

Unanimous

Discussion and Potential Action on the Educational Vendor Policies and Procedures for Independent Study Students and Site-Based Students:

- Julisa Platte proposes to amend policy to say "reasonable use."
 - o "All materials for kindergarten are consumables."
- Policy shows that families are being responsible with state instructional funds.
- Motion to approve with amendment of "reasonable use" Amanda Meagher
- Second Dr. Lorenz
- Unanimous

Discussion and Potential Action on Bylaws:

- Legal counsel reviewing
- Tabled to July meeting

Discussion and Potential Action on Nomination of an Adhoc Committee for Board Recruitment:

- Nomination of Julisa Platte and Dr. Lorenz
- Motion to approve committee for board recruitment Dr. Lorenz
- Second Julisa Platte
- Unanimous

Discussion and Potential Action on Affirming of Board Members and their New Term:

- Julisa Platte asked that Amanda Meagher serve as Treasurer as Ms. Platte will be resigning her membership on board following the July meeting.
- Further discussion of roles will be done during July meeting.
- Motion to affirm Board members Julisa Platte
- Second Teresa Lyday-Selby
- Unanimous

Announcement of Next Regularly Scheduled Board Meeting:

- July 21, 2020 at 6:00 pm.
 - Closed session to occur first
 - o Open session to begin at 7:00 pm.

Discussion and Potential Action on Charter SAFE Contract:

- Presentation by Whitney Delano of Charter SAFE
- Rates increase somewhat due to moving from group plan to individual school plan
- Motion to approve Amanda Meagher
- Second Julisa Platte
- Unanimous

Adjournment:

• Meeting adjourned by Dr. Lorenz at 9:01p

Board Secretary



The Cottonwood School

Monthly Financial Presentation – June 2020 (Draft)

COTTONWOOD - Highlights



- Year-End surplus at \$2.4m. (Prior month \$1.6m)
- SB740 requirements:

Cert.	Instr.
44.1%	78.4%
969,816	(371,944)

Non-Compliant

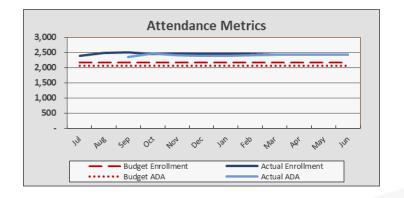
Pupil:Teacher Ratio					
22.25 :1					

Compliant



COTTONWOOD - Enrollment

Enrollment & Per Pupil Data					
	<u>Actual</u>	<u>Forecast</u>	<u>Budget</u>		
Average Enrollment	2,456	2450	2173		
ADA	2,398	2426	2064		
Attendance Rate	97.6%	99.0%	95.0%		
Unduplicated %	39.4%	39.4%	50.0%		
Revenue per ADA		\$9,811	\$10,482		
Expenses per ADA		\$8,799	\$9,980		





COTTONWOOD - Revenue



Annual Revenues exceeded budget due to higher than budgeted ADA.

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

	Year-to-Date					
Actual		Budget	Fav/(Unf)			
\$	22,018,642	\$ 21,100,023	\$ 918,619			
	-	-	-			
	1,778,258	1,489,945	288,313			
	<u>-</u>					
\$	23,796,900	\$ 22,589,968	\$ 1,206,932			

Annual/Full Year						
Forecast			Budget		Fav/(Unf)	
\$	22,018,642	\$	21,100,023	\$	918,619	
	-		-		-	
	1,778,258		1,489,945		288,313	
			_		_	
<u>\$</u>	23,796,900	<u>\$</u>	22,589,968	\$	1,206,932	



COTTONWOOD - Expenses



Ex	pe	n	ses
-	\sim		, ,

Certificated Salaries **Classified Salaries Benefits Books and Supplies Subagreement Services Operations Facilities Professional Services** Depreciation Interest

Total Expenses

Year-to-Date				
Actual	Budget		ı	av/(Unf)
\$ 7,777,111	\$	7,442,000	\$	(335,111)
511,490		-		(511,490)
2,011,407		2,031,361		19,954
2,044,506		4,127,659		2,083,153
6,349,279		4,694,461		(1,654,817)
112,160		255,979		143,819
198,273		701,287		503,014
1,769,104		1,973,551		204,447
13,866		-		(13,866)
555,340		280,000		(275,340)
\$ 21,342,536	\$	21,506,299	\$	163,762

	Annual/Full Year					
	Forecast		Budget		Fav/(Unf)	
\$	7,777,111	\$	7,442,000	\$	(335,111)	
	511,490		-		(511,490)	
	2,011,407		2,031,361		19,954	
	2,044,506		4,127,659		2,083,153	
	6,349,279		4,694,461		(1,654,817)	
	112,160		255,979		143,819	
	198,273		701,287		503,014	
	1,769,104		1,973,551		204,447	
	13,866		-		(13,866)	
_	555,340		280,000		(275,340)	
\$	21,342,536	\$	21,506,299	\$	163,762	

Unbilled shared staffing <u>not</u> reflected in financials.



COTTONWOOD - Fund Balance

- Annual surplus projected at \$2.4m (Draft)
- Reserve for economic uncertainty exceeds target.

Total Surplus(Deficit)
Beginning Fund Balance
Ending Fund Balance
As a % of Annual Expenses

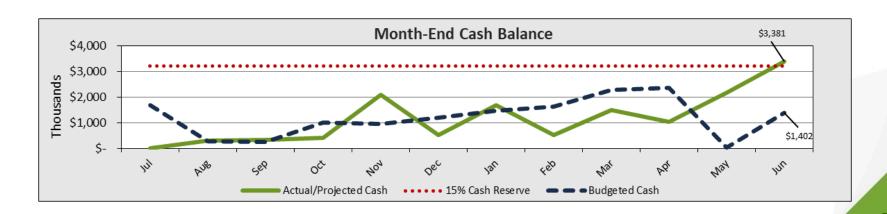
Year-to-Date					
	Actual	Budget		F	av/(Unf)
\$	2,454,364	\$ 1,083,669		\$	1,370,694
\$	2,454,364	\$ 1,08	<u>33,669</u>		
	11.5%		5.0%		

Annual/Full Year				
Forecas	t	Budget	Fav/(Unf)	
\$ 2,454,3	364 \$ -	1,083,669	\$ 1,370,694	
\$ 2,454,3	<u>\$64 \$</u>	1,083,669		
11	.5%	5.0%		



COTTONWOOD- Cash Balance

- Cash balance reflects receipt of PPP funds. (\$929k)
- Cash balance projected to remain positive through receivable sales.





COTTONWOOD - Compliance Reporting

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Jul-13 Cha Jul-15 Dur Jul-31 doc Jul-31 Cun Jul-31 Cun Adr Jul-31 Schi Aug-01 stud	Innual review of status of Statement of Information (Form SI-100) - Every California nonprofit must file a Statement of Information with the California Secretary of State, within 90 days of registering with the California Secretary of State, and every two years nereafter during a specific 6-month filing period based on the original registration date. Innual Federal Expenditure and ERMHS Report (Special Education) - Financial reporting for year-end actuals are due for El Dorado harter SELPA members. Intended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form thould be reviewed and accepted by the Board prior to filing. Intended Due Date - Board accepted by the Board prior to filing. Intended Due Date - Board accepted to July 15, 2020. Intended Due Date - Board accepted to July 15, 2020. Intended Due Date - Board approved fiscal policies define the organization's financial operations and internal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure compliance with current procedures and annually updated regulations. If updates are necessary, revised policies may be	Charter Impact with Client support Charter Impact
Jul-01 the Final Jul-13 Cha Extension Jul-15 Dur Ann intension Jul-31 doc CAL Jul-31 Cun Adr lang schi Aug-01 stud	nereafter during a specific 6-month filing period based on the original registration date. inal Federal Expenditure and ERMHS Report (Special Education) - Financial reporting for year-end actuals are due for El Dorado harter SELPA members. ixtended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form hould be reviewed and accepted by the Board prior to filing. iuring 2020 - due date has been automatically extended to July 15, 2020. innual review of organization's Fiscal Policies - Board approved fiscal policies define the organization's financial operations and internal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure	with Client support Charter Impact
Jul-13 Cha Extension Jul-15 Dur Anr intension Jul-31 doc CAL Jul-31 Cur Adr lang schi Aug-01 stud	inal Federal Expenditure and ERMHS Report (Special Education) - Financial reporting for year-end actuals are due for El Dorado harter SELPA members. Extended Due Date - Form 990 - The IRS Form 990 is the annual information return filed by most non-profit charter schools. The form hould be reviewed and accepted by the Board prior to filing. Furing 2020 - due date has been automatically extended to July 15, 2020. Ennual review of organization's Fiscal Policies - Board approved fiscal policies define the organization's financial operations and internal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure	Charter Impact
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Jul-31 doc Jul-31 Cun Adr Jul-31 Scho Aug-01 stud	nnual review of organization's Fiscal Policies - Board approved fiscal policies define the organization's financial operations and atternal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure	
Jul-31 doc Jul-31 Cun Adr lang schi Aug-01 stud	nternal controls to ensure compliance with industry and government regulations. An annual review is recommended to ensure	
Jul-31 doc Jul-31 Cun Adr lang schi Aug-01 stud		
Jul-31 doc Jul-31 Cun Adr lang schi Aug-01 stud	ompliance with current procedures and annually updated regulations. If updates are necessary, revised policies may be	
Jul-31 Cun Adr lang schi Aug-01 stud		Charter Impact
Jul-31 Cun Adr lang schi Aug-01 stud	ocumented and presented for Board approval.	with Client suppor
Adr lang sch Aug-01 stud	ALPADS EOY 1, 2, 3, and 4 - Course Completion, Program Eligibility/Participation, Homeless Students, Student discipline,	
lang scho Aug-01 stud	umulative Enrollment, Student Absence Summary and SpED	Provenance
scho	dminister English Language Proficiency Assessment for California (ELPAC) Initial Assessment- Based on the results of the home	
Aug-01 stud	anguage survey, every pupil in California whose native language is not English is required to be tested within 30 days of the start of	
	chool. Be sure to note your school's 30th day of instruction and test all ELPAC students before that date. This reporting is used for	
Con	tudents' academic performance and state and federal accountability reporting requirements.	Client
	omplete Consolidated Application reporting - Spring - The Consolidated Application (ConApp) is used by the California	
Dep	epartment of Education (CDE) to distribute categorical funds from various state and federal programs to county offices, school	
dist	istricts, and direct-funded charter schools throughout California. Annually, in June, each local educational agency (LEA) submits	
the	ne spring release of the application to document participation in these programs and provide assurances that the district will	
com	omply with the legal requirements of each program. The 2020 Spring Application release was delayed until July 6th with an August	•
Aug-17 17th	7th due date.	with Client suppor
	Nandate Block Grant Application - Mandate Block Grant funding is available to fund the costs of mandated programs and activities.	
	he Mandate Block Grant application is the only option for charter schools to receive this funding. (2020/21 funding per PY ADA K-8	
Aug-28 \$16	16.86, 9-12 \$46.87).	Charter Impact
•		Charter Impact
Authorizer autl	Inaudited Actual Reports - Annual unaudited financial statements for the preceding year are due by date set by the charter	Charter impact



COTTONWOOD - Appendix



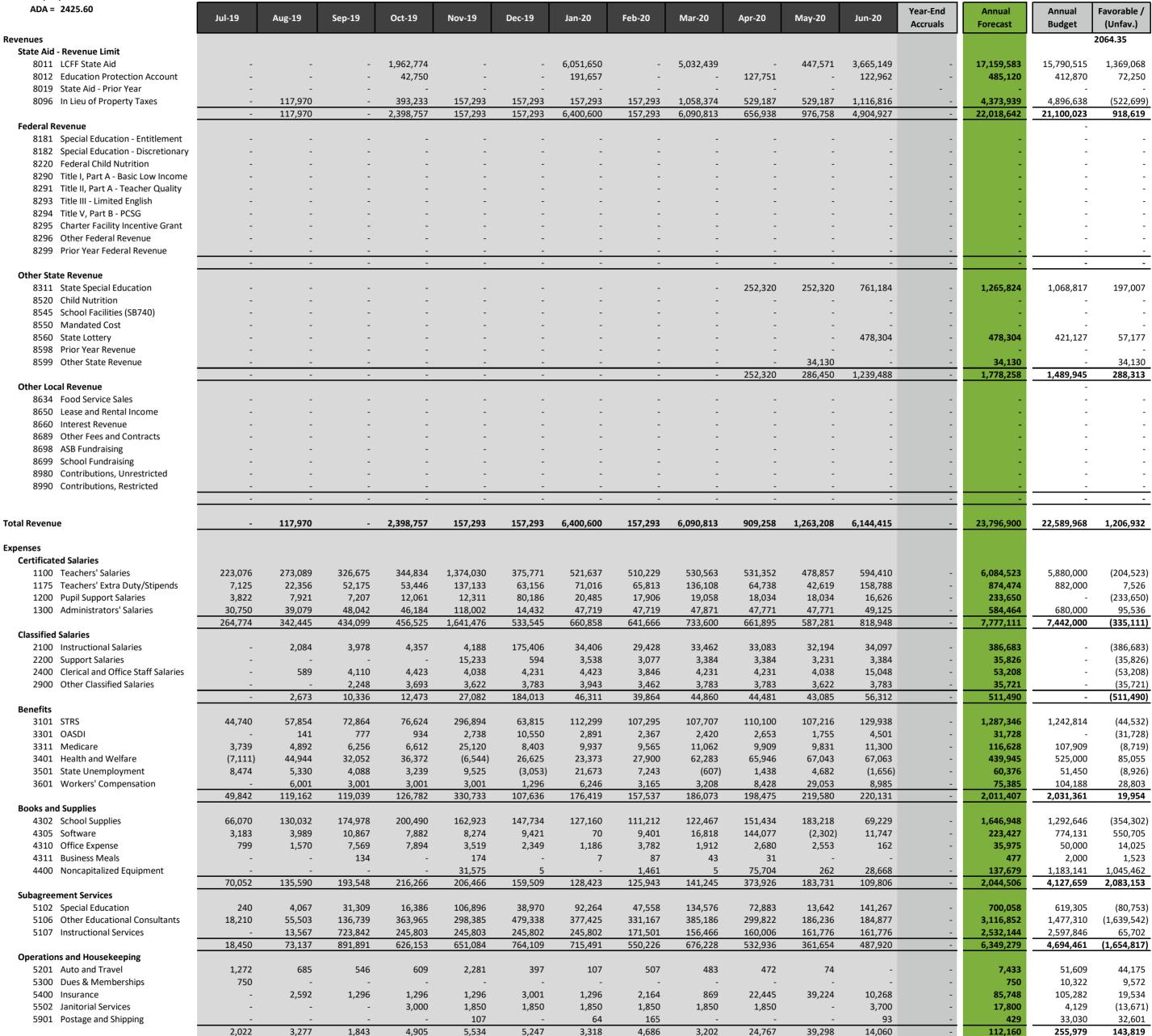
- Monthly Cash Flow / Forecast 19-20
- Due (To)/From All Inspire Charter
 School Locations
- Budget vs. Actual
- Statement of Financial Position
- Statement of Cash Flows
- AP Aging



The Cottonwood School

Monthly Cash Flow/Forecast FY19-20

Revised 7/17/2020





The Cottonwood School

Monthly Cash Flow/Forecast FY19-20

Cash, End of Month

Revised 7/17/2020																
ADA = 2425.60													Year-End	Annual	Annual	Favorable /
	Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Accruals	Forecast	Budget	(Unfav.)
- ""													Acciuais	Forecast	Buuget	(Olliav.)
Facilities, Repairs and Other Leases	22.222	22.222	22 222	22.222	22.222	22.225	5 000		42.000	6.000	6 000	6.000		475.000	660 000	404.000
5601 Rent	23,333	23,333	23,333	23,333	23,333	23,335	6,000	-	12,000	6,000	6,000	6,000	-	176,000	660,000	484,000
5610 Repairs and Maintenance	-	3,175	2,771	4,010	250	250	250	250	250	250		500	-	11,956	41,287	29,331
- 4 1 1/2 1/2 2	23,333	26,508	26,104	27,343	26,365	29,260	6,406	700	12,939	7,012	5,803	6,500	-	198,273	701,287	503,014
Professional/Consulting Services																
5801 IT		-	-	663	-	<u>-</u>	-	-	-		-	-	-	663	41,287	40,625
5803 Legal	7,642	915	-	-	1,234	889	44	872	323	2,077	44	(4,349)	-	9,691	35,000	25,309
5804 Professional Development	-	-	360	-	-	294	-	-	-	133	-	-	-	787	48,000	47,213
5805 General Consulting	45,748	-	-	7,450	15,974	17,732	-	20,431	2,452	5,515	-	-	-	115,302	20,644	(94,658)
5806 Special Activities/Field Trips	19,567	13,130	35,898	7,614	2,839	3,697	1,870	3,124	2,190	504	3,407	1,215	-	95,053	369,328	274,274
5807 Bank Charges	-	-	375	1,109	405	-	-	107	83	18	42	125	-	2,264	6,193	3,930
5808 Printing	-	-	-	-	77	-	-	127	-	28	26	-	-	259	8,257	7,999
5809 Other taxes and fees	-	-	160	-	445	20	-	-	-	-	-	39,467	-	40,092	6,193	(33,899)
5811 Management Fee	-	4,129	220,300	74,810	74,810	74,810	74,810	52,196	47,620	48,697	24,618	98,232	-	795,031	790,649	(4,382)
5812 District Oversight Fee	-	-	-	-	-	-	-	-	-	-	-	660,559	-	660,559	633,001	(27,558)
5814 SPED Encroachment	-	-	-	-	-	-	-	-	-	-	9,066	-	-	9,066	-	(9,066)
5815 Public Relations/Recruitment	-	999	-	375	-	-	-	-	-	-	150	150	-	1,674	_	(1,674)
	72,957	19,173	257,092	92,019	95,784	97,441	76,724	76,856	52,668	56,971	37,353	834,065	-	1,769,104	1,973,551	204,447
Depreciation																
6900 Depreciation Expense	-	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	-	13,866	-	(13,866)
	-	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	1,261	-	13,866	-	(13,866)
Interest																
7438 Interest Expense	-	-	26,862	-	177,991	106,717	57,640	-	49,062	57,933	79,135	-	-	555,340	280,000	(275,340)
	-	-	26,862	-	177,991	106,717	57,640	-	49,062	57,933	79,135	-	-	555,340	280,000	(275,340)
Total Expenses	501,429	723,225	1,962,074	1,563,727	3,163,775	1,988,740	1,872,850	1,598,739	1,901,137	1,959,657	1,558,181	2,549,004	-	21,342,536	21,506,299	163,762
Total Expenses	501,429	723,225	1,962,074	1,563,727	3,163,775	1,988,740	1,872,850	1,598,739	1,901,137	1,959,657	1,558,181	2,549,004	-	21,342,536	21,506,299	163,762
Total Expenses Monthly Surplus (Deficit)	(501,429)	723,225 (605,255)	1,962,074	1,563,727 835,030	3,163,775	1,988,740	1,872,850 4,527,751	1,598,739	1,901,137 4,189,676	1,959,657		2,549,004 3,595,411	-	21,342,536	21,506,299 1,083,669	1,370,694
													-	2,454,364		
Monthly Surplus (Deficit)														2,454,364		
Monthly Surplus (Deficit) Cash Flow Adjustments	(501,429)	(605,255)	(1,962,074)	835,030	(3,006,482)	(1,831,447)	4,527,751	(1,441,446)	4,189,676	(1,050,399)	(294,973)	3,595,411	-	2,454,364 11%	1,083,669	1,370,694
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit)	(501,429)	(605,255)	(1,962,074)	835,030	(3,006,482)	(1,831,447)	4,527,751	(1,441,446)	4,189,676	(1,050,399)	(294,973)	3,595,411	-	2,454,364 11%	1,083,669	1,370,694
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities	(501,429)	(605,255)	(1,962,074)	835,030 835,030	(3,006,482)	(1,831,447) (1,831,447)	4,527,751 4,527,751	(1,441,446)	4,189,676 4,189,676	(1,050,399)	(294,973) (294,973)	3,595,411 3,595,411	-	2,454,364 11% 2,454,364	1,083,669 Cert. 44.1%	1,370,694 Instr. 78.4%
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization	(501,429)	(605,255)	(1,962,074)	835,030 835,030	(3,006,482)	(1,831,447) (1,831,447)	4,527,751 4,527,751	(1,441,446)	4,189,676 4,189,676	(1,050,399)	(294,973) (294,973)	3,595,411 3,595,411 1,261	-	2,454,364 11% 2,454,364 13,866	1,083,669 Cert. 44.1%	1,370,694 Instr. 78.4%
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables	(501,429) (501,429) - - -	(605,255) (605,255) 1,261	(1,962,074) (1,962,074) 1,261	835,030 835,030 1,261	(3,006,482) (3,006,482) 1,261	(1,831,447) (1,831,447) 1,261	4,527,751 4,527,751 1,261 -	(1,441,446) (1,441,446) 1,261	4,189,676 4,189,676 1,261 - (2,345,600)	(1,050,399) (1,050,399) 1,261	(294,973) (294,973) 1,261 - (1,334,557)	3,595,411 3,595,411 1,261 (3,536,238) (2,774,607)	-	2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764)	1,083,669 Cert. 44.1%	1,370,694 Instr. 78.4% (371,944)
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties	(501,429) (501,429) - - - 673,793	(605,255) (605,255) 1,261 - - 774,486	(1,962,074) (1,962,074) 1,261 - - 198,962	835,030 835,030 1,261 - - 821,328	(3,006,482) (3,006,482) 1,261 - (720,988)	(1,831,447) (1,831,447) 1,261 - (1,778,140)	4,527,751 4,527,751 1,261 - (161,512)	(1,441,446) (1,441,446) 1,261 - - 7,518	4,189,676 4,189,676 1,261 (2,345,600) (271,145)	(1,050,399) (1,050,399) 1,261 - (436,373)	(294,973) (294,973) 1,261 - (1,334,557) (1,577)	3,595,411 3,595,411 1,261 (3,536,238) (2,774,607) (312,594)	-	2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241)	1,083,669 Cert. 44.1% 969,816	1,370,694 Instr. 78.4% (371,944)
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec.	(501,429) (501,429) - - -	(605,255) (605,255) 1,261	(1,962,074) (1,962,074) 1,261	835,030 835,030 1,261	(3,006,482) (3,006,482) 1,261	(1,831,447) (1,831,447) 1,261	4,527,751 4,527,751 1,261 -	(1,441,446) (1,441,446) 1,261	4,189,676 4,189,676 1,261 - (2,345,600)	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390	(294,973) (294,973) 1,261 - (1,334,557)	3,595,411 3,595,411 1,261 (3,536,238) (2,774,607)		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944)
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets	(501,429) (501,429) - - - 673,793	(605,255) 1,261 - - 774,486 (13,261)	(1,962,074) (1,962,074) 1,261 - 198,962 9,333	835,030 1,261 - 821,328 (14,743)	(3,006,482) (3,006,482) 1,261 - (720,988) 33,409	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277)	4,527,751 4,527,751 1,261 - (161,512) 320,612	(1,441,446) (1,441,446) 1,261 - - 7,518 (96,193)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234)	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056)	(294,973) 1,261 - (1,334,557) (1,577) (91,824)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable	(501,429) (501,429) - - - 673,793 (46,667) -	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056) 161,316	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses	(501,429) (501,429) - - - 673,793	(605,255) 1,261 - - 774,486 (13,261)	(1,962,074) (1,962,074) 1,261 - 198,962 9,333	835,030 1,261 - 821,328 (14,743)	(3,006,482) (3,006,482) 1,261 - (720,988) 33,409	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277)	4,527,751 4,527,751 1,261 - (161,512) 320,612	(1,441,446) (1,441,446) 1,261 - - 7,518 (96,193)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234)	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056)	(294,973) 1,261 - (1,334,557) (1,577) (91,824)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities	(501,429) (501,429) - - - 673,793 (46,667) -	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056) 161,316	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056) 161,316	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip.	(501,429) (501,429) - - - 673,793 (46,667) -	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056) 161,316	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) (1,050,399) 1,261 - (436,373) 109,390 (113,056) 161,316	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027 66,628	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 (720,988) 33,409 104,991 124,132 -	(1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871	4,527,751 1,261 (161,512) 320,612 71,281 250,801 -	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) -	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 - -	(3,006,482) 1,261 - (720,988) 33,409 - 104,991	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969)	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) - 1,600,100	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027 66,628	835,030 1,261 - 821,328 (14,743) - (20,544)	(3,006,482) 1,261 (720,988) 33,409 104,991 124,132 -	(1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871	4,527,751 1,261 (161,512) 320,612 71,281 250,801 -	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) -	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597 - 1,193,600		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600 (6,920,300)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027 66,628	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 - -	(3,006,482) 1,261 (720,988) 33,409 104,991 124,132 -	(1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) - 1,600,100	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027 66,628	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 - -	(3,006,482) 1,261 (720,988) 33,409 104,991 124,132 -	(1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) - 1,600,100	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597 - 1,193,600		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600 (6,920,300)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt Payments on Debt	(501,429) (501,429) 673,793 (46,667) - 181,828 - (302,525)	(605,255) 1,261	(1,962,074) 1,261	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 (1,668,300)	(3,006,482) 1,261	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871 - 2,345,600	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800 (5,143,800)	(1,441,446) 1,261	4,189,676 4,189,676 1,261 (2,345,600) (271,145) (88,234) 90,313 (613,470)	(1,050,399) 1,261	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536) 2,451,400	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597 1,193,600 - 929,495 -		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600 (6,920,300)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt	(501,429) (501,429) 673,793 (46,667) 181,828	(605,255) 1,261 - 774,486 (13,261) - 63,767	(1,962,074) (1,962,074) 1,261 - 198,962 9,333 - 53,027 66,628	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 - -	(3,006,482) 1,261 (720,988) 33,409 104,991 124,132 -	(1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800	(1,441,446) (1,441,446) 1,261 - - - 7,518 (96,193) (25,266)	4,189,676 4,189,676 1,261 - (2,345,600) (271,145) (88,234) - 90,313	(1,050,399) 1,261 (436,373) 109,390 (113,056) 161,316 (615,812) - 1,600,100	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536)	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597 - 1,193,600		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600 (6,920,300)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio
Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt Payments on Debt	(501,429) (501,429) 673,793 (46,667) - 181,828 - (302,525)	(605,255) 1,261	(1,962,074) 1,261	835,030 1,261 - 821,328 (14,743) - (20,544) 111,450 (1,668,300)	(3,006,482) 1,261	(1,831,447) (1,831,447) 1,261 - (1,778,140) (297,277) - (100,969) 79,871 - 2,345,600	4,527,751 4,527,751 1,261 (161,512) 320,612 71,281 250,801 - 1,301,800 (5,143,800)	(1,441,446) 1,261	4,189,676 4,189,676 1,261 (2,345,600) (271,145) (88,234) 90,313 (613,470)	(1,050,399) 1,261	(294,973) 1,261 - (1,334,557) (1,577) (91,824) - 437,296 (18,536) 2,451,400	3,595,411 1,261 (3,536,238) (2,774,607) (312,594) 140,027 - 1,256,787 702,597 1,193,600 - 929,495 -		2,454,364 11% 2,454,364 13,866 (3,536,238) (6,454,764) (1,206,241) (35,427) (113,056) 2,091,998 755,574 - (302,525) - 15,704,600 (6,920,300)	1,083,669 Cert. 44.1% 969,816 Pupil:Teac	1,370,694 Instr. 78.4% (371,944) her Ratio

5,000 315,052 350,488 415,970 2,096,092 514,991 1,683,184 526,089 1,488,891 1,037,117 2,185,607 3,381,345

CHARTER IMPACT

Inspire Charter School - The Cottonwood School

Summary of 9170-918: Due To/From All Inspire Locations As Of 6/30/2020 ()= Credit

Statement of purpose for the account:

To record entries due to and due from The Cottonwood School

Description of debit/credit activity that normally processes through the account: Debit balances are an asset while a credit balances are an

Debit balances are an asset while a credit balances are an obligation; ending balance should reconcile to the corresponding entity.

<u>Account</u>	Account Description	Account Balance	Notes/Comments
9170	Due To/From	\$ -	
9171	Due (to)/from Inspire LA	-	
9172	Due (to)/from Cabrillo Point Academy	-	
9173	Due (to)/from Feather River Charter School	(7,520.49)	
9174	Due (to)/from Blue Ridge Academy	499,911.76	
9175	Due (to)/from Winship Community School	-	
9176	Due (to)/from Yosemite Valley Charter School	(5,145.74)	
9177	Due (to)/from Inspire Clarksville Charter School	399,157.26	
9178	Due (to)/from Pacific Coast Academy	-	
9179	Due (to)/from Inspire CMO	-	
9180	Due (to)/from Inspire Charter Services	320,152.41	
9181	Due (to)/from Inspire Foundation	-	
9182	Due (to)/from Jitterbug Learning	-	
9183	Due (to)/from Heartland Charter School	(313.87)	
9184	Due (to)/from San Diego Enrichment Academy	-	
9185	Due (to)/from Inspire University	-	
9186	Due (to)/from Granite Mountain Charter School	-	
9187	Due (to)/from Lake View Charter School	-	
9188	Due (to)/from Mission Vista Academy	-	
9189	Due (to)/from Monarch River Academy	-	
9190	Due (to)/from The Cottonwood School	-	
9191	Due (to)/from Triumph Academy	-	

Budget vs Actual

For the period ended June 30, 2020

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
Revenues							
State Aid - Revenue Limit	\$ 3,665,149	\$ 2,857,299	\$ 807,850	\$ 17,159,583	\$ 15,790,515	\$ 1,369,068	\$ 15,790,515
	122,962	103,218	19,745	485,120	412,870	72,250	412,870
	1,116,816	342,765	774,051	4,373,939	4,896,638	(522,699)	4,896,638
Total State Aid - Revenue Limit Other State Revenue	4,904,927	3,303,281	1,601,646	22,018,642	21,100,023	918,619	21,100,023
Other State Nevende	761,184	89,781	671,403	1,265,824	1,068,817	197,007	1,068,817
	478,304	421,127	57,177	478,304	421,127	57,177	421,127
Total Other State Revenue	1,239,488	510,908	728,580	34,130 1,778,258	1,489,945	34,130 288,313	1,489,945
Total Revenues	\$ 6,144,415	\$ 3,814,189	\$ 2,330,226	\$ 23,796,900	\$ 22,589,968	\$ 1,206,932	\$ 22,589,968
Expenses Certificated Salaries							
	\$ 594,410 158,788	\$ 490,000 73,500	\$ (104,410) (85,288)	\$ 6,084,523 874,474	\$ 5,880,000 882,000	\$ (204,523) 7,526	\$ 5,880,000 882,000
	16,626	-	(16,626)	233,650	-	(233,650)	-
Total Certificated Salaries	49,125 818,948	56,667	7,542 (198,782)	<u>584,464</u> 7,777,111	680,000	95,536	680,000
Classified Salaries	818,948	620,167	(198,782)	/,///,111	7,442,000	(335,111)	7,442,000
	34,097	-	(34,097)	386,683	-	(386,683)	-
	3,384	-	(3,384)	35,826	-	(35,826)	-
	- 15,048	-	(15,048)	52 53,208	-	(52) (53,208)	-
	3,783	-	(3,783)	35,721	-	(35,721)	-
Total Classified Salaries	56,312	-	(56,312)	511,490	-	(511,490)	-
Benefits	129,938	103,568	(26,370)	1,287,346	1,242,814	(44,532)	1,242,814
	4,501	-	(4,501)	31,728	-	(31,728)	-
	11,300	8,992	(2,308)	116,628	107,909	(8,719)	107,909
	67,063 (1,656)	43,750 2,573	(23,313) 4,228	439,945 60,376	525,000 51,450	85,055 (8,926)	525,000 51,450
	8,985	8,682	(303)	75,385	104,188	28,803	104,188
		-	- (50, 500)	0	-	(0)	-
Total Benefits Books & Supplies	220,131	167,565	(52,566)	2,011,407	2,031,361	19,954	2,031,361
	-	-	-	-	309,653	309,653	309,653
	-	-	-	-	516,088	516,088	516,088
	69,229 11,747	258,529 64,511	189,300 52,764	1,646,948 223,427	1,292,646 774,131	(354,302) 550,705	1,292,646 774,131
	162	4,167	4,004	35,975	50,000	14,025	50,000
	-	167	167	477	2,000	1,523	2,000
Total Books & Supplies	28,668 109,806	236,628 564,002	207,961 454,196	2,044,506	1,183,141 4,127,659	<u>1,045,462</u> <u>2,083,153</u>	1,183,141 4,127,659
Subagreement Services	103,000	304,002	434,130	2,044,300	4,127,033	2,003,133	4,127,033
	141,267	51,609	(89,659)	700,058	619,305	(80,753)	619,305
	- 184,877	- 295,462	- 110,585	225 3,116,852	1,477,310	(225) (1,639,542)	- 1,477,310
	161,776	438,632	276,856	2,532,144	2,597,846	65,702	2,597,846
Total Subagreement Services Operations & Housekeeping	487,920	785,703	297,782	6,349,279	4,694,461	(1,654,817)	4,694,461
	-	4,301	4,301	7,433	51,609	44,175	51,609
	- 10,268	860 8,773	860 (1,494)	750 85,748	10,322 105,282	9,572 19,534	10,322 105,282
	, 	860	860	-	10,322	10,322	10,322
	3,700	344	(3,356)	17,800	4,129	(13,671)	4,129
	-	3,441	3,441	-	41,287	41,287	41,287

Budget vs Actual

For the period ended June 30, 2020

	Current Period Actual	Current Period Budget	Current Period Variance	Current Year Actual	YTD Budget	YTD Budget Variance	Total Budget
	93	2,752	2,660	429	33,030	32,601	33,030
Total Operations & Housekeeping	14,060	21,332	7,271	112,160	255,980	143,819	255,980
Facilities, Repairs & Other Leases							
	6,000	55,000	49,000	176,000	660,000	484,000	660,000
	-	-	-	672	-	(672)	-
	-	-	-	9,645	-	(9,645)	-
	500	3,441	2,941	11,956	41,287	29,331	41,287
Total Facilities, Repairs & Other Leases	6,500	58,441	51,941	198,273	701,287	503,014	701,287
Professional/Consulting Services							
	-	3,441	3,441	663	41,287	40,624	41,287
	-	-	-	-	15,000	15,000	15,000
	(4,349)	2,917	7,265	9,691	35,000	25,309	35,000
	-	4,000	4,000	787	48,000	47,213	48,000
	- 4 245	1,720	1,720	115,302	20,643	(94,658)	20,643
	1,215	73,866	72,650	95,053	369,328	274,274	369,328
	125	516	391	2,264	6,193	3,930	6,193
	- 39,467	688 516	688 (38,950)	259 40,092	8,257 6,193	7,999 (33,898)	8,257
		210			0,195		6,193
	38,666	122.407	(38,666)	38,666	700.640	(38,666)	700.640
	98,232	133,497	35,265	795,031	790,649	(4,382)	790,649
	660,559	99,098	(561,461)	660,559 9,066	633,001	(27,558)	633,001
	150	-	(150)	9,000 1,674	-	(9,066) (1,674)	-
Total Professional/Consulting Services	834,065	320,258	(513,806)	1,769,104	1,973,551	204,447	1,973,551
Depreciation	854,005	320,236	(313,800)	1,703,104	1,573,551	204,447	1,573,551
Depreciation Expense	1,261	-	(1,261)	13,866	-	(13,866)	-
Total Depreciation	1,261	-	(1,261)	13,866	-	(13,866)	-
Interest							
Interest Expense	-	112,000	112,000	555,340	280,000	(275,340)	280,000
Total Interest	-	112,000	112,000	555,340	280,000	(275,340)	280,000
Total Expenses	\$ 2,549,004	\$ 2,649,467	\$ 100,462	\$ 21,342,536	\$ 21,506,299	\$ 163,763	\$ 21,506,299
Change in Net Assets	3,595,411	1,164,723	2,430,688	2,454,364	1,083,669	1,370,695	1,083,669
Net Assets, Beginning of Period	(1,141,047)		- ,	<u> </u>	. ,		
Net Assets, End of Period	\$ 2,454,364			\$ 2,454,364			

Statement of Financial Position

	Current Balance	E	Beginning Year Balance		YTD Change
Assets					
Current Assets					
Cash & Cash Equivalents	\$ 3,381,345	\$	-		\$ 3,381,345
Accounts Receivable	186,445		-		186,445
Public Funding Receivables	3,536,238		-		3,536,238
Factored Receivables	(4,051,500)		-		(4,051,500)
Due To/From Related Parties	1,206,241		-		1,206,241
Prepaid Expenses	35,427		-		35,427
Total Current Assets	4,294,196		-		4,294,196
Long-Term Assets					
Property & Equipment, Net	288,659		-		288,659
Deposits	113,056		-		113,056
Total Long Term Assets	401,715		-		401,715
Total Assets	\$ 4,695,911	\$	-	ı	\$4,695,911
Liabilities					
Current Liabilities					
Accounts Payable	\$ 556,479	\$	-		\$ 556,479
Accrued Liabilities	755,573		-		755,573
Notes Payable, Current Portion	92,950		-		92,950
Total Current Liabilities	1,405,003		-		1,405,003
Long-Term Liabilities					
Notes Payable, Net of Current Portion	836,545		-		836,545
Total Long-Term Liabilities	836,545		-		836,545
Total Liabilities	 2,241,548		-		2,241,548
Total Net Assets	2,454,364		-		2,454,364
Total Liabilities and Net Assets	\$ 4,695,911	\$:	\$4,695,911

Statement of Cash Flows

For the period ended June 30, 2020

	Month Ended 06/30/20	YTD Ended 06/30/20
Cash Flows from Operating Activities		
Change in Net Assets	\$ 3,595,411	\$ 2,454,364
Adjustments to reconcile change in net assets to net cash flows		
from operating activities:		
Depreciation	1,261	13,866
Decrease/(Increase) in Operating Assets:		
Public Funding Receivables	(3,536,238)	(3,536,238)
Grants, Contributions & Pledges Receivable	(1,581,006)	2,329,537
Due from Related Parties	(312,594)	(1,206,241)
Prepaid Expenses	140,027	(35,427)
Other Assets	-	(113,056)
(Decrease)/Increase in Operating Liabilities:		
Accounts Payable	1,256,787	2,091,998
Accrued Expenses	702,597	
Total Cash Flows from Operating Activities	266,244	2,754,375
Cash Flows from Investing Activities		
Purchase of Property & Equipment	-	(302,525)
Total Cash Flows from Investing Activities		(302,525)
Cash Flows from Financing Activities		
Proceeds from (payments on) Long-Term Debt	929,495	929,495
Total Cash Flows from Financing Activities	929,495	929,495
Change in Cash & Cash Equivalents	1,195,739	3,381,345
Cash & Cash Equivalents, Beginning of Period	2,185,606	
Cash and Cash Equivalents, End of Period	\$ 3,381,345	\$ 3,381,345

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Absolute Mathematics	(TCS)-ABSM-GuL	5/7/2020	\$ 200	##	\$ -	\$ -	\$ -	\$ 200
Absolute Mathematics	(TCS)-ABSM-Qfu	7/2/2020	1,001	-	-	-	-	1,001
Absolute Mathematics	(TCS)-ABSM-XRJ	7/15/2020	40	-	-	-	-	40
Inspire Charter Schools	000001	7/1/2020	540	-	-	-	-	540
Urban Arts Youth	0000031	6/26/2020	1,200	-	-	-	-	1,200
Margaryta Chaplinska Art Studio	000013-INSPIRE	6/29/2020	2,345	-	-	-	-	2,345
Shirley J Calabretta	0002	7/9/2020	160	-	-	-	-	160
Nadezhda Nikolaychuk	0008	7/10/2020	1,750	-	-	-	-	1,750
Slava Swim - Viacheslav Shyrshov	001	7/26/2020	(800)	-	-	-	-	(800)
Jennifer Neufeld	001SF	6/24/2020	440	-	-	-	-	440
Jennifer Neufeld	002SF	6/25/2020	110	-	-	-	-	110
Aria's to the Pointe	0043	7/12/2020	315	-		-	-	315
A1 Driving School, Inc	006	6/10/2020	560	-	-	-	-	560
Patricia Palley	007	6/18/2020	35	-	-	-	-	35
Alex Robul		7/18/2020	360	-	-	-	-	360
Dean Perkins Tutoring	008	6/25/2020	450	-	-	-	-	450
Corban Learning Center	017	6/25/2020	1,004	-	-	-	-	1,004
Jonathan Holowaty	039	7/4/2020	1,155	-	-	-	-	1,155
Vista Child Therapy	0520-3	6/30/2020	1,069	-	-	-	-	1,069
Brenda Crosier Tutor	05242020CO	6/23/2020	190	-	-	-	-	190
Pamelot a School of Dance	0529_110-111	6/28/2020	150	-	-	-	-	150
Ballet Rejoice School for the Arts	0552	6/15/2020	49	-	-	-	-	49
Math-U-See Inc.	0596840-IN	4/13/2020	168	-	-	-	-	168
Math-U-See Inc.	0596842-IN	4/13/2020	116	-	-	-	-	116
Esther Judson	060720-MRG	7/7/2020	300	-	-	-	-	300
Melissa Branum	061520-CW	7/15/2020	80	-	-	-	-	80
Math-U-See Inc.	0621617-IN	7/5/2020	116	-	-	-	-	116
Math-U-See Inc.	0621675-IN	7/6/2020	56	-	-	-	-	56
Math-U-See Inc.	0621677-IN	7/6/2020	116	-		-	-	116
Math-U-See Inc.	0622492-IN	7/11/2020	56	-	-	-	-	56
Math-U-See Inc.	0622493-IN	7/11/2020	56	-	-	-	-	56
Math-U-See Inc.	0622524-IN	7/11/2020	124	-	-	-	-	124

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Math-U-See Inc.	0622529-IN	7/11/2020	174	-	-	-	-	174
Math-U-See Inc.	0622961-IN	7/13/2020	57	-	-	-	-	57
Math-U-See Inc.	0622962-IN	7/13/2020	57	-	-	-	-	57
Math-U-See Inc.	0623138-IN	7/14/2020	56	-	-	-	-	56
Math-U-See Inc.	0623139-IN	7/14/2020	56	-	-	-	-	56
Math-U-See Inc.	0623140-IN	7/14/2020	116	-	-	-	-	116
Math-U-See Inc.	0623330-IN	7/17/2020	47	-	-	-	-	47
Math-U-See Inc.	0623667-IN	7/18/2020	61	-	-	-	-	61
Math-U-See Inc.	0623668-IN	7/18/2020	72	-	-	-	-	72
Math-U-See Inc.	0623673-IN	7/18/2020	116	-	-	-	-	116
Math-U-See Inc.	0624005-IN	7/19/2020	166	-	-	-	-	166
Math-U-See Inc.	0624006-IN	7/19/2020	193	-	-	-	-	193
Math-U-See Inc.	0624307-IN	7/21/2020	217	-	-	-	-	217
Math-U-See Inc.	0624859-IN	7/26/2020	68	-	-	-	-	68
Math-U-See Inc.	0624860-IN	7/26/2020	193	-	-	-	-	193
Math-U-See Inc.	0624861-IN	7/26/2020	68	-	-	-	-	68
Math-U-See Inc.	0624862-IN	7/26/2020	56	-	-	-	-	56
Math-U-See Inc.	0624863-IN	7/26/2020	56	-	-	-	-	56
Math-U-See Inc.	0628621-IN	8/14/2020	125	-	-	-	-	125
Math-U-See Inc.	0628622-IN	8/14/2020	58	-	-	-	-	58
Math-U-See Inc.	0628623-IN	8/14/2020	63	-	-	-	-	63
Math-U-See Inc.	0628624-IN	8/14/2020	173	-	-	-	-	173
Math-U-See Inc.	0628625-IN	8/14/2020	58	-	-	-	-	58
Math-U-See Inc.	0628626-IN	8/14/2020	298	-	-	-	-	298
Math-U-See Inc.	0628628-IN	8/14/2020	68	-	-	-	-	68
Math-U-See Inc.	0628629-IN	8/14/2020	129	-	-	-	-	129
Math-U-See Inc.	0628630-IN	8/14/2020	94	-	-	-	-	94
Math-U-See Inc.	0628631-IN	8/14/2020	130	-	-	-	-	130
Math-U-See Inc.	0629692-IN	8/16/2020	119	-	-	-	-	119
Math-U-See Inc.	0629693-IN	8/16/2020	125	-	-	-	-	125
Math-U-See Inc.	0629694-IN	8/16/2020	58	-	-	-	-	58
Laura Spillane-Wydick	1	3/30/2020	870	-	-	-	-	870
Christina O'Brien	1-0525	6/24/2020	80	-	-	-	-	80

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Mikhail Kravchuk	1-KOLBACH	7/8/2020	600	-	-	-	-	600
Dreanne S Broadway	10	6/26/2020	800	-	-	-	-	800
James Rainwater		6/30/2020	392	-	-	-	-	392
Bev Houston	1003	7/6/2020	120	-	-	-	-	120
Melissa Camacho	1006	6/28/2020	500	-	-	-	-	500
Kid Creative	10064	7/10/2020	7,128	-	-	-	-	7,128
Melissa Camacho	1007	6/28/2020	500	-	-	-	-	500
eat2explore	100702	3/29/2020	110	-	-	-	-	110
Youth Movement	10092025	6/18/2020	90	-	-	-	-	90
Home Science Tools	1014525B	6/27/2020	140	-	-	-	-	140
Home Science Tools	1016495A	6/27/2020	235	-	-	-	-	235
Oak Meadow Inc.	101774	6/27/2020	660	-	-	-	-	660
Home Science Tools	1019796A	7/11/2020	240	-	-	-	-	240
HomeschoolSupercenter.com	10209134	6/4/2020	(50)	-	-	-	-	(50)
Zaner-Bloser, Inc.	10243984	6/26/2020	46	-	-	-	-	46
Hoffman Tutoring Group	1033	7/5/2020	200	-	-	-	-	200
Independent Study HQ	1037	7/8/2020	1,140	-	-	-	-	1,140
Rachel Eldridge	1038	7/4/2020	180	-	-	-	-	180
Honest History Co	1062	2/12/2020	111	-	-	-	-	111
Hawkins School of Performing Arts	10803	7/9/2020	70	-	-	-	-	70
Club Z! Tutoring	1088	6/20/2020	1,564	-	-	-	-	1,564
Homeschool Buyers Co-op	1097232	7/3/2020	35	-	-	-	-	35
Lisa Stewart	11	6/24/2020	240	-	-	-	-	240
Dreanne S Broadway		6/18/2020	550	-	-	-	-	550
Little Passports	112336540	6/14/2021	236	-	-	-	-	236
Little Passports	112343715	6/14/2020	300	-	-	-	-	300
Little Passports	112485060	6/14/2020	10	-	-	-	-	10
Little Passports	112485094	6/14/2020	163	-	-	-	-	163
Little Passports	112645805	7/15/2020	694	-	-	-	-	694
Amazon Capital Services	113P-WX4C-1YNW	6/20/2020	18	-	-	-	-	18
Let's Talk Speech Therapy, Inc	114	6/28/2020	650	-	-	-	-	650
Amazon Capital Services	114Q-K3XC-7PYY	7/3/2020	19	-	-	-	-	19
Amazon Capital Services	114Q-K3XC-KPDN	7/4/2020	22	-	-	-	-	22

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Let's Talk Speech Therapy, Inc	115	7/4/2020	100	-	-	-	-	100
Amazon Capital Services	1177-CDGP-4LND	6/29/2020	25	-	-	-	-	25
Amazon Capital Services	1177-CDGP-9X4T	6/29/2020	22	-	-	-	-	22
Amazon Capital Services	1177-CDGP-CLQT	6/29/2020	40	-	-	-	-	40
Amazon Capital Services	1177-CDGP-CM36	6/29/2020	28	-	-	-	-	28
Amazon Capital Services	1177-CDGP-CRFG	6/29/2020	10	-	-	-	-	10
Amazon Capital Services	1177-CDGP-CWFC	6/29/2020	50	-	-	-	-	50
Amazon Capital Services	1177-CDGP-H9HH	6/29/2020	8	-	-	-	-	8
Amazon Capital Services	1177-CDGP-K46X	6/29/2020	60	-	-	-	-	60
Amazon Capital Services	1177-CDGP-L1NW	6/29/2020	6	-	-	-	-	6
Amazon Capital Services	1177-CDGP-L1PT	6/29/2020	7	-	-	-	-	7
Amazon Capital Services	1177-CDGP-NHWT	6/30/2020	10	-	-	-	-	10
Amazon Capital Services	1177-CDGP-NJ6D	6/30/2020	14	-	-	-	-	14
Amazon Capital Services	1177-CDGP-RK7X	6/30/2020	32	-	-	-	-	32
Amazon Capital Services	1177-CDGP-V693	6/30/2020	21	-	-	-	-	21
Amazon Capital Services	1177-CDGP-V71H	6/30/2020	8	-	-	-	-	8
Amazon Capital Services	1177-CDGP-VQF9	6/30/2020	16	-	-	-	-	16
Amazon Capital Services	1177-CDGP-WHCM	6/30/2020	15	-	-	-	-	15
Amazon Capital Services	1177-CDGP-WHPQ	6/30/2020	110	-	-	-	-	110
Amazon Capital Services	1177-CDGP-Y1GM	6/30/2020	5	-	-	-	-	5
McLaughlin Studios	119	6/17/2020	125	-	-	-	-	125
Teacher Synergy, LLC	119354077	6/16/2020	48	-	-	-	-	48
Teacher Synergy, LLC	119382808	6/16/2020	12	-	-	-	-	12
Teacher Synergy, LLC	119386477	6/16/2020	12	-	-	-	-	12
Teacher Synergy, LLC	119415841	6/17/2020	17	-	-	-	-	17
Teacher Synergy, LLC	119537611	6/19/2020	31	-	-	-	-	31
Teacher Synergy, LLC	119540335	6/19/2020	73	-	-	-	-	73
Teacher Synergy, LLC	119649003	6/22/2020	54	-	-	-	-	54
Teacher Synergy, LLC	119738481	6/24/2020	32	-	-	-	-	32
Teacher Synergy, LLC	119778476	6/25/2020	30	-	-	-	-	30
Teacher Synergy, LLC	119780923	6/25/2020	65	-	-	-	-	65
Beautiful Feet Books, Inc.	11992	6/26/2020	121	-	-	-	-	121
Teacher Synergy, LLC	119938210	6/30/2020	207	-	-	-	-	207

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teacher Synergy, LLC	119944517	6/30/2020	80	-	-	-	-	80
Teacher Synergy, LLC	119977497	7/1/2020	13	-	-	-	-	13
Teacher Synergy, LLC	119980324	6/10/2020	325	-	-	-	-	325
Beautiful Feet Books, Inc.	11999	6/27/2020	31	-	-	-	-	31
Amazon Capital Services	11FJ-KCLW-174C	7/13/2020	13	-	-	-	-	13
Amazon Capital Services	11FJ-KCLW-7KXW	7/13/2020	19	-	-	-	-	19
Amazon Capital Services	11FJ-KCLW-7MQ9	7/13/2020	25	-	-	-	-	25
Amazon Capital Services	11FJ-KCLW-D3TF	7/13/2020	32	-	-	-	-	32
Amazon Capital Services	11FJ-KCLW-G7PD	7/14/2020	31	-	-	-	-	31
Amazon Capital Services	11FJ-KCLW-G9D3	7/14/2020	40	-	-	-	-	40
Amazon Capital Services	11FJ-KCLW-GJHL	7/14/2020	16	-	-	-	-	16
Amazon Capital Services	11FJ-KCLW-J19C	7/14/2020	52	-	-	-	-	52
Amazon Capital Services	11FJ-KCLW-XTCH	7/15/2020	30	-	-	-	-	30
Amazon Capital Services	11LD-NHGX-6YNQ	7/15/2020	21	-	-	-	-	21
Amazon Capital Services	11LD-NHGX-RTMP	7/16/2020	6	-	-	-	-	6
Amazon Capital Services	11LD-NHGX-T4RY	7/16/2020	87	-	-	-	-	87
Amazon Capital Services	11LD-NHGX-TDYF	7/16/2020	46	-	-	-	-	46
Amazon Capital Services	11MK-PNXM-47WQ	7/15/2020	64	-	-	-	-	64
Amazon Capital Services	11QF-3YMX-1GKN	7/16/2020	16	-	-	-	-	16
Amazon Capital Services	11TQ-W7HX-MN6W	7/9/2020	10	-	-	-	-	10
Rose Oates	12	6/26/2020	552	-	-	-	-	552
Beautiful Feet Books, Inc.	12000	6/27/2020	266	-	-	-	-	266
Teacher Synergy, LLC	120016898	7/2/2020	5	-	-	-	-	5
Teacher Synergy, LLC	120118285	7/6/2020	37	-	-	-	-	37
Teacher Synergy, LLC	120122785	7/6/2020	49	-	-	-	-	49
Teacher Synergy, LLC	120160610	7/7/2020	18	-	-	-	-	18
Beautiful Feet Books, Inc.	12019	6/30/2020	20	-	-	-	-	20
Beautiful Feet Books, Inc.	12020	6/30/2020	115	-	-	-	-	115
Beautiful Feet Books, Inc.	12021	6/30/2020	266	-	-	-	-	266
Beautiful Feet Books, Inc.	12023	6/30/2020	281	-	-	-	-	281
Beautiful Feet Books, Inc.	12044	7/1/2020	244	-	-	-	-	244
Beautiful Feet Books, Inc.	12071	7/2/2020	207	-	-	-	-	207
Beautiful Feet Books, Inc.	12079	7/8/2020	242	-	-	-	-	242

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Beautiful Feet Books, Inc.	12086	7/9/2020	73	-	-	-	-	73
Beautiful Feet Books, Inc.	12098	7/11/2020	435	-	-	-	-	435
Beautiful Feet Books, Inc.	12127	7/15/2020	226	-	-	-	-	226
R & D Educational Systems Inc	12280	7/1/2020	120	-	-	-	-	120
Young Talents Music School	1230	7/10/2020	1,550	-	-	-	-	1,550
Inspire Charter Schools	1247	7/5/2020	97	-	-	-	-	97
K3 Syncopation, LLC	126	6/20/2020	495	-	-	-	-	495
Natomas Music Square		7/3/2020	115	-	-	-	-	115
Jabbergym	12744	7/4/2020	5,198	-	-	-	-	5,198
E-Therapy LLC	12915	6/14/2020	337	-	-	-	-	337
Amazon Capital Services	1314-FNTV-46H1	6/20/2020	57	-	-	-	-	57
E-Therapy LLC	13170	6/30/2020	75	-	-	-	-	75
Amazon Capital Services	134D-DGNT-4MT4	7/10/2020	29	-	-	-	-	29
Amazon Capital Services	134D-DGNT-77TF	7/11/2020	29	-	-	-	-	29
Amazon Capital Services	134D-DGNT-7DMN	7/11/2020	16	-	-	-	-	16
Amazon Capital Services	134D-DGNT-7HHW	7/11/2020	17	-	-	-	-	17
Amazon Capital Services	134P-F79Q-1H7H	6/26/2020	13	-	-	-	-	13
Amazon Capital Services	134P-F79Q-9FTT	6/27/2020	35	-	-	-	-	35
Amazon Capital Services	134P-F79Q-C3LK	6/27/2020	14	-	-	-	-	14
Amazon Capital Services	134P-F79Q-DQYX	6/27/2020	27	-	-	-	-	27
Laura Hauge	136-2020	6/27/2020	120	-	-	-	-	120
Amazon Capital Services	13DX-VVPW-46KF	6/29/2020	94	-	-	-	-	94
Amazon Capital Services	13DX-VVPW-7D13	6/29/2020	16	-	-	-	-	16
Amazon Capital Services	13DX-VVPW-7DH9	6/29/2020	13	-	-	-	-	13
Amazon Capital Services	13DX-VVPW-7JMP	6/29/2020	26	-	-	-	-	26
Amazon Capital Services	13DX-VVPW-7WMC	6/29/2020	28	-	-	-	-	28
Amazon Capital Services	13DX-VVPW-9MXT	6/29/2020	54	-	-	-	-	54
Amazon Capital Services	13DX-VVPW-DVRQ	6/29/2020	16	-	-	-	-	16
Amazon Capital Services	13DX-VVPW-GKP3	6/29/2020	63	-	_	-	-	63
Amazon Capital Services	13DX-VVPW-H4PG	6/29/2020	13	-	-	-	-	13
Amazon Capital Services	13DX-VVPW-HHQY	6/29/2020	14	-	_	-	-	14
Amazon Capital Services	13DX-VVPW-HJGN	6/29/2020	8	-	_	-	-	8
Amazon Capital Services	13DX-VVPW-KT7K	6/29/2020	8	_	-	-	-	8

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	13DX-VVPW-MP1T	6/30/2020	69	-	-	-	-	69
Amazon Capital Services	13DX-VVPW-NLW3	6/30/2020	8	-	-	-	-	8
Amazon Capital Services	13DX-VVPW-NLXY	6/30/2020	11	-	-	-	-	11
Amazon Capital Services	13DX-VVPW-PVVR	6/30/2020	103	-	-	-	-	103
Amazon Capital Services	13DX-VVPW-PW67	6/30/2020	72	-	-	-	-	72
Amazon Capital Services	13DX-VVPW-XQWD	6/30/2020	13	-	-	-	-	13
Amazon Capital Services	13GW-9KCM-3YXH	6/30/2020	31	-	-	-	-	31
Amazon Capital Services	13GW-9KCM-4XFM	6/30/2020	8	-	-	-	-	8
Amazon Capital Services	13NR-Q7CK-3PKK	6/26/2020	42	-	-	-	-	42
Amazon Capital Services	13NR-Q7CK-6GVY	6/26/2020	51	-	-	-	-	51
Amazon Capital Services	13NR-Q7CK-CVTF	6/26/2020	22	-	-	-	-	22
Amazon Capital Services	13NR-Q7CK-CW4R	6/26/2020	69	-	-	-	-	69
Amazon Capital Services	13PC-66FM-41DY	6/24/2020	11	-	-	-	-	11
Amazon Capital Services	13PC-66FM-4QXY	6/24/2020	118	-	-	-	-	118
Amazon Capital Services	13PC-66FM-9T77	6/24/2020	14	-	-	-	-	14
Amazon Capital Services	13PC-66FM-FX4Y	6/25/2020	32	-	-	-	-	32
Amazon Capital Services	13PC-66FM-GCGY	6/25/2020	29	-	-	-	-	29
Amazon Capital Services	13PC-66FM-GLM9	6/25/2020	21	-	-	-	-	21
Amazon Capital Services	13VQ-6P4V-3GPT	6/18/2020	13	-	-	-	-	13
Amazon Capital Services	13VQ-6P4V-99QL	6/18/2020	12	-	-	-	-	12
Amazon Capital Services	13VQ-6P4V-CPGQ	6/18/2020	14	-	-	-	-	14
Amazon Capital Services	13VQ-6P4V-FWK3	6/19/2020	32	-	-	-	-	32
Amazon Capital Services	13VQ-6P4V-GGKJ	6/19/2020	25	-	-	-	-	25
Amazon Capital Services	13VQ-6P4V-GHTV	6/19/2020	6	-	-	-	-	6
Amazon Capital Services	13VQ-6P4V-H49D	6/19/2020	160	-	-	-	-	160
Amazon Capital Services	13VQ-6P4V-H76G	6/19/2020	41	-	-	-	-	41
Amazon Capital Services	13VQ-6P4V-J7VV	6/19/2020	21	-	-	-	-	21
Amazon Capital Services	13VQ-6P4V-JTCH	6/19/2020	21	-	-	-	-	21
Alina Ilchuk	14 - 2020	6/19/2020	600	-	-	-	-	600
Bach to Rock	140	7/4/2020	418	-	-	-	-	418
Communication Tools	1466	6/25/2020	2,746	-	-	-	-	2,746
Amazon Capital Services	14CQ-XPT4-4THP	7/10/2020	22	_	-	-	-	22
Amazon Capital Services	14HC-YYLK-PMQW	7/9/2020	11		-	-	-	11

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	14PX-NCQF-99F1	6/29/2020	43	-	-	-	-	43
Amazon Capital Services	14PX-NCQF-CKXH	6/29/2020	19	-	-	-	-	19
Amazon Capital Services	14PX-NCQF-CPGG	6/29/2020	10	-	-	-	-	10
Amazon Capital Services	14PX-NCQF-CPK4	6/29/2020	5	-	-	-	-	5
Amazon Capital Services	14PX-NCQF-CV6Q	6/29/2020	67	-	-	-	-	67
Amazon Capital Services	14PX-NCQF-CVNP	6/29/2020	8	-	-	-	-	8
Amazon Capital Services	14PX-NCQF-HNYW	6/29/2020	9	-	-	-	-	9
Amazon Capital Services	14PX-NCQF-K7FH	6/29/2020	10	-	-	-	-	10
Amazon Capital Services	14PX-NCQF-K7NT	6/29/2020	43	-	-	-	-	43
Amazon Capital Services	14PX-NCQF-MTTP	6/30/2020	81	-	-	-	-	81
Amazon Capital Services	14PX-NCQF-MVYD	6/30/2020	16	-	-	-	-	16
Amazon Capital Services	14PX-NCQF-NW4Y	6/30/2020	117	-	-	-	-	117
Amazon Capital Services	14PX-NCQF-WGPR	6/30/2020	19	-	-	-	-	19
Amazon Capital Services	14PX-NCQF-WH4X	6/30/2020	45	-	-	-	-	45
Amazon Capital Services	14QG-Q697-3V4V	6/30/2020	28	-	-	-	-	28
Amazon Capital Services	14QG-Q697-3VNQ	6/29/2020	4	-	-	-	-	4
Amazon Capital Services	14QG-Q697-7HL3	6/29/2020	16	-	-	-	-	16
Amazon Capital Services	14QG-Q697-9673	6/29/2020	16	-	-	-	-	16
Amazon Capital Services	14QG-Q697-96CW	6/29/2020	32	-	-	-	-	32
Amazon Capital Services	14QG-Q697-C4CV	6/29/2020	51	-	-	-	-	51
Amazon Capital Services	14QG-Q697-FG6N	6/29/2020	83	-	-	-	-	83
Amazon Capital Services	14QG-Q697-FM9C	6/29/2020	25	-	-	-	-	25
Amazon Capital Services	14QG-Q697-GLPC	6/29/2020	29	-	-	-	-	29
Amazon Capital Services	14QG-Q697-KLGM	6/29/2020	74	-	-	-	-	74
Amazon Capital Services	14QG-Q697-PHPR	6/30/2020	25	-	-	-	-	25
Amazon Capital Services	14QG-Q697-PPKV	6/30/2020	57	-	-	-	-	57
Amazon Capital Services	14QG-Q697-QM6N	6/30/2020	11	-	-	-	-	11
Amazon Capital Services	14QG-Q697-TPFY	6/30/2020	4	-	-	-	-	4
Amazon Capital Services	14QG-Q697-X6LT	6/30/2020	11	-	-	-	-	11
Amazon Capital Services	14RT-F3TQ-D4YX	7/1/2020	11	-	-	-	-	11
Amazon Capital Services	14RT-F3TQ-PN6D	7/2/2020	6	-	-	-	-	6
Amazon Capital Services	14RT-F3TQ-VMXG	7/2/2020	20	-	-	-	-	20
Amazon Capital Services	14WH-CR9Y-KJ97	6/18/2020	67	-	-	-	-	67

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	14WT-H44W-4PC3	6/25/2020	(10)	-	-	-	-	(10)
Amazon Capital Services	14WT-H44W-FCHN	6/26/2020	22	-	-	-	-	22
Jeffrey Livingston	15	6/21/2020	330	-	-	-	-	330
Alina Ilchuk	15 - 2020	6/19/2020	280	-	-	-	-	280
Yuko Ray	153	6/19/2020	270	-	-	-	-	270
Lotus Educational Services, Inc.	1547	6/20/2020	1,350	-	-	-	-	1,350
Lotus Educational Services, Inc.	1558	7/5/2020	1,516	-	-	-	-	1,516
Lotus Educational Services, Inc.	1584	8/2/2020	1,440	-	-	-	-	1,440
Todd Weber Guitar Lessons		6/15/2020	240	-	-	-	-	240
Todd Weber Guitar Lessons	1585	6/15/2020	240	-	-	-	-	240
Todd Weber Guitar Lessons	1586	6/15/2020	240	-	-	-	-	240
Todd Weber Guitar Lessons	1588	7/17/2020	120	-	-	-	-	120
Coralie Harless	16	7/1/2020	4,579	-	-	-	-	4,579
Ohana Virtual Therapy		7/3/2020	1,109	-	-	-	-	1,109
Hands 4 Building, LLC	1642	6/19/2020	376	-	-	-	-	376
Hands 4 Building, LLC	1648	6/26/2020	237	-	-	-	-	237
Amazon Capital Services	1663-DFWK-4MGW	7/15/2020	17	-	-	-	-	17
Amazon Capital Services	1663-DFWK-9DVY	7/15/2020	44	-	-	-	-	44
Amazon Capital Services	1663-DFWK-KPWW	7/16/2020	23	-	-	-	-	23
Amazon Capital Services	1663-DFWK-LFFC	7/16/2020	38	-	-	-	-	38
Amazon Capital Services	1663-DFWK-MTLC	7/16/2020	8	-	-	-	-	8
Amazon Capital Services	1663-DFWK-R6MK	7/16/2020	9	-	-	-	-	9
Amazon Capital Services	1663-DFWK-XQMM	7/16/2020	91	-	-	-	-	91
Amazon Capital Services	169M-R7P4-1HXH	6/18/2020	43	-	-	-	-	43
Amazon Capital Services	169M-R7P4-4MG9	6/18/2020	24	-	-	-	-	24
Amazon Capital Services	169M-R7P4-64RV	6/18/2020	8	-	-	-	-	8
Amazon Capital Services	169M-R7P4-CLKN	6/19/2020	9	-	-	-	-	9
Amazon Capital Services	169M-R7P4-G1G9	6/19/2020	7	-	-	-	-	7
Amazon Capital Services	169M-R7P4-GQDP	6/19/2020	22	-	-	-	-	22
Amazon Capital Services	16GD-MFKN-6DNT	6/25/2020	16	-	-	-	-	16
Amazon Capital Services	16WR-F1RL-6DMV	7/10/2020	24	-	-	-	-	24
Amazon Capital Services	16XG-F194-79PL	7/13/2020	9	_	-	-	-	9
Amazon Capital Services	16XG-F194-DPYC	7/13/2020	72	-	-	-	-	72

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	16XG-F194-DWNQ	7/13/2020	11	-	-	-	-	11
Amazon Capital Services	16XG-F194-KP7H	7/14/2020	10	-	-	-	-	10
Amazon Capital Services	16XG-F194-T6D6	7/14/2020	46	-	-	-	-	46
Amazon Capital Services	16XG-F194-VL36	7/14/2020	8	-	-	-	-	8
Amazon Capital Services	16XG-F194-XDXH	7/15/2020	36	-	-	-	-	36
Ohana Virtual Therapy	17	7/3/2020	441	-	-	-	-	441
Fusion Elite	172TCS	6/16/2020	1,598	-	-	-	-	1,598
Amazon Capital Services	1734-CC7H-F4M9	6/23/2020	18	-	-	-	-	18
Amazon Capital Services	1734-CC7H-FDWH	6/23/2020	9	-	-	-	-	9
Amazon Capital Services	1734-CC7H-FF17	6/23/2020	79	-	-	-	-	79
Amazon Capital Services	1734-CC7H-FT3N	6/23/2020	6	-	-	-	-	6
Amazon Capital Services	1734-CC7H-HLRC	6/23/2020	18	-	-	-	-	18
Amazon Capital Services	1734-CC7H-L6RG	6/23/2020	7	-	-	-	-	7
Amazon Capital Services	1734-CC7H-M71T	6/23/2020	24	-	-	-	-	24
Amazon Capital Services	1734-CC7H-Q1KP	6/23/2020	16	-	-	-	-	16
Amazon Capital Services	1734-CC7H-Q4PC	6/23/2020	13	-	-	-	-	13
Amazon Capital Services	1734-CC7H-TFM1	6/24/2020	17	-	-	-	-	17
Amazon Capital Services	173M-LMNG-171N	6/27/2020	21	-	-	-	-	21
Amazon Capital Services	173M-LMNG-3RTF	6/27/2020	22	-	-	-	-	22
Amazon Capital Services	173M-LMNG-66FR	6/27/2020	6	-	-	-	-	6
Amazon Capital Services	173M-LMNG-6TF4	6/27/2020	14	-	-	-	-	14
Amazon Capital Services	173M-LMNG-9M6L	6/28/2020	18	-	-	-	-	18
Amazon Capital Services	173M-LMNG-9MXX	6/27/2020	12	-	-	-	-	12
Amazon Capital Services	173M-LMNG-DQTW	6/27/2020	19	-	-	-	-	19
Amazon Capital Services	173M-LMNG-HL4C	6/27/2020	34	-	-	-	-	34
Amazon Capital Services	173M-LMNG-P1JK	6/28/2020	10	-	-	-	-	10
Amazon Capital Services	173M-LMNG-YXRG	6/28/2020	59	-	-	-	-	59
Day by Day Spanish	1740-1920-007	7/1/2020	420	-	-	-	-	420
Amazon Capital Services	176F-M36G-3MT4	6/18/2020	17	-	-	-	-	17
-	17764	6/18/2020	77	-	-	-	-	77
·	17C9-KWLH-3T6L	7/17/2020	18	-	-	-	-	18
·	17C9-KWLH-WMYF	7/18/2020	19	-	-	-	-	19
-	17CV-3HW1-79Q9	6/17/2020	32	-	-	-	-	32

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	17CV-3HW1-9QLY	6/17/2020	18	-	-	-	-	18
Amazon Capital Services	17CV-3HW1-FDFM	6/17/2020	27	-	-	-	-	27
Amazon Capital Services	17CV-3HW1-K9W7	6/18/2020	12	-	-	-	-	12
Amazon Capital Services	17CV-3HW1-KR74	6/18/2020	14	-	-	-	-	14
Amazon Capital Services	17CV-3HW1-L49M	6/18/2020	94	-	-	-	-	94
Amazon Capital Services	17CV-3HW1-MQCT	6/18/2020	35	-	-	-	-	35
Amazon Capital Services	17CV-3HW1-N9LM	6/18/2020	21	-	-	-	-	21
Amazon Capital Services	17KK-3XQ3-9CRM	6/25/2020	10	-	-	-	-	10
Amazon Capital Services	17KK-3XQ3-JKWM	6/26/2020	8	-	-	-	-	8
Amazon Capital Services	17LM-6YDJ-HDHX	7/16/2020	17	-	-	-	-	17
Amazon Capital Services	17LM-6YDJ-LCVT	7/16/2020	12	-	-	-	-	12
Amazon Capital Services	17LM-6YDJ-RGJ3	7/16/2020	19	-	-	-	-	19
Amazon Capital Services	17PT-1QNH-KPMF	6/15/2020	5	-	-	-	-	5
Amazon Capital Services	17PT-1QNH-Q3T6	6/15/2020	9	-	-	-	-	9
Amazon Capital Services	17PT-1QNH-RQMT	6/15/2020	12	-	-	-	-	12
Amazon Capital Services	17PT-1QNH-VR6L	6/15/2020	54	-	-	-	-	54
Amazon Capital Services	17PT-1QNH-WK7N	6/15/2020	12	-	-	-	-	12
Amazon Capital Services	17QL-LQKQ-44PN	6/18/2020	65	-	-	-	-	65
Amazon Capital Services	17QL-LQKQ-9PNW	6/18/2020	41	-	-	-	-	41
Amazon Capital Services	17QL-LQKQ-DCRW	6/19/2020	77	-	-	-	-	77
Amazon Capital Services	17QL-LQKQ-GF9R	6/19/2020	26	-	-	-	-	26
Amazon Capital Services	17WF-WKCL-FRPM	6/16/2020	14	-	-	-	-	14
Amazon Capital Services	17WF-WKCL-LYN1	6/17/2020	35	-	-	-	-	35
Amazon Capital Services	17XK-WKNH-939M	7/26/2020	8	-	-	-	-	8
It Takes The Village	19335	6/30/2020	225	-	-	-	-	225
Provenance	1944	6/5/2020	2,970	-	-	-	-	2,970
Provenance	1951	6/6/2020	3,264	-	-	-	-	3,264
Outschool, Inc.	19538	7/1/2020	121	-	-	_	-	121
Outschool, Inc.	19539	7/1/2020	57	-	-	-	-	57
Outschool, Inc.	19540	7/1/2020	90	-	-	-	-	90
Outschool, Inc.	19541	7/1/2020	50	-	-	-	-	50
Provenance	1960	6/6/2020	1,544	-	-	-	-	1,544
Outschool, Inc.	19777	7/8/2020	96	-	-	-	-	96

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	197T-T61W-4MN1	7/13/2020	116	-	-	-	-	116
Amazon Capital Services	197T-T61W-DXC3	7/13/2020	10	-	-	-	-	10
Amazon Capital Services	197T-T61W-GG3V	7/14/2020	11	-	-	-	-	11
Amazon Capital Services	197T-T61W-GG4R	7/14/2020	11	-	-	-	-	11
Amazon Capital Services	197T-T61W-PFXJ	7/14/2020	15	-	-	-	-	15
Amazon Capital Services	197T-T61W-RCGK	7/14/2020	21	-	-	-	-	21
Amazon Capital Services	197T-T61W-TDY7	7/14/2020	50	-	-	-	-	50
Amazon Capital Services	197T-T61W-XMXQ	7/15/2020	51	-	-	-	-	51
Amazon Capital Services	197T-T61W-Y4DH	7/15/2020	62	-	-	-	-	62
Outschool, Inc.	19834	7/15/2020	150	-	-	-	-	150
Outschool, Inc.	19835	7/15/2020	10	-	-	-	-	10
Outschool, Inc.	19836	7/15/2020	12	-	-	-	-	12
Outschool, Inc.	19837	7/15/2020	10	-	-	-	-	10
Outschool, Inc.	19838	7/15/2020	10	-	-	-	-	10
Amazon Capital Services	19R9-FM9F-NM7V	7/3/2020	21	-	-	-	-	21
Amazon Capital Services	1C7D-PNJC-34XX	7/15/2020	25	-	-	-	-	25
Amazon Capital Services	1C7D-PNJC-76LG	7/15/2020	23	-	-	-	-	23
Amazon Capital Services	1CFK-LGTQ-4QRF	7/3/2020	163	-	-	-	-	163
Amazon Capital Services	1CGX-XJLF-T7WQ	7/16/2020	52	-	-	-	-	52
Amazon Capital Services	1CGX-XJLF-YVFV	7/16/2020	15	-	-	-	-	15
Amazon Capital Services	1CMD-XHHJ-HFFV	7/17/2020	9	-	-	-	-	9
Amazon Capital Services	1D1K-6T46-DCWC	7/15/2020	43	-	-	-	-	43
Amazon Capital Services	1D1X-C1WK-1HD1	6/30/2020	14	-	-	-	-	14
Amazon Capital Services	1D1X-C1WK-D1M9	7/1/2020	13	-	-	-	-	13
Amazon Capital Services	1D34-Y6KJ-3YFC	6/14/2020	16	-	-	-	-	16
Amazon Capital Services	1DG4-G37X-67N6	6/12/2020	15	-	-	-	-	15
Amazon Capital Services	1DGP-YHKR-1YRN	6/5/2020	83	-	-	-	-	83
Amazon Capital Services	1FF7-W3J7-19V1	7/15/2020	41	-	-	-	-	41
Amazon Capital Services	1FF7-W3J7-4VFC	7/15/2020	19	-	-	-	-	19
Amazon Capital Services	1FF7-W3J7-D1XJ	7/15/2020	8	-	-	-	-	8
Amazon Capital Services	1FGG-FP9X-CDCM	7/1/2020	48	-	-	-	-	48
Amazon Capital Services	1FGL-1KYM-CQCN	7/1/2020	35	-	-	-	-	35
Amazon Capital Services	1FGL-1KYM-FTNM	7/1/2020	21	-	-	-	-	21

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1G4C-FFKL-1P4T	7/16/2020	15	-	-	-	-	15
Amazon Capital Services	1G6T-TX33-JDMK	6/8/2020	7	-	-	-	-	7
Amazon Capital Services	1G6T-TX33-VVKF	6/9/2020	75	-	-	-	-	75
Amazon Capital Services	1GCR-G493-41CH	7/5/2020	31	-	-	-	-	31
Amazon Capital Services	1GGT-TJDY-4W3F	7/9/2020	30	-	-	-	-	30
Amazon Capital Services	1GGT-TJDY-GGVN	7/10/2020	30	-	-	-	-	30
Amazon Capital Services	1GM1-PXQJ-DJMY	7/11/2020	18	-	-	-	-	18
Amazon Capital Services	1GM1-PXQJ-XK7K	7/13/2020	43	-	-	-	-	43
Amazon Capital Services	1GN9-9YJ3-3XW1	7/10/2020	36	-	-	-	-	36
Amazon Capital Services	1GN9-9YJ3-6L3X	7/11/2020	55	-	-	-	-	55
Corrinne Carrabello	1GN9-9YJ3-76FP	7/11/2020	24	-	-	-	-	24
Amazon Capital Services	1GN9-9YJ3-7TGX	6/11/2020	17	-	-	-	-	17
Amazon Capital Services	1GN9-9YJ3-7TXT	7/11/2020	19	-	-	-	-	19
Amazon Capital Services	1GN9-9YJ3-CWLD	7/11/2020	27	-	-	-	-	27
Amazon Capital Services	1GRD-MPYR-79JR	6/4/2020	43	-	-	-	-	43
Amazon Capital Services	1GTP-JMN3-DWLX	6/5/2020	41	-	-	-	-	41
Amazon Capital Services	1H11-HMTQ-79HJ	6/8/2020	14	-	-	-	-	14
Amazon Capital Services	1H11-HMTQ-VLKL	6/9/2020	191	-	-	-	-	191
Amazon Capital Services	1H1P-66DK-3C4Y	6/3/2020	23	-	-	-	-	23
Amazon Capital Services	1H66-4LVD-3Q4L	7/13/2020	16	-	-	-	-	16
Amazon Capital Services	1H66-4LVD-49RM	7/13/2020	7	-	-	-	-	7
Amazon Capital Services	1H66-4LVD-49TK	7/13/2020	26	-	-	-	-	26
Amazon Capital Services	1H66-4LVD-4RLJ	7/13/2020	14	-	-	-	-	14
Amazon Capital Services	1H66-4LVD-7HLN	7/13/2020	42	-	-	-	-	42
Amazon Capital Services	1H66-4LVD-7YFL	7/13/2020	17	-	-	-	-	17
Amazon Capital Services	1H66-4LVD-C6X1	7/13/2020	25	-	-	-	-	25
Amazon Capital Services	1H66-4LVD-GHKD	7/13/2020	8	-	-	-	-	8
Amazon Capital Services	1H66-4LVD-GN4Y	7/13/2020	109	-	-	-	-	109
Amazon Capital Services	1H66-4LVD-L31F	7/14/2020	14	-	-	-	-	14
Amazon Capital Services	1H66-4LVD-NH7J	7/14/2020	63	-	-	-	-	63
Amazon Capital Services	1H66-4LVD-NHPH	7/14/2020	111	-	-	-	-	111
Amazon Capital Services	1H66-4LVD-T6WY	7/14/2020	7	-	-	-	-	7
Amazon Capital Services	1H66-4LVD-WVG6	7/14/2020	28	-	-	-	-	28

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1H66-4LVD-WVLR	7/14/2020	25	-	-	-	-	25
Amazon Capital Services	1HCQ-WY7H-3C3J	6/10/2020	23	-	-	-	-	23
Amazon Capital Services	1HHM-MRG7-6JGV	6/11/2020	9	-	-	-	-	9
Amazon Capital Services	1HHM-MRG7-P7JV	6/12/2020	38	-	-	-	-	38
Amazon Capital Services	1HJJ-DWQV-VMPT	6/3/2020	60	-	-	-	-	60
Amazon Capital Services	1HLG-6XXT-9M7X	7/3/2020	25	-	-	-	-	25
Amazon Capital Services	1HLG-6XXT-N1H6	7/4/2020	13	-	-	-	-	13
Amazon Capital Services	1HMQ-HK37-49PF	6/26/2020	146	-	-	-	-	146
Amazon Capital Services	1HMQ-HK37-63D9	6/26/2020	10	-	-	-	-	10
Amazon Capital Services	1HMQ-HK37-73MK	6/27/2020	70	-	-	-	-	70
Amazon Capital Services	1HMQ-HK37-91VY	6/27/2020	14	-	-	-	-	14
Amazon Capital Services	1HMQ-HK37-9PKY	6/27/2020	15	-	-	-	-	15
Amazon Capital Services	1HMQ-HK37-CRF7	6/27/2020	19	-	-	-	-	19
Amazon Capital Services	1HR1-TM71-6NYP	6/27/2020	46	-	-	-	-	46
Amazon Capital Services	1HR1-TM71-7G3Q	6/27/2020	28	-	-	-	-	28
Amazon Capital Services	1HR1-TM71-7G4N	6/27/2020	44	-	-	-	-	44
Amazon Capital Services	1HR1-TM71-7VQW	6/27/2020	92	-	-	-	-	92
Amazon Capital Services	1HR1-TM71-FHJK	6/27/2020	28	-	-	-	-	28
Amazon Capital Services	1HR1-TM71-PMHQ	6/28/2020	4	-	-	-	-	4
Amazon Capital Services	1HR1-TM71-WQ11	6/28/2020	33	-	-	-	-	33
Amazon Capital Services	1HRD-VXDC-1QXQ	6/16/2020	43	-	-	-	-	43
Amazon Capital Services	1HRD-VXDC-DKRP	6/16/2020	5	-	-	-	-	5
Amazon Capital Services	1HRD-VXDC-F6DX	6/16/2020	45	-	-	-	-	45
Amazon Capital Services	1HRD-VXDC-F7N7	6/16/2020	25	-	-	-	-	25
Amazon Capital Services	1HRD-VXDC-LY43	6/17/2020	46	-	-	-	-	46
Amazon Capital Services	1HRD-VXDC-NLJL	6/17/2020	43	-	-	-	-	43
Amazon Capital Services	1HRP-HHY6-1THH	6/17/2020	30	-	-	-	-	30
Amazon Capital Services	1HRP-HHY6-44HY	6/17/2020	20	-	-	-	-	20
Amazon Capital Services	1HRP-HHY6-LGJN	6/18/2020	28	-	-	-	-	28
Amazon Capital Services	1HRP-HHY6-LYJ3	6/18/2020	11	-	-	-	-	11
Amazon Capital Services	1HRP-HHY6-M3NK	6/18/2020	27	-	-	-	-	27
Amazon Capital Services	1HRP-HHY6-P4FX	6/18/2020	20	-	-	-	-	20
Amazon Capital Services	1HT3-DRVD-9RQY	6/25/2020	11	-	-	-	-	11

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1HX7-YTG7-FTVQ	6/10/2020	11	-	-	-	-	11
Amazon Capital Services	1J4H-KP41-13NR	6/11/2020	21	-	-	-	-	21
Amazon Capital Services	1J4H-KP41-CL13	6/12/2020	13	-	-	-	-	13
Amazon Capital Services	1J9F-4CLV-FRDH	6/14/2020	14	-	-	-	-	14
Amazon Capital Services	1J9F-4CLV-MP4G	6/15/2020	18	-	-	-	-	18
Amazon Capital Services	1J9F-4CLV-RDR3	6/15/2020	9	-	-	-	-	9
Amazon Capital Services	1JKF-DVGX-191W	6/18/2020	7	-	-	-	-	7
Amazon Capital Services	1JM6-RM3F-T4RH	7/21/2020	9	-	-	-	-	9
Amazon Capital Services	1JMH-9J1T-3F1V	6/18/2020	18	-	-	-	-	18
Amazon Capital Services	1JMH-9J1T-3VTQ	6/18/2020	19	-	-	-	-	19
Amazon Capital Services	1JNX-V7XN-4V7N	6/12/2020	18	-	-	-	-	18
Amazon Capital Services	1JP7-MPCM-3CD6	7/3/2020	35	-	-	-	-	35
Amazon Capital Services	1JPF-7XK1-G39F	6/26/2020	29	-	-	-	-	29
Amazon Capital Services	1JQG-3WNP-1TPN	6/18/2020	15	-	-	-	-	15
Amazon Capital Services	1JQG-3WNP-9T4H	6/18/2020	4	-	-	-	-	4
Amazon Capital Services	1JQG-3WNP-CWHM	6/19/2020	8	-	-	-	-	8
Amazon Capital Services	1JQG-3WNP-F4J6	6/19/2020	39	-	-	-	-	39
Amazon Capital Services	1JQG-3WNP-F4Y4	6/19/2020	20	-	-	-	-	20
Amazon Capital Services	1JQG-3WNP-F9X3	6/19/2020	20	-	-	-	-	20
Amazon Capital Services	1JQG-3WNP-FLGV	6/19/2020	27	-	-	-	-	27
Amazon Capital Services	1JQG-3WNP-GKC3	6/19/2020	27	-	-	-	-	27
Amazon Capital Services	1JQG-3WNP-GNDV	6/19/2020	138	-	-	-	-	138
Amazon Capital Services	1JQK-LMPL-41LP	6/17/2020	16	-	-	-	-	16
Amazon Capital Services	1JTY-6VJX-MFWQ	6/2/2020	12	-	-	-	-	12
Amazon Capital Services	1JW1-HJQG-7P3L	6/18/2020	19	-	-	-	-	19
Amazon Capital Services	1JYC-113L-4R4N	6/27/2020	18	-	-	-	-	18
Amazon Capital Services	1JYC-113L-LP3V	6/28/2020	14	-	-	-	-	14
Amazon Capital Services	1K7L-61HJ-3LKH	5/29/2020	8	-	-	-	-	8
Amazon Capital Services	1K7P-NR4J-7CL6	6/23/2020	11	-	-	-	-	11
Amazon Capital Services	1K7P-NR4J-CTQ4	6/23/2020	12	-	-	-	-	12
Amazon Capital Services	1K7P-NR4J-J4H1	6/23/2020	14	-	-	-	-	14
Amazon Capital Services	1K7P-NR4J-JQNX	6/23/2020	23	-	-	-	-	23
Amazon Capital Services	1K7P-NR4J-JWH9	6/23/2020	17	-	-	-	-	17

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1K7P-NR4J-MMH9	6/23/2020	11	-	-	-	-	11
Amazon Capital Services	1K7P-NR4J-P4KF	6/23/2020	5	-	-	-	-	5
Amazon Capital Services	1K7P-NR4J-QQ7F	6/24/2020	8	-	-	-	-	8
Amazon Capital Services	1K7P-NR4J-Y9C7	6/24/2020	49	-	-	-	-	49
Amazon Capital Services	1KD6-GDVV-1YRQ	7/7/2020	9	-	-	-	-	9
Amazon Capital Services	1KDY-D4ML-7XHJ	7/15/2020	16	-	-	-	-	16
Amazon Capital Services	1KDY-D4ML-D3J1	7/15/2020	8	-	-	-	-	8
Amazon Capital Services	1KJR-J1YC-HJXL	6/11/2020	24	-	-	-	-	24
Amazon Capital Services	1KK9-QMWG-7WYW	7/1/2020	14	-	-	-	-	14
Amazon Capital Services	1KK9-QMWG-FFNR	7/1/2020	105	-	-	-	-	105
Amazon Capital Services	1KRR-Y69G-74FC	6/27/2020	6	-	-	-	-	6
Amazon Capital Services	1KRR-Y69G-77H1	6/27/2020	136	-	-	-	-	136
Amazon Capital Services	1KRR-Y69G-CRVG	6/27/2020	34	-	-	-	-	34
Amazon Capital Services	1KRR-Y69G-JWWR	6/28/2020	12	-	-	-	-	12
Amazon Capital Services	1KRR-Y69G-PYFF	6/28/2020	47	-	-	-	-	47
Amazon Capital Services	1KRR-Y69G-QHXM	6/28/2020	23	-	-	-	-	23
Amazon Capital Services	1KRR-Y69G-VKJ9	6/28/2020	12	-	-	-	-	12
Amazon Capital Services	1KYD-N617-CR91	6/26/2020	6	-	-	-	-	6
Amazon Capital Services	1L1G-376W-67WK	6/25/2020	11	-	-	-	-	11
Amazon Capital Services	1L37-VMJM-C4RD	6/16/2020	87	-	-	-	-	87
Amazon Capital Services	1L37-VMJM-DTH9	6/16/2020	39	-	-	-	-	39
Amazon Capital Services	1L97-96X3-4DQK	6/24/2020	29	-	-	-	-	29
Amazon Capital Services	1L97-96X3-7MGR	6/24/2020	70	-	-	-	-	70
Amazon Capital Services	1L97-96X3-DGDW	6/24/2020	22	-	-	-	-	22
Amazon Capital Services	1L97-96X3-GGL7	6/25/2020	200	-	-	-	-	200
Amazon Capital Services	1LJ3-D16X-FRP7	7/1/2020	14	-	-	-	-	14
Amazon Capital Services	1LJ3-DT6X-1YQL	6/30/2020	10	-	-	-	-	10
Amazon Capital Services	1LJ3-DT6X-9M4T	7/1/2020	39	-	-	-	-	39
Amazon Capital Services	1LPC-7VDJ-CYWG	6/10/2020	6	-	-	-	-	6
Amazon Capital Services	1LQY-MGDL-FWJW	6/23/2020	56	-	-	-	-	56
Amazon Capital Services	1LQY-MGDL-H7XJ	6/23/2020	8	-	-	-	-	8
Amazon Capital Services	1LQY-MGDL-HDDN	6/23/2020	26	-	-	-	-	26
Amazon Capital Services	1LQY-MGDL-KMHW	6/23/2020	5	-	-	-	-	5

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1LQY-MGDL-KNC7	6/23/2020	12	-	-	-	-	12
Amazon Capital Services	1LQY-MGDL-KNJR	6/23/2020	16	-	-	-	-	16
Amazon Capital Services	1LQY-MGDL-MC4Q	6/23/2020	12	-	-	-	-	12
Amazon Capital Services	1LQY-MGDL-ML6F	6/23/2020	47	-	-	-	-	47
Amazon Capital Services	1LQY-MGDL-P73Q	6/23/2020	33	-	-	-	-	33
Amazon Capital Services	1LQY-MGDL-Q6T6	6/24/2020	13	-	-	-	-	13
Amazon Capital Services	1LQY-MGDL-QKJJ	6/24/2020	11	-	-	-	-	11
Amazon Capital Services	1LQY-MGDL-RYCF	6/24/2020	85	-	-	-	-	85
Amazon Capital Services	1LQY-MGDL-T1C9	6/24/2020	19	-	-	-	-	19
Amazon Capital Services	1LQY-MGDL-T6ND	6/24/2020	8	-	-	-	-	8
Amazon Capital Services	1LQY-MGDL-XFY7	6/24/2020	13	-	-	-	-	13
Amazon Capital Services	1LRJ-4Y7L-FM7W	6/17/2020	121	-	-	-	-	121
Amazon Capital Services	1LRJ-4Y7L-LNXV	6/18/2020	95	-	-	-	-	95
Amazon Capital Services	1LRL-39RH-3LLG	6/20/2020	11	-	-	-	-	11
Amazon Capital Services	1LRV-NNH6-4VPV	5/29/2020	38	-	-	-	-	38
Amazon Capital Services	1M91-KHH4-3DCR	7/13/2020	65	-	-	-	-	65
Amazon Capital Services	1M91-KHH4-CJVY	7/13/2020	34	-	-	-	-	34
Amazon Capital Services	1M91-KHH4-L4DV	7/14/2020	21	-	-	-	-	21
Amazon Capital Services	1M91-KHH4-TFR6	7/14/2020	6	-	-	-	-	6
Amazon Capital Services	1M91-KHH4-TGJQ	7/14/2020	58	-	-	-	-	58
Amazon Capital Services	1M9C-TVJQ-6YQ1	6/14/2020	26	-	-	-	-	26
Amazon Capital Services	1M9C-TVJQ-7J6N	6/14/2020	35	-	-	-	-	35
Amazon Capital Services	1M9C-TVJQ-QQLG	6/15/2020	9	-	-	-	-	9
Amazon Capital Services	1MHC-DXX9-GXWD	7/10/2020	21	-	-	-	-	21
Amazon Capital Services	1MHF-6CG1-CQMM	6/23/2020	77	-	-	-	-	77
Amazon Capital Services	1MHF-6CG1-CVWW	6/23/2020	7	-	-	-	-	7
Amazon Capital Services	1MHF-6CG1-FWJL	6/23/2020	44	-	-	-	-	44
Amazon Capital Services	1MHF-6CG1-J19P	6/23/2020	20	-	-	-	-	20
Amazon Capital Services	1MHF-6CG1-L1CG	6/23/2020	16	-	-	-	-	16
Amazon Capital Services	1MHF-6CG1-MJCV	6/23/2020	13	-	-	-	-	13
Amazon Capital Services	1MHF-6CG1-MNVJ	6/23/2020	34	-	-	-	-	34
Amazon Capital Services	1MHF-6CG1-NP3Y	6/23/2020	25	-	-	-	-	25
Amazon Capital Services	1MHF-6CG1-R1MC	6/24/2020	36	-	-	-	-	36

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1MHF-6CG1-R6HK	6/24/2020	10	-	-	-	-	10
Amazon Capital Services	1MHF-6CG1-RJW9	6/24/2020	57	-	-	-	-	57
Amazon Capital Services	1MHF-6CG1-RNDC	6/24/2020	47	-	-	-	-	47
Amazon Capital Services	1MHF-6CG1-T9CP	6/24/2020	8	-	-	-	-	8
Amazon Capital Services	1MHF-6CG1-TF4W	6/24/2020	11	-	-	-	-	11
Amazon Capital Services	1MHF-6CG1-V37X	6/24/2020	8	-	-	-	-	8
Amazon Capital Services	1MHF-6CG1-X93V	6/24/2020	29	-	-	-	-	29
Amazon Capital Services	1MHH-P91J-6FJN	7/11/2020	44	-	-	-	-	44
Amazon Capital Services	1MHH-P91J-7VQK	7/11/2020	47	-	-	-	-	47
Amazon Capital Services	1MHH-P91J-CKMX	7/11/2020	31	-	-	-	-	31
Amazon Capital Services	1MHH-P91J-JFRF	7/12/2020	49	-	-	-	-	49
Amazon Capital Services	1MHH-P91J-LHHR	7/12/2020	5	-	-	-	-	5
Amazon Capital Services	1MHY-FNW4-3DMW	7/10/2020	16	-	-	-	-	16
Amazon Capital Services	1MHY-FNW4-DVK1	7/11/2020	7	-	-	-	-	7
Amazon Capital Services	1MJF-MLN9-47R3	7/10/2020	47	-	-	-	-	47
Amazon Capital Services	1MJF-MLN9-4C3H	7/10/2020	93	-	-	-	-	93
Amazon Capital Services	1MJF-MLN9-9DXF	7/10/2020	19	-	-	-	-	19
Amazon Capital Services	1MJF-MLN9-9FQQ	7/11/2020	15	-	-	-	-	15
Amazon Capital Services	1MMP-YGVP-3G49	6/26/2020	9	-	-	-	-	9
Amazon Capital Services	1MMP-YGVP-6RXY	6/26/2020	20	-	-	-	-	20
Amazon Capital Services	1MMP-YGVP-DFX3	6/27/2020	15	-	-	-	-	15
Amazon Capital Services	1MT1-19JR-DQLK	6/13/2020	26	-	-	-	-	26
Amazon Capital Services	1MV6-674R-1DNP	6/24/2020	17	-	-	-	-	17
Amazon Capital Services	1MV6-674R-7KWN	6/24/2020	22	-	-	-	-	22
Amazon Capital Services	1MV6-674R-966J	6/24/2020	21	-	-	-	-	21
Amazon Capital Services	1MV6-674R-9D79	6/24/2020	15	-	-	-	-	15
Amazon Capital Services	1MYF-37HJ-3QT7	7/10/2020	86	-	-	-	-	86
Amazon Capital Services	1MYF-37HJ-6DMV	7/10/2020	64	-	-	-	-	64
Amazon Capital Services	1MYF-37HJ-9DMP	7/11/2020	16	-	-	-	-	16
Amazon Capital Services	1MYF-37HJ-DX14	7/11/2020	30	-	-	-	-	30
Amazon Capital Services	1MYF-37HJ-GTFG	7/11/2020	50	-	-	-	-	50
Amazon Capital Services	1N1P-Y4MC-1GKT	6/3/2020	23	-	-	-	-	23
Amazon Capital Services	1N4Q-R3JV-1VM6	6/26/2020	10	-	-	-	-	10

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1N4Q-R3JV-1VN3	6/26/2020	10	-	-	-	-	10
Amazon Capital Services	1N4Q-R3JV-6GJN	6/26/2020	14	-	-	-	-	14
Amazon Capital Services	1N4Q-R3JV-6QFL	6/26/2020	22	-	-	-	-	22
Amazon Capital Services	1N4Q-R3JV-DW4L	6/26/2020	29	-	-	-	-	29
Amazon Capital Services	1N9C-19XL-6HCX	6/25/2020	10	-	-	-	-	10
Amazon Capital Services	1N9C-19XL-7R3X	6/25/2020	12	-	-	-	-	12
Amazon Capital Services	1NHM-NVPG-9NVF	6/4/2020	9	-	-	-	-	9
Amazon Capital Services	1NRD-97RM-7TD6	7/11/2020	42	-	-	-	-	42
Amazon Capital Services	1NRD-97RM-KT7P	7/12/2020	24	-	-	-	-	24
Amazon Capital Services	1NRD-97RM-RM4L	6/12/2020	11	-	-	-	-	11
Amazon Capital Services	1NRD-97RM-WM76	7/12/2020	57	-	-	-	-	57
Amazon Capital Services	1NVJ-NJRM-P1KX	6/2/2020	15	-	-	-	-	15
Amazon Capital Services	1NWN-LLTL-6XCJ	6/12/2020	23	-	-	-	-	23
Amazon Capital Services	1NWN-LLTL-6XH6	6/12/2020	5	-	-	-	-	5
Amazon Capital Services	1NWN-LLTL-D3JM	6/13/2020	12	-	-	-	-	12
Amazon Capital Services	1NWN-LLTL-GVMF	6/13/2020	75	-	-	-	-	75
Amazon Capital Services	1NWN-LLTL-KFG1	6/13/2020	30	-	-	-	-	30
Amazon Capital Services	1NWN-LLTL-QVDC	6/13/2020	38	-	-	-	-	38
Amazon Capital Services	1PF6-D4TG-3FKH	6/14/2020	20	-	-	-	-	20
Amazon Capital Services	1PF6-D4TG-L63L	6/15/2020	48	-	-	-	-	48
Amazon Capital Services	1PF6-D4TG-XJ6D	6/16/2020	88	-	-	-	-	88
Amazon Capital Services	1PNG-9W1M-9YTT	7/11/2020	8	-	-	-	-	8
Amazon Capital Services	1PNV-R7RL-1N6L	7/13/2020	8	-	-	-	-	8
Amazon Capital Services	1PNV-R7RL-4XRT	7/13/2020	32	-	-	-	-	32
Amazon Capital Services	1PNV-R7RL-4YCT	7/13/2020	79	-	-	-	-	79
Amazon Capital Services	1PNV-R7RL-GK34	7/14/2020	101	-	-	-	-	101
Amazon Capital Services	1PNV-R7RL-KWYL	7/14/2020	24	-	-	-	-	24
Amazon Capital Services	1PNV-R7RL-NNC1	7/14/2020	58	-	-	-	-	58
Amazon Capital Services	1PNV-R7RL-VMTK	7/14/2020	24	-	-	-	-	24
Amazon Capital Services	1PQY-69GN-7TW7	7/1/2020	21	-	-	-	-	21
Amazon Capital Services	1PQY-69GN-C1HR	7/1/2020	61	-	-	-	-	61
Amazon Capital Services	1PQY-69GN-CMLW	7/1/2020	15	-	-	-	-	15
Amazon Capital Services	1PQY-69GN-F1DV	7/1/2020	15	-	-	-	-	15

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1PRW-MRDM-XWPP	6/1/2020	58	-	-	-	-	58
Amazon Capital Services	1PX6-3DL1-C1JH	6/25/2020	9	-	-	-	-	9
Amazon Capital Services	1PX6-3DL1-FP1K	6/26/2020	23	-	-	-	-	23
Amazon Capital Services	1Q6K-M47F-JXNJ	6/8/2020	42	-	-	-	-	42
Amazon Capital Services	1Q6X-FT69-4H6G	6/29/2020	14	-	-	-	-	14
Amazon Capital Services	1Q6X-FT69-7HRX	6/29/2020	47	-	-	-	-	47
Amazon Capital Services	1Q6X-FT69-9FQ1	6/29/2020	15	-	-	-	-	15
Amazon Capital Services	1Q6X-FT69-9V6Q	6/29/2020	88	-	-	-	-	88
Amazon Capital Services	1Q6X-FT69-9VJ3	6/29/2020	22	-	-	-	-	22
Amazon Capital Services	1Q6X-FT69-9VMR	6/29/2020	10	-	-	-	-	10
Amazon Capital Services	1Q6X-FT69-CP7Q	6/29/2020	25	-	-	-	-	25
Amazon Capital Services	1Q6X-FT69-CPK1	6/29/2020	28	-	-	-	-	28
Amazon Capital Services	1Q6X-FT69-DF39	6/29/2020	25	-	-	-	-	25
Amazon Capital Services	1Q6X-FT69-F1KK	6/29/2020	7	-	-	-	-	7
Amazon Capital Services	1Q6X-FT69-GJH7	6/29/2020	43	-	-	-	-	43
Amazon Capital Services	1Q6X-FT69-JFW7	6/29/2020	33	-	-	-	-	33
Amazon Capital Services	1Q6X-FT69-KR1H	6/29/2020	15	-	-	-	-	15
Amazon Capital Services	1Q6X-FT69-NKFR	6/30/2020	25	-	-	-	-	25
Amazon Capital Services	1Q6X-FT69-WHQL	6/30/2020	24	-	-	-	-	24
Amazon Capital Services	1Q6X-FT69-XXM9	6/30/2020	16	-	-	-	-	16
Amazon Capital Services	1Q6X-FT69-YR3H	6/30/2020	33	-	-	-	-	33
Amazon Capital Services	1Q96-XVF6-9YJY	7/1/2020	32	-	-	-	-	32
Amazon Capital Services	1Q96-XVF6-JQGW	7/1/2020	5	-	-	-	-	5
Amazon Capital Services	1Q96-XVF6-NHLH	7/2/2020	27	-	-	-	-	27
Amazon Capital Services	1QFL-H34G-HTTH	7/3/2020	31	-	-	-	-	31
Amazon Capital Services	1QFY-JYMH-K4H9	6/14/2020	22	-	-	-	-	22
Amazon Capital Services	1QQF-KCCL-6QCQ	6/26/2020	5	-	-	-	-	5
Amazon Capital Services	1QQF-KCCL-D6JL	6/26/2020	25	-	-	-	-	25
Amazon Capital Services	1QTQ-99MP-16XJ	7/10/2020	7	-	-	-	-	7
Amazon Capital Services	1QTQ-99MP-4F7N	7/10/2020	66	-	-	-	-	66
Amazon Capital Services	1QTQ-99MP-4FTF	7/10/2020	21	-	-	-	-	21
Amazon Capital Services	1QW7-1YVL-D7M7	6/26/2020	12	-	-	-	-	12
-	1QXL-3VFW-LPMH	6/26/2020	7	-	-	-	-	7

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1R69-413J-DT1Q	6/26/2020	31	-	-	-	-	31
Amazon Capital Services	1R69-413J-GWN7	6/26/2020	21	-	-	-	-	21
Amazon Capital Services	1R69-413J-JFW3	6/26/2020	11	-	-	-	-	11
Amazon Capital Services	1R7C-9C4Q-1YRN	7/16/2020	55	-	-	-	-	55
Amazon Capital Services	1R7C-9C4Q-41NP	7/17/2020	107	-	-	-	-	107
Amazon Capital Services	1R9W-GVW4-4QJQ	7/15/2020	16	-	-	-	-	16
Amazon Capital Services	1RLR-TQDW-1Y7D	6/27/2020	59	-	-	-	-	59
Amazon Capital Services	1RLR-TQDW-77DK	6/27/2020	25	-	-	-	-	25
Amazon Capital Services	1RLR-TQDW-F46M	6/27/2020	13	-	-	-	-	13
Amazon Capital Services	1RLR-TQDW-NWFR	6/28/2020	29	-	-	-	-	29
Amazon Capital Services	1RLR-TQDW-PLC7	6/28/2020	43	-	-	-	-	43
Amazon Capital Services	1RPK-WWNF-GFY3	7/10/2020	19	-	-	-	-	19
Amazon Capital Services	1RQ7-6L1C-JGM4	6/8/2020	16	-	-	-	-	16
Amazon Capital Services	1RQ7-6L1C-TG4H	6/9/2020	67	-	-	-	-	67
Amazon Capital Services	1RTP-TCDG-6FMF	7/18/2020	6	-	-	-	-	6
Amazon Capital Services	1RXQ-6NYF-C41X	6/29/2020	64	-	-	-	-	64
Amazon Capital Services	1RXQ-6NYF-C4NN	6/29/2020	32	-	-	-	-	32
Amazon Capital Services	1RXQ-6NYF-CN49	6/29/2020	35	-	-	-	-	35
Amazon Capital Services	1RXQ-6NYF-CNHL	6/29/2020	39	-	-	-	-	39
Amazon Capital Services	1RXQ-6NYF-DDVX	6/29/2020	52	-	-	-	-	52
Amazon Capital Services	1RXQ-6NYF-DHWQ	6/29/2020	22	-	-	-	-	22
Amazon Capital Services	1RXQ-6NYF-JMMT	6/29/2020	33	-	-	-	-	33
Amazon Capital Services	1RXQ-6NYF-LPR7	6/29/2020	34	-	-	-	-	34
Amazon Capital Services	1RXQ-6NYF-MK4N	6/29/2020	15	-	-	-	-	15
Amazon Capital Services	1RXQ-6NYF-MLJV	6/29/2020	12	-	-	-	-	12
Amazon Capital Services	1RXQ-6NYF-N4MX	6/29/2020	6	-	-	-	-	6
Amazon Capital Services	1RXQ-6NYF-QF7G	6/30/2020	20	-	-	-	-	20
Amazon Capital Services	1RXQ-6NYF-R64P	6/30/2020	6	-	-	-	-	6
Amazon Capital Services	1RXQ-6NYF-R6CF	6/30/2020	35	-	-	-	-	35
Amazon Capital Services	1RXQ-6NYF-RG7C	6/30/2020	66	-	-	-	-	66
Amazon Capital Services	1RXQ-6NYF-WG3C	6/30/2020	16	-	-	-	-	16
Amazon Capital Services	1RXQ-6NYF-WX4N	6/30/2020	73	-	-	-	-	73
Amazon Capital Services	1RXQ-6NYF-YHMX	6/30/2020	21	-	-	-	-	21

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1T1K-D3R9-1643	7/1/2020	4	-	-	-	-	4
Amazon Capital Services	1T1K-D3R9-4NP7	7/1/2020	50	-	-	-	-	50
Amazon Capital Services	1T1K-D3R9-6GYR	7/1/2020	22	-	-	-	-	22
Amazon Capital Services	1T1K-D3R9-6XL3	7/1/2020	43	-	-	-	-	43
Amazon Capital Services	1T1K-D3R9-KNJR	7/1/2020	103	-	-	-	-	103
Amazon Capital Services	1T1K-D3R9-YQJR	7/2/2020	43	-	-	-	-	43
Amazon Capital Services	1T1Y-CH7D-19C1	6/26/2020	59	-	-	-	-	59
Amazon Capital Services	1T1Y-CH7D-1YWY	6/26/2020	9	-	-	-	-	9
Amazon Capital Services	1T1Y-CH7D-9JW3	6/27/2020	90	-	-	-	-	90
Amazon Capital Services	1T6W-W7CT-1RJ7	6/26/2020	22	-	-	-	-	22
Amazon Capital Services	1T6W-W7CT-97WJ	6/27/2020	60	-	-	-	-	60
Amazon Capital Services	1T9P-MR4C-J3YV	6/25/2020	5	-	-	-	-	5
Amazon Capital Services	1T9P-MR4C-L9RW	6/25/2020	31	-	-	-	-	31
Amazon Capital Services	1TQJ-3GNX-GJQY	7/3/2020	18	-	-	-	-	18
Amazon Capital Services	1V1J-XCP7-C6XL	6/21/2020	4	-	-	-	-	4
Amazon Capital Services	1V6G-NNQV-JHKY	6/8/2020	9	-	-	-	-	9
Amazon Capital Services	1VCV-JQLR-4TJJ	6/3/2020	56	-	-	-	-	56
Amazon Capital Services	1VCX-HDYV-NL9M	7/6/2020	6	-	-	-	-	6
Amazon Capital Services	1VF3-PWH-CWWX	6/13/2020	37	-	-	-	-	37
Amazon Capital Services	1VF3-PWVH-13RK	6/12/2020	24	-	-	-	-	24
Amazon Capital Services	1VF3-PWVH-FKRG	6/13/2020	16	-	-	-	-	16
Amazon Capital Services	1VF3-PWVH-JMJP	6/13/2020	6	-	-	-	-	6
Amazon Capital Services	1VGQ-W3KR-41V9	7/10/2020	7	-	-	-	-	7
Amazon Capital Services	1VHH-3W44-16D1	6/24/2020	10	-	-	-	-	10
Amazon Capital Services	1VHH-3W44-1L9R	6/24/2020	33	-	-	-	-	33
Amazon Capital Services	1VHH-3W44-1LRN	6/24/2020	135	-	-	-	-	135
Amazon Capital Services	1VHH-3W44-43RY	6/24/2020	11	-	-	-	-	11
Amazon Capital Services	1VHH-3W44-441J	6/24/2020	30	-	-	-	-	30
Amazon Capital Services	1VHH-3W44-DFYV	6/24/2020	30	-	-	-	-	30
Amazon Capital Services	1VKP-FTGH-DMYQ	6/4/2020	29	-	-	-	-	29
Amazon Capital Services	1VMK-7LXC-411D	6/20/2020	15	-	-	-	-	15
Amazon Capital Services	1VMK-7LXC-4Q1M	6/20/2020	13	-	-	-	-	13
	1VMX-VL99-1XVL	7/11/2020	81	-	-	-	-	81

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1VMX-VL99-4F3M	7/11/2020	26	-	-	-	-	26
Amazon Capital Services	1VMX-VL99-4VNW	7/11/2020	39	-	-	-	-	39
Amazon Capital Services	1VMX-VL99-7TK1	7/11/2020	10	-	-	-	-	10
Amazon Capital Services	1VMX-VL99-7W4T	7/11/2020	80	-	-	-	-	80
Amazon Capital Services	1VMX-VL99-9F4C	7/11/2020	52	-	-	-	-	52
Amazon Capital Services	1VMX-VL99-DTD9	7/11/2020	9	-	-	-	-	9
Amazon Capital Services	1VMX-VL99-FH6V	7/11/2020	16	-	-	-	-	16
Amazon Capital Services	1VMX-VL99-T14G	7/12/2020	16	-	-	-	-	16
Amazon Capital Services	1VMX-VL99-TTD7	7/12/2020	12	-	-	-	-	12
Amazon Capital Services	1VMX-VL99-YJKQ	7/13/2020	71	-	-	-	-	71
Amazon Capital Services	1VNN-HCM1-HFPH	7/19/2020	5	-	-	-	-	5
Amazon Capital Services	1VQC-TQ44-4LHF	6/20/2020	127	-	-	-	-	127
Amazon Capital Services	1VQC-TQ44-Q1JK	6/21/2020	14	-	-	-	-	14
Amazon Capital Services	1VTM-NDGT-3M41	7/10/2020	58	-	-	-	-	58
Amazon Capital Services	1VTM-NDGT-4F64	7/10/2020	40	-	-	-	-	40
Amazon Capital Services	1VVJ-Q37W-31RP	6/20/2020	43	-	-	-	-	43
Amazon Capital Services	1VVJ-Q37W-3DYY	6/20/2020	11	-	-	-	-	11
Amazon Capital Services	1VVJ-Q37W-6NHM	6/20/2020	50	-	-	-	-	50
Amazon Capital Services	1VVJ-Q37W-FK7T	6/21/2020	26	-	-	-	-	26
Amazon Capital Services	1VWP-6PTL-N9GG	6/12/2020	35	-	-	-	-	35
Amazon Capital Services	1W1K-ML4J-39CJ	7/11/2020	22	-	-	-	-	22
Amazon Capital Services	1W1K-ML4J-7VJ7	7/11/2020	18	-	-	-	-	18
Amazon Capital Services	1W1K-ML4J-GNV7	7/12/2020	287	-	-	-	-	287
Amazon Capital Services	1W1K-ML4J-GQRC	7/12/2020	19	-	-	-	-	19
Amazon Capital Services	1W1K-ML4J-HQ9D	7/12/2020	38	-	-	-	-	38
Amazon Capital Services	1W1K-ML4J-XGVD	7/13/2020	12	-	-	-	-	12
Amazon Capital Services	1W6P-NNJV-PNFW	6/21/2020	7	-	-	-	-	7
Amazon Capital Services	1WK7-169Y-CWFG	6/13/2020	20	-	-	-	-	20
Amazon Capital Services	1WK7-169Y-CWMV	6/13/2020	18	-	-	-	-	18
Amazon Capital Services	1WK7-169Y-CYKX	6/13/2020	22	-	-	-	-	22
Amazon Capital Services	1WL1-R3PH-N9RM	6/6/2020	7	-	-	-	-	7
Amazon Capital Services	1WLK-VMRX-3DN4	6/20/2020	16	-	-	-	-	16
-	1WPG-CFN3-3RQX	6/26/2020	8	-	-	-	-	8

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1WPG-CFN3-4DYT	6/26/2020	24	-	-	-	-	24
Amazon Capital Services	1WPG-CFN3-7TGF	6/27/2020	17	-	-	-	-	17
Amazon Capital Services	1WPG-CFN3-9FN7	6/27/2020	3	-	-	-	-	3
Amazon Capital Services	1WPG-CFN3-CQX6	6/27/2020	46	-	-	-	-	46
Amazon Capital Services	1WRJ-6N4C-34YQ	6/16/2020	67	-	-	-	-	67
Amazon Capital Services	1WRJ-6N4C-4H9V	6/16/2020	13	-	-	-	-	13
Amazon Capital Services	1WRJ-6N4C-64WQ	6/16/2020	49	-	-	-	-	49
Amazon Capital Services	1WRJ-6N4C-DWJJ	6/16/2020	9	-	-	-	-	9
Amazon Capital Services	1WRJ-6N4C-HLYK	6/16/2020	8	-	-	-	-	8
Amazon Capital Services	1WRJ-6N4C-LP13	6/17/2020	16	-	-	-	-	16
Amazon Capital Services	1WVC-CFHX-6FMT	6/25/2020	19	-	-	-	-	19
Amazon Capital Services	1X43-J47N-1MRT	6/27/2020	28	-	-	-	-	28
Amazon Capital Services	1X43-J47N-3LVM	6/27/2020	30	-	-	-	-	30
Amazon Capital Services	1X43-J47N-6QVC	6/27/2020	32	-	-	-	-	32
Amazon Capital Services	1X43-J47N-DGMR	6/27/2020	8	-	-	-	-	8
Amazon Capital Services	1X43-J47N-DH3V	6/27/2020	6	-	-	-	-	6
Amazon Capital Services	1X43-J47N-FLC9	6/27/2020	13	-	-	-	-	13
Amazon Capital Services	1X43-J47N-VNC4	6/28/2020	25	-	-	-	-	25
Amazon Capital Services	1X7K-YVFX-LK1C	6/7/2020	23	-	-	-	-	23
Amazon Capital Services	1X7V-LXG3-363T	6/19/2020	111	-	-	-	-	111
Amazon Capital Services	1X7V-LXG3-93D3	6/19/2020	10	-	-	-	-	10
Amazon Capital Services	1X7V-LXG3-9DYH	6/19/2020	18	-	-	-	-	18
Amazon Capital Services	1X7V-LXG3-DYNC	6/19/2020	123	-	-	-	-	123
Amazon Capital Services	1X7V-LXG3-FW3J	6/19/2020	18	-	-	-	-	18
Amazon Capital Services	1X7V-LXG3-HJRC	6/19/2020	24	-	-	-	-	24
Amazon Capital Services	1X7V-LXG3-JFQG	6/19/2020	40	-	-	-	-	40
Amazon Capital Services	1X7V-LXG3-N3JV	6/20/2020	7	-	-	-	-	7
Amazon Capital Services	1XC3-FHTX-WG6K	7/7/2020	36	-	-	-	-	36
Amazon Capital Services	1XHV-DXFH-3WH3	7/15/2020	21	-	-	-	-	21
Amazon Capital Services	1XHV-DXFH-6CTQ	7/15/2020	17	-	-	-	-	17
Amazon Capital Services	1XHV-DXFH-HDV1	7/16/2020	17	-	-	-	-	17
Amazon Capital Services	1XHV-DXFH-VF4N	7/16/2020	11	-	-	-	-	11
Amazon Capital Services	1XJL-FMJR-7FDJ	6/19/2020	6	-	-	-	-	6

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1XJL-FMJR-7Q3M	6/19/2020	70	-	-	-	-	70
Amazon Capital Services	1XJL-FMJR-CG9H	6/19/2020	26	-	-	-	-	26
Amazon Capital Services	1XJL-FMJR-G3PL	6/19/2020	13	-	-	-	-	13
Amazon Capital Services	1XJL-FMJR-GC9D	6/19/2020	36	-	-	-	-	36
Amazon Capital Services	1XJL-FMJR-GJDX	6/19/2020	11	-	-	-	-	11
Amazon Capital Services	1XJL-FMJR-GJP6	6/19/2020	3	-	-	-	-	3
Amazon Capital Services	1XJL-FMJR-GPCT	6/19/2020	46	-	-	-	-	46
Amazon Capital Services	1XJL-FMJR-JLGK	6/20/2020	35	-	-	-	-	35
Amazon Capital Services	1XJL-FMJR-JR6T	6/20/2020	29	-	-	-	-	29
Amazon Capital Services	1XJL-FMJR-JRNR	6/20/2020	45	-	-	-	-	45
Amazon Capital Services	1XJL-FMJR-KYF3	6/20/2020	27	-	-	-	-	27
Amazon Capital Services	1XJL-FMJR-N9YC	6/20/2020	76	-	-	-	-	76
Amazon Capital Services	1XJL-FMJR-P4M3	6/20/2020	51	-	-	-	-	51
Amazon Capital Services	1XJL-FMJR-PJQH	6/20/2020	79	-	-	-	-	79
Amazon Capital Services	1XPJ-RJD3-PX3C	7/2/2020	49	-	-	-	-	49
Amazon Capital Services	1XPJ-RJD3-RLWR	7/2/2020	60	-	-	-	-	60
Amazon Capital Services	1XPJ-RJD3-RVXG	7/2/2020	30	-	-	-	-	30
Amazon Capital Services	1XPJ-RJD3-YJRP	7/2/2020	17	-	-	-	-	17
Amazon Capital Services	1XPJ-RJD3-YRKW	7/2/2020	21	-	-	-	-	21
Amazon Capital Services	1XQL-MF7J-16D3	6/17/2020	41	-	-	-	-	41
Amazon Capital Services	1XQL-MF7J-GJVV	6/17/2020	39	-	-	-	-	39
Amazon Capital Services	1XQL-MF7J-MWVY	6/18/2020	47	-	-	-	-	47
Amazon Capital Services	1XQL-MF7J-PW94	6/18/2020	70	-	-	-	-	70
Amazon Capital Services	1XRQ-C1TY-HYX4	6/10/2020	77	-	-	-	-	77
Amazon Capital Services	1XXV-HQH3-4JJH	6/19/2020	13	-	-	-	-	13
Amazon Capital Services	1XXV-HQH3-4JKD	6/19/2020	58	-	-	-	-	58
Amazon Capital Services	1XXV-HQH3-6XT7	6/19/2020	34	-	-	-	-	34
Amazon Capital Services	1XXV-HQH3-7D47	6/19/2020	22	-	-	-	-	22
Amazon Capital Services	1XXV-HQH3-9F19	6/19/2020	25	-	-	-	-	25
Amazon Capital Services	1XXV-HQH3-JMHN	6/20/2020	9	-	-	-	-	9
Amazon Capital Services	1XXV-HQH3-JXHD	6/20/2020	61	-	-	-	-	61
Amazon Capital Services	1XXV-HQH3-PFQT	6/20/2020	38	-	-	-	-	38
Amazon Capital Services	1XXV-HQH3-PLTH	6/20/2020	28	-	-	-	-	28

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Amazon Capital Services	1XXV-HQH3-PYGW	6/20/2020	38	-	-	-	-	38
Amazon Capital Services	1Y6C-7LRF-TFT9	7/21/2020	106	-	-	-	-	106
Amazon Capital Services	1Y93-LVNL-3P3Y	6/18/2020	27	-	-	-	-	27
Amazon Capital Services	1Y93-LVNL-4NFF	6/18/2020	44	-	-	-	-	44
Amazon Capital Services	1Y93-LVNL-9XYK	6/19/2020	19	-	-	-	-	19
Amazon Capital Services	1Y93-LVNL-C66X	6/19/2020	6	-	-	-	-	6
Amazon Capital Services	1Y93-LVNL-C76W	6/19/2020	59	-	-	-	-	59
Amazon Capital Services	1Y93-LVNL-DG6M	6/19/2020	7	-	-	-	-	7
Amazon Capital Services	1Y93-LVNL-DH3Q	6/19/2020	62	-	-	-	-	62
Amazon Capital Services	1Y93-LVNL-K9GT	6/19/2020	49	-	-	-	-	49
Amazon Capital Services	1YGY-NXFG-1L6D	7/11/2020	11	-	-	-	-	11
Amazon Capital Services	1YGY-NXFG-3YGD	7/11/2020	27	-	-	-	-	27
Amazon Capital Services	1YGY-NXFG-4KLD	7/11/2020	34	-	-	-	-	34
Amazon Capital Services	1YGY-NXFG-GNWX	7/12/2020	59	-	-	-	-	59
Amazon Capital Services	1YGY-NXFG-XGMN	7/13/2020	12	-	-	-	-	12
Amazon Capital Services	1YGY-NXFG-XGNL	7/13/2020	29	-	-	-	-	29
Amazon Capital Services	1YGY-NXFG-XGPJ	7/13/2020	29	-	-	-	-	29
Amazon Capital Services	1YGY-NXFG-YFW1	7/13/2020	59	-	-	-	-	59
Amazon Capital Services	1YP1-JYG4-31V7	6/16/2020	10	-	-	-	-	10
Amazon Capital Services	1YP1-JYG4-369F	6/16/2020	49	-	-	-	-	49
Amazon Capital Services	1YP1-JYG4-9YWT	6/16/2020	28	-	-	-	-	28
Amazon Capital Services	1YP1-JYG4-HRCW	6/16/2020	24	-	-	-	-	24
Amazon Capital Services	1YP1-JYG4-KYG9	6/17/2020	12	-	-	-	-	12
Amazon Capital Services	1YVC-GQJX-43ND	7/1/2020	15	-	-	-	-	15
Amazon Capital Services	1YVC-GQJX-GJC4	7/1/2020	26	-	-	-	-	26
Amazon Capital Services	1YVC-GQJX-NNMP	7/2/2020	68	-	-	-	-	68
Amazon Capital Services	1YXF-NGXJ-4XJV	6/18/2020	20	-	-	-	-	20
Christine Shirley Fickenscher	2	6/9/2020	1,375	-	-	-	-	1,375
Laura Spillane-Wydick		6/6/2020	1,560	-	-	-	-	1,560
Barchinoy Karamatova		6/26/2020	900	-	-	-	-	900
Valan Nichols		7/5/2020	150	-	-	-	-	150
Christina O'Brien	2-0525	6/24/2020	200	-	-	-	-	200
Six Bar Ranch	20	6/5/2020	560	-	-	-	-	560

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
The Curiosity Collective	•	5/31/2020	287	-	-	-	-	287
Jaimee Wadman	20-0099	5/31/2020	280	-	-	-	-	280
LB's Rock N Riding Ranch	20-0523B	6/22/2020	620	-	-	-	-	620
Music Lab Granite Bay	20-1514	6/28/2020	1,350	-	-	-	-	1,350
Music Lab Granite Bay	20-1516	6/28/2020	300	-	-	-	-	300
Canvas & Keys	20-3882	6/11/2020	98	-	-	-	-	98
Canvas & Keys	20-3890	6/11/2020	98	-	-	-	-	98
Makers XD	2000	5/28/2020	100	-	-	-	-	100
Angela Emmans	2002	6/28/2020	1,991	-	-	-	-	1,991
Makers XD	2003	5/28/2020	150	-	-	-	-	150
Christopher L. Wall		6/30/2020	300	-	-	-	-	300
Makers XD	2004	5/28/2020	150	-	-	-	-	150
Learn Piano Live	200420	5/20/2020	1,350	-	-	-	-	1,350
Learn Piano Live	200423	5/23/2020	245	-	-	-	-	245
Makers XD	2005	5/28/2020	150	-	-	-	-	150
Lafitte Music Center	200512_Sagan	6/11/2020	399	-	-	-	-	399
CompuScholar, Inc	20190332	7/1/2020	120	-	-	_	-	120
Dance Elite All Stars	20190527-AS	6/11/2020	225	-	-	-	-	225
Studio B	201947	6/2/2020	314	-	-	_	-	314
Studio B	201948	6/2/2020	314	-	-	-	-	314
Inspire Learning Academy	2020 - SP20	5/22/2020	1,695	-	-	_	-	1,695
Inspire Learning Academy	2020 - SP22	7/8/2020	2,375	-	-	_	-	2,375
Inspire Learning Academy	2020 - SP23	7/9/2020	810	-	-	-	-	810
International Gymnastics Center	2020-001	5/17/2020	2,165	-	-	-	-	2,165
Ruth Buller	2020-008614	5/18/2020	480	-	-	-	-	480
Griffin Tutoring	2020-04-1	5/27/2020	585	-	-	-	-	585
Eureka! Education by Cynthia	2020-04-20-0001	5/20/2020	680	-	-	-	-	680
Kathy Visher	2020-05-21-SB	6/20/2020	1,200	-	-	-	-	1,200
Eureka! Education by Cynthia	2020-05150001	6/14/2020	560	-	_	-	-	560
School of Rock Elk Grove	2020-05AG	6/2/2020	449	-	_	-	-	449
Griffin Tutoring	2020-05COT-2	7/4/2020	1,170	_	_	-	-	1,170
School of Rock Elk Grove	2020-05DG	6/2/2020	297	_	_	-	-	297
School of Rock Elk Grove	2020-05FM	6/2/2020	598	_	_	-	-	598
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Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Eureka! Education by Cynthia	2020-06012020	7/1/2020	65	-	-	-	-	65
School of Rock Elk Grove & Roseville	2020-06AM	7/6/2020	162	-	-	-	-	162
School of Rock Elk Grove	2020-06DG	7/6/2020	99	-	-	-	-	99
Owings Martial Arts	2020-138025	5/1/2020	375	-	-	-	-	375
Owings Martial Arts	2020-138032	5/1/2020	263	-	-	-	-	263
Mary Preston	2020-14	6/3/2020	60	-	-	-	-	60
Kit E. Glass	2020-15-ICS	5/27/2020	200	-	-	-	-	200
Ruth Buller	2020-157648	7/9/2020	280	-	-	-	-	280
Mary Preston	2020-16	6/6/2020	60	-	-	-	-	60
Ruth Buller	2020-162158	7/15/2020	40	-	-	-	-	40
Mary Preston	2020-17	6/9/2020	60	-	-	-	-	60
Ruth Buller	2020-170528	6/27/2020	40	-	-	-	-	40
Ruth Buller	2020-170530	6/27/2020	40	-	-	-	-	40
Ruth Buller	2020-178537	6/27/2020	160	-	-	-	-	160
Ruth Buller	2020-178541	7/3/2020	40	-	-	-	-	40
Pushpa	2020-186004	6/26/2020	33	-	-	-	-	33
Kit E. Glass	2020-19-ICS	6/17/2020	100	-	-	-	-	100
Kit E. Glass	2020-20-ICS	6/17/2020	100	-	-	-	-	100
Owings Martial Arts	2020-211539	7/16/2020	150	-	-	-	-	150
Rocklin Music Academy	2020-3-MHenning	6/7/2020	435	-	-	-	-	435
Rocklin Music Academy	2020-BJeong-2	6/7/2020	145	-	-	-	-	145
Rocklin Music Academy	2020-JFellows-6	7/6/2020	260	-	-	-	-	260
Rocklin Music Academy	2020-lBagatti-01	6/7/2020	725	-	-	-	-	725
Kovars Martial Arts	2020-lopez4	6/17/2020	169	-	-	-	-	169
Rocklin Music Academy	2020-mBagatti-oi	6/7/2020	1,500	-	-	-	-	1,500
Rocklin Music Academy	2020-MJeong-2	6/7/2020	435	-	-	-	-	435
Rocklin Music Academy	2020-ZFrederick-4	7/6/2020	130	-	-	-	-	130
Tony Hunts Karate-Do	202003	6/26/2020	120	-	-	-	-	120
Tony Hunts Karate-Do	202004	6/26/2020	200	-	-	-	-	200
Love of Learning	202005 CWS	6/10/2020	11,000	-	-	-	-	11,000
Love of Learning	202005 CWS B	6/10/2020	11,900	-	-	-	-	11,900
Olga Melnik	202005-2	6/30/2020	210	-	-	-	-	210
Olga Melnik	202005-3	6/30/2020	210	-	-	-	-	210

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Olga Melnik	202005-4	6/30/2020	210	-	-	-	-	210
Frieda Yang	202005-Fountain	6/12/2020	360	-	-	-	-	360
Olga Melnik	202005-l	6/30/2020	210	-	-	-	-	210
Tinker's Coin Productions	20200527-3	6/26/2020	675	-	-	-	-	675
Dance Elite All Stars	20200527-EP	6/11/2020	270	-	-	-	-	270
Love of Learning	202006 CWS	7/11/2020	11,800	-	-	-	-	11,800
Take Note Troupe	202006 TCS	7/11/2020	8,900	-	-	-	-	8,900
Frieda Yang	202006-Gerardo	6/20/2020	344	-	-	-	-	344
Haisen Haven, Inc dba Code Ninjas	2020060101	5/31/2020	2,980	-	-	-	-	2,980
Tinker's Coin Productions	20200610-1	7/10/2020	203	-	-	-	-	203
Olha Shevchyk	2020105	7/15/2020	30	-	-	-	-	30
In Sync Dance	2020236	5/20/2020	150	-	-	-	-	150
In Sync Dance	2020237	5/20/2020	200	-	-	-	-	200
In Sync Dance	2020238	5/20/2020	306	-	-	-	-	306
Kovars Martial Arts-Roseville	2020May02	7/1/2020	1,050	-	-	-	-	1,050
Galaxy Dance Arts, LLC	2021	7/11/2020	150	-	-	-	-	150
Galaxy Dance Arts, LLC	2022	7/11/2020	400	-	-	-	-	400
Galaxy Dance Arts, LLC	2023	7/11/2020	300	-	-	-	-	300
Galaxy Dance Arts, LLC	2024	7/11/2020	150	-	-	-	-	150
Dana Jarrett	2026	5/31/2020	360	-	-	-	-	360
Comprehensive Autism Related Educati	2042141670GA	6/7/2020	300	-	-	-	-	300
Comprehensive Autism Related Educati	2042141996NL	6/7/2020	750	-	-	-	-	750
Comprehensive Autism Related Educati	2052141321NL	7/8/2020	450	-	-	-	-	450
Comprehensive Autism Related Educati	2052141674GA	7/8/2020	150	-	-	-	-	150
Sacramento Ballet Association	20LL-2050B10	6/26/2020	124	-	-	-	-	124
Sacramento Ballet Association	20SL-2040B5	6/26/2020	64	-	-	-	-	64
Irina Samarina	210	2/4/2020	500	-	-	-	-	500
Moving Beyond the Page	213202	6/14/2020	169	-	-	-	-	169
Moving Beyond the Page	213278	6/19/2020	29	-	-	-	-	29
Moving Beyond the Page	213349	6/25/2020	107	-	-	-	-	107
Moving Beyond the Page	213417	6/26/2020	153	-	-	-	-	153
Moving Beyond the Page	213496	6/26/2020	254	-	-	-	-	254
Moving Beyond the Page	213509	6/27/2020	224	-	-	-	-	224

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Moving Beyond the Page	213695	7/3/2020	89	-	-	-	-	89
Moving Beyond the Page	213843	7/5/2020	286	-	-	-	-	286
Moving Beyond the Page	213878	7/5/2020	514	-	-	-	-	514
Moving Beyond the Page	213994	7/9/2020	786	-	-	-	-	786
Moving Beyond the Page	214029	7/10/2020	13	-	-	-	-	13
Moving Beyond the Page	214203	7/15/2020	23	-	-	-	-	23
The Curiosity Collective	22	7/9/2020	900	-	-	-	-	900
NCDC	223	7/5/2020	467	-	-	-	-	467
Jennifier Androkitis	2267 LCY S20	6/20/2020	1,465	-	-	-	-	1,465
Jennifier Androkitis	2268 LCY S20	7/13/2020	335	-	-	-	-	335
Guitar Center, Inc.	2290811787	7/3/2020	139	-	-	-	-	139
Guitar Center, Inc.	2290811791	7/3/2020	139	-	-	-	-	139
Irina Samarina	231	7/15/2020	800	-	-	-	-	800
Six Bar Ranch	26	6/27/2020	180	-	-	-	-	180
Bitsbox	2687	4/8/2020	57	-	-	-	-	57
Tatyana Tirziu	27	6/20/2020	1,215	-	-	-	-	1,215
Mr. Code's Wild Ride		6/25/2020	160	-	-	-	-	160
Total Education Solutions	2706200	7/17/2020	173	-	-	-	-	173
Teaching Textbooks	27656	5/28/2020	67	-	-	-	-	67
Teaching Textbooks	27664	5/28/2020	77	-	-	-	-	77
Teaching Textbooks	27665	5/28/2020	77	-	-	-	-	77
Bitsbox	2773	5/15/2020	168	-	-	-	-	168
Teaching Textbooks	27766	6/14/2020	43	-	-	-	-	43
Teaching Textbooks	27803	6/14/2020	207	-	-	-	-	207
Teaching Textbooks	27827	6/27/2020	43	-	-	-	-	43
Teaching Textbooks	27830	6/27/2020	43	-	-	-	-	43
Teaching Textbooks	27831	6/27/2020	43	-	-	-	-	43
Teaching Textbooks	27834	6/27/2020	43	-	-	-	-	43
Teaching Textbooks	27835	6/27/2020	43	-	-	-	-	43
Teaching Textbooks	27848	6/27/2020	202	-	-	-	-	202
Teaching Textbooks	27857	6/27/2020	77	-	-	-	-	77
Teaching Textbooks	27859	6/27/2020	137	-	-	-	-	137
Teaching Textbooks	27864	6/27/2020	67	-	-	-	-	67

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Teaching Textbooks	27932	7/4/2020	106	-	-	-	-	106
Teaching Textbooks	27943	7/4/2020	152	-	-	-	-	152
Teaching Textbooks	27944	7/4/2020	108	-	-	-	-	108
Teaching Textbooks	27945	7/4/2020	120	-	-	-	-	120
Teaching Textbooks	27958	7/4/2020	55	-	-	-	-	55
Teaching Textbooks	27959	7/4/2020	43	-	-	-	-	43
Teaching Textbooks	27989	7/4/2020	43	-	-	-	-	43
Teaching Textbooks	27992	7/4/2020	134	-	-	-	-	134
Teaching Textbooks	27998	7/4/2020	43	-	-	-	-	43
Teaching Textbooks	27999	7/4/2020	55	-	-	-	-	55
Mr. Code's Wild Ride	28	6/25/2020	480	-	-	-	-	480
Cutting-Edge Aquatics, Inc.		7/10/2020	185	-	-	-	-	185
Ben Gladstone	28-002	6/13/2020	500	-	-	-	-	500
Teaching Textbooks	28000	7/4/2020	67	-	-	-	-	67
Teaching Textbooks	28005	7/4/2020	55	-	-	-	-	55
Teaching Textbooks	28079	7/9/2020	85	-	-	-	-	85
Teaching Textbooks	28124	7/16/2020	77	-	-	-	-	77
Rainbow Resource Center	2886547	5/2/2020	172	-	-	-	-	172
Rainbow Resource Center	2886556	5/2/2020	133	-	-	-	-	133
Rainbow Resource Center	2886575	5/2/2020	41	-	-	-	-	41
Rainbow Resource Center	2886584	5/2/2020	137	-	-	-	-	137
Rainbow Resource Center	2886586	5/2/2020	135	-	-	-	-	135
Rainbow Resource Center	2886592	5/2/2020	364	-	-	-	-	364
Rainbow Resource Center	2886601	5/2/2020	167	-	-	-	-	167
Rainbow Resource Center	2886606	5/2/2020	194	-	-	-	-	194
Rainbow Resource Center	2887728	5/3/2020	210	-	-	-	-	210
Rainbow Resource Center	2887926	5/3/2020	328	-	-	-	-	328
Rainbow Resource Center	2887928	5/3/2020	189	-	-	-	-	189
Rainbow Resource Center	2887929	5/3/2020	548	-	-	-	-	548
Rainbow Resource Center	2887930	5/3/2020	24	-	-	-	-	24
Developmental Occupational Therapy	29	6/2/2020	435	-	-	-	-	435
Mr. Code's Wild Ride		6/25/2020	300	-	-	-	-	300
Kalmykov Tatyana		6/21/2020	150	-	-	-	-	150

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Vadim Geletyuk		6/14/2020	140	-	-	-	-	140
Rainbow Resource Center	2934405	6/7/2020	395	-	-	-	-	395
Rainbow Resource Center	2935250	6/7/2020	147	-	-	-	-	147
Rainbow Resource Center	2935260	6/7/2020	65	-	-	-	-	65
Rainbow Resource Center	2935990	6/10/2020	33	-	-	-	-	33
Rainbow Resource Center	2936002	6/10/2020	33	-	-	-	-	33
Rainbow Resource Center	2936015	6/10/2020	71	-	-	-	-	71
Rainbow Resource Center	2937908	6/11/2020	24	-	-	-	-	24
Rainbow Resource Center	2941534	6/13/2020	188	-	-	-	-	188
Rainbow Resource Center	2941672	6/13/2020	60	-	-	-	-	60
Rainbow Resource Center	2941821	6/14/2020	186	-	-	-	-	186
Rainbow Resource Center	2941822	6/14/2020	51	-	-	-	-	51
Rainbow Resource Center	2941862	6/14/2020	102	-	-	-	-	102
Rainbow Resource Center	2941944	6/14/2020	69	-	-	-	-	69
Rainbow Resource Center	2943254	6/17/2020	89	-	-	-	-	89
Rainbow Resource Center	2943313	6/17/2020	193	-	-	-	-	193
Rainbow Resource Center	2943317	6/17/2020	121	-	-	-	-	121
Rainbow Resource Center	2943318	6/17/2020	47	-	-	-	-	47
Rainbow Resource Center	2943320	6/17/2020	46	-	-	-	-	46
Rainbow Resource Center	2943375	6/17/2020	28	-	-	-	-	28
Rainbow Resource Center	2945101	6/24/2020	77	-	-	-	-	77
Rainbow Resource Center	2946871	6/19/2020	360	-	-	-	-	360
Rainbow Resource Center	2947266	6/19/2020	114	-	-	-	-	114
Rainbow Resource Center	2949578	6/21/2020	63	-	-	-	-	63
Rainbow Resource Center	2949673	6/21/2020	81	-	-	-	-	81
Lab Rat Academy	295	6/15/2020	231	-	-	-	-	231
Rainbow Resource Center	2950646	6/24/2020	112	-	-	-	-	112
Rainbow Resource Center	2950721	6/24/2020	68	-	-	-	-	68
Rainbow Resource Center	2951022	6/24/2020	56	-	-	-	-	56
Rainbow Resource Center	2951083	6/24/2020	86	-	-	-	-	86
Rainbow Resource Center	2951221	6/24/2020	71	-	-	-	-	71
Rainbow Resource Center	2952303	6/25/2020	25	-	-	-	-	25
Rainbow Resource Center	2953238	6/25/2020	38	-	-	-	-	38

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	2953246	6/25/2020	76	-	-	-	-	76
Rainbow Resource Center	2953993	6/26/2020	40	-	-	-	-	40
Rainbow Resource Center	2955132	6/27/2020	182	-	-	-	-	182
Rainbow Resource Center	2955133	6/27/2020	119	-	-	-	-	119
Rainbow Resource Center	2955137	6/27/2020	188	-	-	-	-	188
Rainbow Resource Center	2955142	6/27/2020	69	-	-	-	-	69
Rainbow Resource Center	2955144	6/27/2020	50	-	-	-	-	50
Rainbow Resource Center	2955146	6/27/2020	147	-	-	-	-	147
Rainbow Resource Center	2955366	6/27/2020	230	-	-	-	-	230
Rainbow Resource Center	2955367	6/27/2020	202	-	-	-	-	202
Rainbow Resource Center	2956395	6/28/2020	97	-	-	-	-	97
Rainbow Resource Center	2957553	7/1/2020	120	-	-	-	-	120
Rainbow Resource Center	2959269	7/2/2020	67	-	-	-	-	67
Rainbow Resource Center	2959271	7/2/2020	34	-	-	-	-	34
Rainbow Resource Center	2959759	7/2/2020	148	-	-	-	-	148
Rainbow Resource Center	2959760	7/2/2020	211	-	-	-	-	211
Rainbow Resource Center	2959761	7/2/2020	159	-	-	-	-	159
Rainbow Resource Center	2959975	7/2/2020	178	-	-	-	-	178
Rainbow Resource Center	2959979	7/2/2020	170	-	-	-	-	170
Rainbow Resource Center	2959981	7/2/2020	73	-	-	-	-	73
Rainbow Resource Center	2960103	7/2/2020	198	-	-	-	-	198
Rainbow Resource Center	2960159	7/2/2020	104	-	-	-	-	104
Rainbow Resource Center	2961510	7/3/2020	73	-	-	-	-	73
Rainbow Resource Center	2961744	7/3/2020	75	-	-	-	-	75
Rainbow Resource Center	2961765	7/3/2020	245	-	-	-	-	245
Rainbow Resource Center	2961767	7/3/2020	48	-	-	-	-	48
Rainbow Resource Center	2961771	7/3/2020	189	-	-	-	-	189
Rainbow Resource Center	2963283	7/4/2020	194	-	-	-	-	194
Rainbow Resource Center	2963285	7/4/2020	169	-	-	-	-	169
Rainbow Resource Center	2963286	7/4/2020	96	-	-	-	-	96
Rainbow Resource Center	2963289	7/4/2020	97	-	-	-	-	97
Rainbow Resource Center	2963290	7/4/2020	50	-	-	-	-	50
Rainbow Resource Center	2963571	7/4/2020	20	-	-	-	-	20

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Rainbow Resource Center	2963574	7/4/2020	14	-	-	-	-	14
Rainbow Resource Center	2963672	7/4/2020	74	-	-	-	-	74
Rainbow Resource Center	2963675	7/4/2020	20	-	-	-	-	20
Rainbow Resource Center	2963676	7/4/2020	35	-	-	-	-	35
Rainbow Resource Center	2963678	7/4/2020	57	-	-	-	-	57
Rainbow Resource Center	2964415	7/8/2020	120	-	-	-	-	120
Rainbow Resource Center	2964471	7/5/2020	182	-	-	-	-	182
Rainbow Resource Center	2964483	7/5/2020	105	-	-	-	-	105
Rainbow Resource Center	2965109	7/8/2020	38	-	-	-	-	38
Rainbow Resource Center	2965225	7/8/2020	141	-	-	-	-	141
HTP Services, Inc	2968	6/6/2020	460	-	-	-	-	460
Rainbow Resource Center	2969047	7/10/2020	56	-	-	-	-	56
Rainbow Resource Center	2970137	7/11/2020	57	-	-	-	-	57
Rainbow Resource Center	2970155	7/11/2020	132	-	-	-	-	132
Rainbow Resource Center	2970161	7/11/2020	131	-	-	-	-	131
Rainbow Resource Center	2970162	7/11/2020	234	-	-	-	-	234
Rainbow Resource Center	2970188	7/11/2020	59	-	-	-	-	59
Rainbow Resource Center	2970195	7/11/2020	250	-	-	-	-	250
Rainbow Resource Center	2971112	7/12/2020	110	-	-	-	-	110
Rainbow Resource Center	2971129	7/12/2020	196	-	-	-	-	196
Rainbow Resource Center	2971807	7/15/2020	113	-	-	-	-	113
Rainbow Resource Center	2972230	7/15/2020	63	-	-	-	-	63
Rainbow Resource Center	2972282	7/15/2020	119	-	-	-	-	119
Rainbow Resource Center	2974677	7/17/2020	68	-	-	-	-	68
Charter Impact, Inc.	2PR061520	6/17/2020	815	-	-	-	-	815
Diana Caceres	3	7/5/2020	530	-	-	-	-	530
Laura Spillane-Wydick		7/1/2020	2,820	-	-	-	-	2,820
Valan Nichols		7/5/2020	150	-	-	-	-	150
Vadim Geletyuk	30	6/17/2020	240	-	-	-	-	240
Loretta Oborn		6/12/2020	60	-	-	-	-	60
Kalmykov Tatyana		6/21/2020	150	-	_	-	_	150
Stephens Advantage	304	7/2/2020	250	_	_	-	-	250
Kim Snow's Music Studio	3083	1/30/2020	219	_	_	-	_	219

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Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
BookShark	30980773	1/4/2020	54	-	-	-	-	54
BookShark	30994887	5/17/2020	73	-	-	-	-	73
BookShark	30994921	5/17/2020	73	-	-	-	-	73
BookShark	30995034	5/17/2020	809	-	-	-	-	809
BookShark	30995402	5/21/2020	510	-	-	-	-	510
BookShark	30995477	5/21/2020	524	-	-	-	-	524
BookShark	30996118	5/23/2020	74	-	-	-	-	74
BookShark	30997243	5/30/2020	119	-	-	-	-	119
BookShark	30997792	6/3/2020	168	-	-	-	-	168
BookShark	30998066	6/3/2020	54	-	-	-	-	54
Vadim Geletyuk	31	6/28/2020	80	-	-	-	-	80
BookShark	31000036	6/12/2020	908	-	-	-	-	908
BookShark	31000094	6/12/2020	992	-	-	-	-	992
BookShark	31001078	6/18/2020	845	-	-	-	-	845
BookShark	31001693	6/20/2020	196	-	-	-	-	196
BookShark	31002586	6/27/2020	143	-	-	-	-	143
BookShark	31002609	6/27/2020	54	-	-	-	-	54
BookShark	31002625	6/27/2020	291	-	-	-	-	291
BookShark	31002842	6/28/2020	508	-	-	-	-	508
Therapeutic Language Clinic, Inc.	3137	6/28/2020	110	-	-	-	-	110
Therapeutic Language Clinic, Inc.	3138	6/28/2020	440	-	-	-	-	440
Therapeutic Language Clinic, Inc.	3140	6/28/2020	440	-	-	-	-	440
Therapeutic Language Clinic, Inc.	3143	6/28/2020	880	-	-	-	-	880
Kim Snow's Music Studio	3169	6/30/2020	125	-	-	-	-	125
Timberdoodle.com	317297	6/6/2020	331	-	-	-	-	331
Timberdoodle.com	317599	6/11/2020	1,041	-	-	_	-	1,041
Timberdoodle.com	317673	6/12/2020	127	-	-	-	-	127
Timberdoodle.com	317894	6/14/2020	309	-	-	_	-	309
Timberdoodle.com	317981	6/17/2020	108	-	-	-	-	108
Timberdoodle.com	318508	6/24/2020	129	-	-	-	-	129
Timberdoodle.com	318617	6/26/2020	141	-	-	-	-	141
Timberdoodle.com	318618	6/26/2020	194	-	-	-	-	194
Timberdoodle.com	318632	6/26/2020	63	-	-	-	-	63

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Timberdoodle.com	319027	7/2/2020	499	-	-	-	-	499
HTP Services, Inc	3194	6/18/2020	392	-	-	-	-	392
Kovar's, Inc.	32	6/19/2020	169	-	-	-	-	169
Therapeutic Language Clinic, Inc.	3200	6/18/2020	165	-	-	-	-	165
Kim Snow's Music Studio	3210-1	5/30/2020	107	-	-	-	-	107
Spotlight Music Lessons	3232	6/10/2020	127	-	-	-	-	127
Kim Snow's Music Studio	3247	6/28/2020	188	-	-	-	-	188
Kim Snow's Music Studio	3253	6/30/2020	140	-	-	-	-	140
Kim Snow's Music Studio	3274	6/28/2020	140	-	-	-	-	140
Growing Minds, LLC	33008-USD	6/2/2020	70	-	-	-	-	70
Studies Weekly	332778	9/1/2020	97	-	-	-	-	97
Studies Weekly	334409	9/1/2020	64	-	-	-	-	64
Studies Weekly	335188	9/1/2020	32	-	-	-	-	32
Studies Weekly	335189	9/1/2020	65	-	-	-	-	65
Studies Weekly	335585	9/1/2020	32	-	-	-	-	32
Studies Weekly	335587	9/1/2020	32	-	-	-	-	32
Studies Weekly	336283	9/1/2020	64	-	-	-	-	64
Vadim Geletyuk	34	7/13/2020	175	-	-	-	-	175
Viktoria Dzhumara		5/23/2020	1,560	-	-	-	-	1,560
Jane Johnson Speech Therapy	34228	6/30/2020	1,188	-	-	-	-	1,188
Jane Johnson Speech Therapy	34229	6/30/2020	500	-	-	-	-	500
NewSongs Music	34921	4/1/2020	119	-	-	-	-	119
The Serendipity Center for Leadership	a 34922	5/31/2020	119	-	-	-	-	119
NewSongs Music	34982	7/1/2020	105	-	-	-	-	105
NewSongs Music	34983	7/9/2020	105	-	-	-	-	105
Nicole Corrine Crawford	35	6/28/2020	418	-	-	-	-	418
Singapore Math, Inc.	352102	5/22/2020	63	-	-	-	-	63
Singapore Math, Inc.	352126	5/31/2020	105	-	-	-	-	105
Singapore Math, Inc.	352185	6/3/2020	64	-	-	-	-	64
Singapore Math, Inc.	352204	6/4/2020	63	-	-	-	-	63
Singapore Math, Inc.	352216	6/7/2020	50	-	-	-	-	50
Singapore Math, Inc.	352217	6/7/2020	79	-	-	-	-	79
Singapore Math, Inc.	352218	6/7/2020	81	-	-	-	-	81

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Singapore Math, Inc.	352219	6/7/2020	53	-	-	-	-	53
Singapore Math, Inc.	352220	6/7/2020	79	-	-	-	-	79
Singapore Math, Inc.	352221	6/7/2020	84	-	-	-	-	84
Singapore Math, Inc.	352222	6/7/2020	61	-	-	-	-	61
Singapore Math, Inc.	352223	6/7/2020	61	-	-	-	-	61
Singapore Math, Inc.	352236	6/7/2020	72	-	-	-	-	72
Singapore Math, Inc.	352255	6/11/2020	88	-	-	-	-	88
Singapore Math, Inc.	352256	6/12/2020	87	-	-	-	-	87
Singapore Math, Inc.	352264	6/11/2020	37	-	-	-	-	37
Singapore Math, Inc.	352269	6/12/2020	95	-	-	-	-	95
Singapore Math, Inc.	352270	6/12/2020	63	-	-	-	-	63
Singapore Math, Inc.	352271	6/12/2020	37	-	-	-	-	37
Singapore Math, Inc.	352283	6/13/2020	109	-	-	-	-	109
Singapore Math, Inc.	352284	6/13/2020	42	-	-	-	-	42
Singapore Math, Inc.	352294	6/14/2020	146	-	-	-	-	146
Singapore Math, Inc.	352306	6/17/2020	136	-	-	-	-	136
Singapore Math, Inc.	352307	6/17/2020	34	-	-	-	-	34
Singapore Math, Inc.	352308	6/17/2020	34	-	-	-	-	34
Singapore Math, Inc.	352349	6/25/2020	61	-	-	-	-	61
TalkBox.Mom	374991	6/15/2020	333	-	-	-	-	333
TalkBox.Mom	379296	7/1/2020	365	-	-	-	-	365
Activities for Learning Inc.	380236	6/20/2020	27	-	-	-	-	27
Activities for Learning Inc.	380237	6/20/2020	124	-	-	-	-	124
Activities for Learning Inc.	380238	6/20/2020	27	-	-	-	-	27
Activities for Learning Inc.	380294	6/28/2020	91	-	-	-	-	91
Activities for Learning Inc.	380298	6/28/2020	207	-	-	-	-	207
Christina O'Brien	4-0526	6/25/2020	120	-	-	-	-	120
Erin Titone	40	6/4/2020	125	-	-	-	-	125
Lakeshore	4204180420	5/24/2020	164	-	-	-	-	164
Lakeshore	4223260420	5/28/2020	88	-	-	-	-	88
50 Interviews Inc.	42520	5/20/2020	115	-	-	-	-	115
Lakeshore	4271360420	5/27/2020	212	-	-	-	-	212
Lakeshore	4280190420	5/27/2020	172	-	-	-	-	172

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HTP Services, Inc	4294	7/5/2020	50	-	-	-	-	50
HTP Services, Inc	4298	7/5/2020	50	-	-	-	-	50
HTP Services, Inc	4299	7/5/2020	50	-	-	-	-	50
Family Taekwondo Academy	43	7/1/2020	99	-	-	-	-	99
Lakeshore	4335300420	5/30/2020	811	-	-	-	-	811
Lakeshore	4337220420	5/29/2020	88	-	-	-	-	88
Lakeshore	4340810420	5/29/2020	73	-	-	-	-	73
HTP Services, Inc	4342	7/4/2020	504	-	-	-	-	504
HTP Services, Inc	4344	7/4/2020	782	-	-	-	-	782
Speech Therapy Associates	4360	5/16/2020	143	-	-	-	-	143
Lakeshore	4383790420	5/30/2020	224	-	-	-	-	224
Kitchen Kid, LLC	439791512	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439791540	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439791549	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439791553	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439791555	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439791559	6/27/2020	145	-	-	-	-	145
Kitchen Kid, LLC	439793	6/27/2020	79	-	-	-	-	79
Kitchen Kid, LLC	439793019	6/27/2020	263	-	-	-	-	263
Kitchen Kid, LLC	439793027	6/27/2020	263	-	-	-	-	263
Kitchen Kid, LLC	4397945	6/27/2020	79	-	-	-	-	79
Lakeshore	4407050520	5/31/2020	17	-	-	-	-	17
Lakeshore	4440690520	6/4/2020	30	-	-	-	-	30
Lakeshore	4580650520	6/5/2020	25	-	-	-	-	25
Lakeshore	4581200520	6/5/2020	48	-	-	-	-	48
Lakeshore	4618260520	6/7/2020	30	-	-	-	-	30
Lakeshore	4625820620	6/7/2020	86	-	-	-	-	86
Lakeshore	4685950520	6/10/2020	12	-	-	-	-	12
Lakeshore	4697510520	6/20/2020	263	-	-	-	-	263
EZ Way Driving School	471	6/20/2020	430	-	-	-	-	430
	472	6/20/2020	345	-	-	-	-	345
_	473	6/20/2020	430	-	-	-	-	430
	4735850520	6/10/2020	161	-	-	-	-	161

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Lakeshore	4735860520	6/10/2020	33	-	-	-	-	33
Lakeshore	4735870520	6/10/2020	33	-	-	-	-	33
Lakeshore	4736610520	6/10/2020	16	-	-	-	-	16
Lakeshore	4736640520	6/10/2020	16	-	-	-	-	16
Lakeshore	4737280520	6/10/2020	11	-	-	-	-	11
Lakeshore	4737290520	6/10/2020	16	-	-	-	-	16
Lakeshore	4737300520	6/10/2020	16	-	-	-	-	16
Lakeshore	4806940520	6/12/2020	152	-	-	-	-	152
Lakeshore	4811810520	6/12/2020	215	-	-	-	-	215
Lakeshore	4855410520	6/25/2020	603	-	-	-	-	603
Lakeshore	4893570520	6/19/2020	608	-	-	-	-	608
Lakeshore	4929600520	6/17/2020	135	-	-	-	-	135
Lakeshore	4937700520	6/17/2020	34	-	-	-	-	34
Lakeshore	4937720520	6/17/2020	94	-	-	-	-	94
Soil Born Farms	4938	5/20/2020	68	-	-	-	-	68
Lakeshore	4939430520	6/17/2020	17	-	-	-	-	17
Lakeshore	4940120520	6/17/2020	124	-	-	-	-	124
Soil Born Farms	4941	5/20/2020	180	-	-	-	-	180
Lakeshore	4978870520	6/18/2020	74	-	-	-	-	74
Lakeshore	4986810520	6/18/2020	29	-	-	-	-	29
Karen Reed	5	7/11/2020	720	-	-	-	-	720
Linda Henry		6/18/2020	650	-	-	-	-	650
Mikhail Kravchuk		7/8/2020	700	-	-	-	-	700
Anna Vavrynyuk		7/9/2020	100	-	-	-	-	100
Toliy's Guitar		6/14/2020	1,360	-	-	-	-	1,360
Christina O'Brien	5-0526	6/25/2020	80	-	-	-	-	80
Well-Trained Mind Academy	506	6/2/2020	260	-	-	-	-	260
Lakeshore	5124910520	6/21/2020	207	-	-	-	-	207
Brenda Williams	517202	6/16/2020	950	-	-	-	-	950
A Brighter Child, Inc	52091	6/21/2020	250	-	-	-	-	250
Peace Hill Press, Inc. dba Well Trained N	52218	6/14/2020	79	-	-	-	-	79
Gwendolyn Burton	5222020	6/21/2020	520	-	-	-	-	520
Peace Hill Press, Inc. dba Well Trained N	52244	6/21/2020	43	-	-	-	-	43

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Peace Hill Press, Inc. dba Well Train	ed N 52268	6/2/2020	152	-	-	-	-	152
A Brighter Child, Inc	52523	6/21/2020	448	-	-	-	-	448
A Brighter Child, Inc	52524	6/21/2020	448	-	-	-	-	448
A Brighter Child, Inc	52565	6/21/2020	450	-	-	-	-	450
A Brighter Child, Inc	52566	6/21/2020	450	-	-	-	-	450
Lakeshore	5280840520	6/27/2020	87	-	-	-	-	87
A Brighter Child, Inc	52899	6/27/2020	385	-	-	-	-	385
Lakeshore	5295090520	6/27/2020	44	-	-	-	-	44
Erin Titone	53	6/18/2020	625	-	-	-	-	625
Sacramento Saber Fencing LLC	53120-H	6/20/2020	750	-	-	-	-	750
Lakeshore	5350580620	7/2/2020	646	-	-	-	-	646
Lakeshore	5359670620	7/1/2020	248	-	-	-	-	248
A Brighter Child, Inc	53766	6/13/2020	436	-	-	-	-	436
A Brighter Child, Inc	53787	6/27/2020	509	-	-	-	-	509
A Brighter Child, Inc	53795	6/13/2020	53	-	-	-	-	53
A Brighter Child, Inc	53796	6/18/2020	272	-	-	-	-	272
A Brighter Child, Inc	53811	6/13/2020	383	-	-	-	-	383
A Brighter Child, Inc	53821	6/19/2020	93	-	-	-	-	93
A Brighter Child, Inc	53822	6/13/2020	25	-	-	-	-	25
A Brighter Child, Inc	53830	6/18/2020	216	-	-	-	-	216
A Brighter Child, Inc	53836	7/10/2020	854	-	-	-	-	854
A Brighter Child, Inc	53843	6/18/2020	109	-	-	-	-	109
A Brighter Child, Inc	53858	7/10/2020	210	-	-	-	-	210
A Brighter Child, Inc	53859	7/10/2020	210	-	-	-	-	210
A Brighter Child, Inc	53867	7/10/2020	496	-	-	-	-	496
A Brighter Child, Inc	53875	6/27/2020	118	-	-	-	-	118
A Brighter Child, Inc	53903	7/15/2020	80	-	-	-	-	80
A Brighter Child, Inc	53905	7/15/2020	211	-	-	-	-	211
A Brighter Child, Inc	53907	7/15/2020	253	-	-	-	-	253
A Brighter Child, Inc	53912	7/10/2020	330	-	-	-	-	330
A Brighter Child, Inc	53913	7/10/2020	9	-	-	-	-	9
A Brighter Child, Inc	53914	7/10/2020	145	-	-	-	-	145
A Brighter Child, Inc	53915	7/10/2020	193	-	-	-	-	193

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A Brighter Child, Inc	53941	7/15/2020	341	-	-	-	-	341
Lakeshore	5437080620	7/4/2020	204	-	-	-	-	204
Lakeshore	5440020620	7/4/2020	182	-	-	-	-	182
Lakeshore	5488230620	7/5/2020	74	-	-	-	-	74
Fliptastic	56	7/10/2020	2,558	-	-	-	-	2,558
Teaching Textbooks	564946	5/16/2020	(55)	-	-	-	-	(55)
Fliptastic	57	7/11/2020	303	-	-	-	-	303
Fliptastic	58	7/11/2020	508	-	-	-	-	508
Brandy Ruscica	59	7/5/2020	493	-	-	-	-	493
Camino Music Studio	6	6/25/2020	240	-	-	-	-	240
Rocklin Academy of Dance		6/19/2020	285	-	-	-	-	285
Christina O'Brien	6-0526	6/25/2020	40	-	-	-	-	40
Pearson Education Inc.	6001566095	5/6/2020	(200)	-	-	-	-	(200)
Shannon Draper's Music Studio	605	7/2/2020	945	-	-	-	-	945
Elisabeth Johnson	6142020	6/14/2020	80	-	-	-	-	80
eLuma LLC	6238	5/31/2020	610	-	-	-	-	610
eLuma LLC	6311	6/30/2020	1,312	-	-	-	-	1,312
Jennifer Steward	634	7/11/2020	135	-	-	-	-	135
Krissy Miller Piano	6420	7/5/2020	1,584	-	-	-	-	1,584
School Pathways, LLC	64713	5/30/2020	8,778	-	-	-	-	8,778
Becker Academy of Guitar	65 Cimpan	6/8/2020	150	-	-	-	-	150
Pacific Institute of Music	651	6/20/2020	438	-	-	-	-	438
Institute for Excellence in Writing	653519	6/25/2020	22	-	-	-	-	22
Institute for Excellence in Writing	653735	6/25/2020	116	-	-	-	-	116
Institute for Excellence in Writing	654307	6/25/2020	91	-	-	-	-	91
Institute for Excellence in Writing	655275	6/25/2020	76	-	-	-	-	76
Folsom Piano Academy	65572	7/1/2020	112	-	-	-	-	112
Institute for Excellence in Writing	655974	6/25/2020	278	-	-	-	-	278
Institute for Excellence in Writing	657005	6/25/2020	91	-	-	-	-	91
Institute for Excellence in Writing	657805	6/25/2020	172	-	_	-	-	172
Institute for Excellence in Writing	658499	6/25/2020	116	-	_	-	-	116
Institute for Excellence in Writing	658538	6/25/2020	53	-	_	-	-	53
Institute for Excellence in Writing	658567	6/25/2020	49	_	-	-	-	49

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Institute for Excellence in Writing	661207	6/25/2020	179	-	-	-	-	179
Institute for Excellence in Writing	661619	6/25/2020	44	-	-	-	-	44
Institute for Excellence in Writing	662434	6/25/2020	249	-	-	-	-	249
Institute for Excellence in Writing	662436	6/25/2020	194	-	-	-	-	194
Institute for Excellence in Writing	662438	6/25/2020	61	-	-	-	-	61
Institute for Excellence in Writing	665127	6/14/2020	194	-	-	-	-	194
Institute for Excellence in Writing	667230	7/15/2020	173	-	-	-	-	173
Institute for Excellence in Writing	667236	6/28/2020	37	-	-	-	-	37
Institute for Excellence in Writing	667239	7/15/2020	173	-	-	-	-	173
Institute for Excellence in Writing	667267	7/15/2020	43	-	-	-	-	43
Institute for Excellence in Writing	667277	7/15/2020	202	-	-	-	-	202
Institute for Excellence in Writing	667278	7/15/2020	173	-	-	-	-	173
Institute for Excellence in Writing	667783	7/2/2020	105	-	-	-	-	105
Institute for Excellence in Writing	667881	7/2/2020	37	-	-	-	-	37
Institute for Excellence in Writing	670506	7/15/2020	69	-	-	-	-	69
Hafdis Traustadottir	7	5/29/2020	105	-	-	-	-	105
Shine Support Services, LLC	7001	6/10/2020	150	-	-	-	-	150
Dawn Batti	701	7/4/2020	600	-	-	-	-	600
Dawn Batti	702	7/4/2020	400	-	-	-	-	400
Bev Houston	704	7/6/2020	474	-	-	-	-	474
CB Music	7475	6/5/2020	1,847	-	-	-	-	1,847
CB Music	7482	6/16/2020	832	-	-	-	-	832
Music To Grow On, Music Therapy Serv	7574	6/1/2020	120	-	-	-	-	120
Study.com LLC	7625	7/1/2020	180	-	-	-	-	180
Study.com LLC	7626	7/1/2020	180	-	-	-	-	180
Study.com LLC	7627	7/1/2020	180	-	-	-	-	180
Academics in a Box Inc	7644	2/27/2020	168	-	-	-	-	168
Alona Kravchuk	78	7/4/2020	350	-	-	-	-	350
Brave Writer LLC	79066661	4/27/2020	149	-	-	-	-	149
Brave Writer LLC	79273562	4/20/2020	249	-	-	-	-	249
Brave Writer LLC	79388383	4/27/2020	249	-	-	-	-	249
Brave Writer LLC	79462237	4/20/2020	229	-	-	-	-	229
Mystery Science Inc.	79810	6/5/2020	49	-	-	-	-	49

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Brave Writer LLC	79933549	4/29/2020	12	-	-	-	-	12
Hafdis Traustadottir	8	6/30/2020	140	-	-	-	-	140
Monica Zarate		5/30/2020	470	-	-	-	-	470
Stephanie Strong		6/20/2020	320	-	-	-	-	320
BookShark	80058428	4/2/2020	881	-	-	-	-	881
The Dance Academy	80924-C002	6/18/2020	110	-	-	-	-	110
The Dance Academy	80924-C003	6/18/2020	110	-	-	-	-	110
The Dance Academy	80924-C004	6/18/2020	110	-	-	-	-	110
Brave Writer LLC	81829232	4/27/2020	249	-	-	-	-	249
Brave Writer LLC	82111379	5/4/2020	199	-	-	-	-	199
Brave Writer LLC	83463034	5/18/2020	229	-	-	-	-	229
The Lampo Group, LLC	8402961	5/30/2020	93	-	-	-	-	93
The Lampo Group, LLC	8467712	6/19/2020	105	-	-	-	-	105
The Lampo Group, LLC	8496036	6/28/2020	95	-	-	-	-	95
Brave Writer LLC	85786003	5/7/2020	79	-	-	-	-	79
Brave Writer LLC	86677342	5/20/2020	50	-	-	-	-	50
Brave Writer LLC	86929475	5/21/2020	60	-	-	-	-	60
Brave Writer LLC	87163981	5/21/2020	12	-	-	-	-	12
Golden State School Services	882503	6/24/2020	46	-	-	-	-	46
Charter Impact, Inc.	8884	7/1/2020	36,731	-	-	-	-	36,731
Charter Impact, Inc.	8905	7/29/2020	243	-	-	-	-	243
Monica Zarate	9	6/30/2020	335	-	-	-	-	335
Stephanie Strong		6/26/2020	240	-	-	-	-	240
All About Learning Press, Inc.	902642	6/13/2020	155	-	-	-	-	155
All About Learning Press, Inc.	902644	6/13/2020	92	-	-	-	-	92
All About Learning Press, Inc.	902676	6/18/2020	22	-	-	-	-	22
All About Learning Press, Inc.	902677	6/18/2020	192	-	-	-	-	192
All About Learning Press, Inc.	902690	6/21/2020	48	-	-	-	-	48
_	902692	6/21/2020	28	-	-	-	-	28
	902697	6/25/2020	179	-	-	-	-	179
_	902723	6/27/2020	155	-	-	-	-	155
All About Learning Press, Inc.	902746	7/2/2020	155	-	-	-	-	155
All About Learning Press, Inc.	902757	7/2/2020	53	-	-	-	-	53

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
All About Learning Press, Inc.	902758	7/2/2020	216	-	-	-	-	216
All About Learning Press, Inc.	902769	7/2/2020	139	-	-	-	-	139
All About Learning Press, Inc.	902783	7/5/2020	155	-	-	-	-	155
All About Learning Press, Inc.	902785	7/5/2020	46	-	-	-	-	46
Bev Houston	903	7/6/2020	150	-	-	-	-	150
Houghton Mifflin Harcourt Publishing C	911329127	6/6/2020	(169)	-	-	-	-	(169)
Houghton Mifflin Harcourt Publishing C	911329128	6/6/2020	(154)	-	-	-	-	(154)
Wieser Educational	92271	6/17/2020	57	-	-	-	-	57
JacKris Publishing, LLC	926	6/17/2020	22	-	-	-	-	22
JacKris Publishing, LLC	939	6/21/2020	22	-	-	-	-	22
JacKris Publishing, LLC	945	6/25/2020	22	-	-	-	-	22
JacKris Publishing, LLC	946	6/28/2020	97	-	-	-	-	97
JacKris Publishing, LLC	947	7/1/2020	61	-	-	-	-	61
Houghton Mifflin Harcourt Publishing C	954798189	5/16/2020	154	-	-	-	-	154
Houghton Mifflin Harcourt Publishing C	954798190	5/16/2020	169	-	-	-	-	169
Houghton Mifflin Harcourt Publishing C	954815842	6/19/2020	68	-	-	-	-	68
Houghton Mifflin Harcourt Publishing C	954832057	7/10/2020	190	-	-	-	-	190
El Dorado Hills CSD	9599	6/27/2020	655	-	-	-	-	655
Weintraub Tobin Chediak Coleman Gro	98390624	5/17/2020	181	-	-	-	-	181
Weintraub Tobin Chediak Coleman Gro	98392023	6/12/2020	471	-	-	-	-	471
Home Science Tools	988857	4/2/2020	6	-	-	-	-	6
Home Science Tools	988858	4/2/2020	54	-	-	-	-	54
MEL Science U.S. LLC	AB2020052015	6/19/2020	100	-	-	-	-	100
MEL Science U.S. LLC	AM202005213	6/21/2020	100	-	-	-	-	100
Amy Walters	AW05312020	6/18/2020	105	-	-	-	-	105
Kovar's Satori Academy	BRUNKENMAYJUN20	7/2/2020	277	-	-	-	-	277
Jennifer Neufeld	C012	6/24/2020	193	-	-	-	-	193
Blue Learning	CM0034	6/23/2020	(400)	-	-	-	-	(400)
•	Co-052020	6/29/2020	2,970	-	_	-	-	2,970
•	COMPTONMAYJUN20	7/2/2020	338	-	_	-	-	338
•	CottonwoodSchoolSpring202	7/15/2020	750	-	_	-	-	750
	CURTISMAYJUNE20	7/2/2020	894	-	_	-	-	894
Sheri Joyce aka Well Read Fred Writing		6/14/2020	180	-	_	-	-	180

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Galaxy Dance Arts, LLC	CWS-JT-05-2020	6/29/2020	189	-	-	-	-	189
The Parkour and Performing Arts Cente	CWS.7.2020	6/15/2020	150	-	-	-	-	150
Moria McAfee	CWS_05272020	6/27/2020	4,085	-	-	-	-	4,085
Kovars Martial Arts-Roseville	CWSCARMAY2020	6/28/2020	922	-	-	-	-	922
BYU Independent Study	DCE-00005353	6/1/2020	144	-	-	-	-	144
Educational Development Corporation	DIR6148379	6/26/2020	402	-	-	-	-	402
Educational Development Corporation	DIR6148380	6/26/2020	38	-	-	-	-	38
Educational Development Corporation	DIR6188708	6/28/2020	138	-	-	-	-	138
Educational Development Corporation	DIR6188709	6/28/2020	28	-	-	-	-	28
Educational Development Corporation	DIR6237730	7/5/2020	23	-	-	-	-	23
Education.com	E10093	6/30/2020	120	-	-	-	-	120
Mirla Lau	EB002	4/30/2020	195	-	-	-	-	195
El Dorado County office of Education	ELDO063020	7/30/2020	189,939	-	-	-	-	189,939
Eat at Joes Inc dba: Encore! Studio of Pe	: ENC0068	7/17/2020	102	-	-	-	-	102
Tricks Gymnastics - Granite Bay	GB032020TCS	6/14/2020	1,257	-	-	-	-	1,257
Callisa Kong	GN2004	6/17/2020	50	-	-	-	-	50
Elemental Science	IN-2247	6/27/2020	111	-	-	-	-	111
Specialized Therapy Services, Inc.	INSP05-0420	6/9/2020	31	-	-	-	-	31
A Tree of Knowledge Educational Service	:INSPIRECWS0520	7/3/2020	155	-	-	-	-	155
ASU Preparatory Academy	INV01572	7/9/2020	700	-	-	-	-	700
Evan-Moor	INV276762	6/25/2020	32	-	-	-	-	32
Evan-Moor	INV276763	6/25/2020	32	-	-	-	-	32
Evan-Moor	INV277577	7/1/2020	121	-	-	-	-	121
PresenceLearning, Inc.	INV33411	7/4/2020	993	-	-	-	-	993
Learning Without Tears	INV75295	6/26/2020	62	-	-	-	-	62
Learning Without Tears	INV75319	6/26/2020	40	-	-	-	-	40
Learning Without Tears	INV75413	6/27/2020	55	-	-	-	-	55
Learning Without Tears	INV75425	6/27/2020	12	-	-	-	-	12
Learning Without Tears	INV75453	6/27/2020	28	-	-	-	-	28
Learning Without Tears	INV75458	6/27/2020	29	-	-	-	-	29
Learning Without Tears	INV75575	6/28/2020	28	-	-	-	-	28
Learning Without Tears	INV75955	7/2/2020	54	-	-	-	-	54
Learning Without Tears	INV76156	7/4/2020	29	-	-	-	-	29

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Learning Without Tears	INV76318	7/5/2020	29	-	-	-	-	29
Learning Without Tears	INV76622	7/9/2020	29	-	-	-	-	29
Learning Without Tears	INV76649	7/9/2020	32	-	-	-	-	32
Learning Without Tears	INV76657	7/9/2020	28	-	-	-	-	28
Learning Without Tears	INV76730	7/10/2020	41	-	-	-	-	41
Learning Without Tears	INV76826	7/11/2020	56	-	-	-	-	56
Learning Without Tears	INV76851	7/11/2020	56	-	-	-	-	56
Logic of English	INV8983	6/25/2020	118	-	-	-	-	118
Logic of English	INV8984	6/25/2020	27	-	-	-	-	27
Logic of English	INV9011	7/3/2020	18	-	-	-	-	18
Live Online Math	IS2(TCS)2020	6/19/2020	835	-	-	-	-	835
Byers Gymnastics Center	Jun-20	7/16/2020	765	-	-	-	-	765
Theory Dance LLC	June-Denna1	6/19/2020	40	-	-	-	-	40
Kovar's Satori Academy	JURGERSENNOV19	7/2/2020	169	-	-	-	-	169
Lakehills Community Covenant Chu	rch ILAKE070120	7/1/2020	7,000	-	-	-	-	7,000
Haynes Family of Programs	LAS35.2-01	6/12/2020	454	-	-	-	-	454
Haynes Family of Programs	LAS35.3-01	6/12/2020	248	-	-	-	-	248
Haynes Family of Programs	LAS35.3-02	7/15/2020	248	-	-	-	-	248
Haynes Family of Programs	LAS35.4-01	6/12/2020	124	-	-	-	-	124
Haynes Family of Programs	LAS35.4-02	7/15/2020	124	-	-	-	-	124
Haynes Family of Programs	LAS4.3-01	6/11/2020	165	-	-	-	-	165
Haynes Family of Programs	LAS4.4-01	6/11/2020	83	-	-	-	-	83
New Heights Academics	Inspire2020-S	6/26/2020	1,080	-	-	-	-	1,080
Learning Without Tears	INV76852	7/11/2020	21	-	-	-	-	21
Carrie Morris	MAATCS5SP20	6/25/2020	200	-	-	-	-	200
Inspyr Arts	MatGMC_060420	7/18/2020	45	-	-	-	-	45
Math Masters Learning Center	May-June 2020	7/3/2020	840	-	-	-	-	840
Supported Life Institute	MAY2020-GS	7/5/2020	914	-	-	-	-	914
Haynes Family of Programs	OT35.3-01	6/11/2020	206	-	-	-	-	206
Haynes Family of Programs	OT35.5-01	6/12/2020	83	-	-	-	-	83
Haynes Family of Programs	OT35.5-02	7/15/2020	413	-	-	-	-	413
Haynes Family of Programs	OT35.6-01	6/12/2020	41	-	-	-	-	41
Haynes Family of Programs	OT35.6-02	7/15/2020	124	-	-	-	-	124

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
Kristine A Cordell	P0 2020 Spr CW5	6/24/2020	886	-	-	-	-	886
Tricks	SAC03.12020TCS	7/15/2020	22	-	-	-	-	22
Tricks	SAC032020TCS	6/18/2020	1,014	-	-	-	-	1,014
Blue Learning	SINV1460	6/18/2020	300	-	-	-	-	300
Blue Learning	SINV1472	6/26/2020	300	-	-	-	-	300
Robert Brekke	Spring-20-Ins.001	5/15/2020	390	-	-	-	-	390
Robert Brekke	Spring-20-Ins.002	5/15/2020	360	-	-	-	-	360
Robert Brekke	Spring-20-ins.003	5/15/2020	360	-	-	-	-	360
KiwiCo, Inc	ST-IA4LJEJQ	7/1/2020	221	-	-	-	-	221
KiwiCo, Inc	ST-IA6CMLIQ	6/19/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IB6UJCVY	6/26/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IBGP7ZDI	6/25/2020	172	-	-	-	-	172
KiwiCo, Inc	ST-IBMSD2MQ	7/8/2020	97	-	-	-	-	97
KiwiCo, Inc	ST-IC6IH4QY	6/21/2020	119	-	-	-	-	119
KiwiCo, Inc	ST-IEFYEK5I	6/21/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IEW77F5Y	6/21/2020	119	-	-	-	-	119
KiwiCo, Inc	ST-IF4PUSYI	6/17/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-IFJHOIBA	6/17/2020	65	-	-	-	-	65
KiwiCo, Inc	ST-IFU5IWGQ	6/17/2020	65	-	-	-	-	65
KiwiCo, Inc	ST-IG45S3HY	6/18/2020	65	-	-	-	-	65
KiwiCo, Inc	ST-IG6AXA5A	7/8/2020	107	-	-	-	-	107
KiwiCo, Inc	ST-IH7B23WY	7/8/2020	162	-	-	-	-	162
KiwiCo, Inc	ST-IH7PU3LQ	7/5/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IHO6CM7A	6/18/2020	212	-	-	-	-	212
KiwiCo, Inc	ST-IHRWTQCY	7/8/2020	183	-	-	-	-	183
KiwiCo, Inc	ST-IHX2NRNI	7/8/2020	183	-	-	-	-	183
KiwiCo, Inc	ST-IHZI7MUQ	7/8/2020	107	-	-	-	-	107
KiwiCo, Inc	ST-IIEP3TXA	7/5/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IIET3IRY	7/8/2020	68	_	-	-	-	68
KiwiCo, Inc	ST-IJOENI3Q	6/25/2020	65	_	-	-	-	65
KiwiCo, Inc	ST-IJWGAIZY	6/17/2020	65	_	-	-	-	65
KiwiCo, Inc	ST-IKYKH7ZQ	7/9/2020	65	_	-	-	-	65
KiwiCo, Inc	ST-IKZOKMCI	6/20/2020	65	_	_	-	_	65

Accounts Payable Aging

Vendor Name	Invoice/Credit Number	Date Due	Current	1 - 30 Days Past Due	31 - 60 Days Past Due	61 - 90 Days Past Due	Over 90 Days Past Due	Total
KiwiCo, Inc	ST-IL4LWQBA	6/18/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-INC6VWSQ	6/25/2020	323	-	-	-	-	323
KiwiCo, Inc	ST-IO36TNDA	6/28/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IO3POSGY	4/23/2020	97	-	-	-	-	97
KiwiCo, Inc	ST-IO6WCLDI	7/3/2020	120	-	-	-	-	120
KiwiCo, Inc	ST-IOCOMYNI	4/23/2020	65	-	-	-	-	65
KiwiCo, Inc	ST-IOLLHAFI	4/23/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-ION6U5II	7/6/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-IOSA2V7I	4/23/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-IOVX34BI	7/6/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-IPOMWKVY	4/23/2020	96	-	-	-	-	96
KiwiCo, Inc	ST-IPXJQSNY	4/23/2020	64	-	-	-	-	64
KiwiCo, Inc	ST-IMIBQ6GQ	6/18/2020	64	-	-	-	-	64
Time4Writing.com	T4W11276	6/21/2020	238	-	-	-	-	238
Katie Burns	TCSS203	7/11/2020	606	-	-	-	-	606
Nicole Zagaroli	ZAGA062420	6/24/2020	\$ 31.38	##	\$ -	\$ -	\$ -	\$ 31.38
	Total Outsta	nding Payables in June	\$564,170	\$ -	\$ -	\$ -	<u>\$</u>	\$ 564,170



The Cottonwood School Charter School

FY20-21 **REVISED** Budget

FY21 Budget Highlights



- Proposed Budget projects a surplus of \$843K for FY21.
- Enrollment target is at 2475 with 98% attendance rate.
- Budget includes Deferrals to LCFF-State Aid payments
- Aligns to recently passed State Budget
- In-Compliance with SB740 requirements



Revenue



- Enrollment is budgeted at 2475 with a 98% attendance rate for an ADA of 2425.
- Funding capped at FY20 P2 ADA.

Revenue

State Aid-Rev Limit Federal Revenue Other State Revenue Other Local Revenue

Total Revenue

Original		Revised			
Budget		Budget	Fav/(Unf)		
	,		•		
\$ 21,890,452	\$	22,001,905	\$	(111,453)	
311,647		288,646	\$	23,001	
1,851,548		1,714,899	\$	136,649	
 				_	
\$ 24,053,647	<u>\$</u>	24,005,451	\$	48,196	



Expenses



Projected expenses are budgeted in alignment to contract masters and negotiated contractual rates (Provenance).

Expenses

Certificated Salaries Classified Salaries Benefits **Books and Supplies Subagreement Services** Operations **Facilities Professional Services** Depreciation Interest

Total Expenses

	Original	Revised			
	Budget	Budget	F	av/(Unf)	
\$	8,903,693	\$ 9,335,491	\$	(431,798)	
	219,752	342,758	\$	(123,006)	
	2,879,036	2,994,981	\$	(115,945)	
	3,581,889	2,808,567	\$	773,322	
	5,284,137	4,525,296	\$	758,841	
	78,600	108,200	\$	(29,600)	
	126,400	120,900	\$	5,500	
	2,078,628	2,495,718	\$	(417,090)	
	15,000	13,900	\$	1,100	
	408,941	 416,208	\$	(7,267)	
<u>\$</u>	23,576,076	\$ 23,162,019	\$	414,057	



Fund Balance



A surplus of \$843K (or 4%) is budgeted in FY21.

Total Surplus(Deficit)

Beginning Fund Balance

Ending Fund Balance

As a % of Annual Expenses

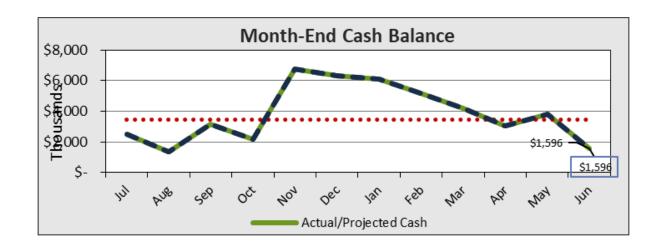
	Original Budget		Revised Budget	Fá	av/(Unf)
\$	477,571	\$	843,432	\$	365,861
	1,628,011		1,628,011		
<u>\$</u>	2,105,582	<u>\$</u>	2,471,444		
	7.3%		10.7%		



Cash Balance



- Cash balance projected to remain positive through receivable sales.
- Due to/Due From repayment has not been factored into budget.





Appendices



FY20-21 Monthly Budget/Cash Flow



The Cottonwood School

Monthly Cash Flow/Budget FY20-21 Revised 7/19/2020

Revised 7/1	9/2020		_			_	_		_		_	_			
ADA =	2425.60	1.1.20	A 20	C 20	0.4.20	N 20	D 20	1 24	5.b.24	2424	A 24	24	L 24	Year-End	Assessed Baselines
		Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Accruals	Annual Budget
Revenues															
State Aid	- Revenue Limit														
8011	LCFF State Aid	-	856,476	856,476	1,541,657	1,541,657	1,541,657	1,541,657	1,541,657	-	-	-	-	7,765,609	17,186,846.93
8012	Education Protection Account	-	-	-	121,280	-	-	121,280	-	-	121,280	-	-	121,280	485,120.00
8019	State Aid - Prior Year	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8096	In Lieu of Property Taxes		258,930	517,860	345,240	345,240	345,240	345,240	345,240	608,983	304,492	304,492	304,492	304,492	4,329,938.56
		-	1,115,406	1,374,336	2,008,177	1,886,897	1,886,897	2,008,177	1,886,897	608,983	425,772	304,492	304,492	8,191,381	22,001,905.49
Federal R	evenue														
8181	Special Education - Entitlement	_	14,384	14,384	25,892	25,892	25,892	25,892	25,892	26,084	26,084	26,084	26,084	26,084	288,646.40
			14,384	14,384	25,892	25,892	25,892	25,892	25,892	26,084	26,084	26,084	26,084	26,084	288,646.40
	te Revenue														
	State Special Education	-	60,438	60,438	108,788	108,788	108,788	108,788	108,788	109,597	109,597	109,597	109,597	109,597	1,212,800.00
	Child Nutrition	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	School Facilities (SB740)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
	Mandated Cost	-	-	-	-	-	-	-	-	-	-	-	-	-	
	,	-	-	-	-	-	-	125,106	-	-	125,106	-	-	251,887	502,099.20
8598	Prior Year Revenue	-	-	-	-	-	-	-	-	-	-	-	-	-	-
8599	Other State Revenue				-	-	- 100 700	-	- 100 700	-	-	-	- 100 507	-	- 4 744 000 00
			60,438	60,438	108,788	108,788	108,788	233,894	108,788	109,597	234,703	109,597	109,597	361,484	1,714,899.20
Total Bayes			1 100 220	1 440 150	2 142 056	2 024 576	2 021 576	2 267 062	2 021 576	744.664	696 550	440 172	440 172	0.570.040	24 005 451 00
Total Revenu	le	<u>-</u>	1,190,228	1,449,158	2,142,856	2,021,576	2,021,576	2,267,962	2,021,576	744,664	686,559	440,173	440,173	8,578,949	24,005,451.09
Expenses															
•	ed Salaries														
	Teachers' Salaries	556,019	556,019	556,019	556,019	556,019	556,019	556,019	556,019	556,019	556,019	556,019	556,019		6,672,228.00
	Teachers' Substitute Hours	330,019	550,019	550,019	330,019	550,019	550,019	330,019	550,019	330,019	550,019	550,019	330,019		0,072,228.00
	Teachers' Extra Duty/Stipends	_	_	86,739	86,739	86,739	86,739	86,739	86,739	86,739	86,739	86,739	86,739		867,389.64
1200	Pupil Support Salaries	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791	61,791		741,487.00
	Administrators' Salaries	33,375	33,375	33,375	33,375	33,375	33,375	33,375	33,375	33,375	33,375	33,375	33,375	_	400,500.00
	Other Certificated Salaries	54,491	54,491	54,491	54,491	54,491	54,491	54,491	54,491	54,491	54,491	54,491	54,491	_	653,886.00
1300	other certificated salaries	705,675	705,675	792,414	792,414	792,414	792,414	792,414	792,414	792,414	792,414	792,414	792,414		9,335,490.64
Classified	Salaries		, 00,010	752,121	752,121	702,121	752,121	732,121	732,121	732,121	702,121	752,121	752,121		5,555,155151
	Instructional Salaries	_	-	-	-	-	-	_	-	-	-	-	-	_	-
	Support Salaries	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	_	342,757.60
	Classified Administrators'	, <u>-</u>	, -	, -	, -	_	<u>.</u>								
2400	Clerical and Office Staff Salaries	_	-	-	-	-	-	_	-	-	-	-	-	-	-
2900	Other Classified Salaries	-	-	-	-	-	-	-	-	-	-	-	-	-	-
		28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563	28,563		342,757.60
Benefits															
3101	STRS	129,844	129,844	145,804	145,804	145,804	145,804	145,804	145,804	145,804	145,804	145,804	145,804	-	1,717,730.28
3202	PERS	-	-	-	-	-	-	-	-	-	-	-	-	-	-
3301	OASDI	1,771	1,771	1,771	1,771	1,771	1,771	1,771	1,771	1,771	1,771	1,771	1,771	-	21,250.97
3311	Medicare	10,646	10,646	11,904	11,904	11,904	11,904	11,904	11,904	11,904	11,904	11,904	11,904	-	140,334.60
3401	Health and Welfare	76,250	76,250	76,250	76,250	76,250	76,250	76,250	76,250	76,250	76,250	76,250	76,250	-	915,000.00
3501	State Unemployment	3,259	3,259	3,259	3,259	3,259	3,259	16,293	13,034	6,517	3,259	3,259	3,259	-	65,170.00
	•	10,279	10,279	11,494	11,494	11,494	11,494	11,494	11,494	11,494	11,494	11,494	11,494	-	135,495.48
3901	Other Benefits		-	-	-	-	-	-	-	-	-	-	-	-	-
		232,049	232,049	250,481	250,481	250,481	250,481	263,515	260,257	253,740	250,481	250,481	250,481	-	2,994,981.32
	d Supplies														
	Textbooks and Core Materials	-	-	-	-	-	-	-	-	-	-	-	-	-	-
4200				-	-	-	-	-		-	-	-	-	-	-
	School Supplies	57,515	113,196	152,323	174,531	141,829	128,606	110,696	96,812	106,611	131,827	159,496	408,945	-	1,782,387.15
	Software	18,458	18,458	18,458	18,458	18,458	18,458	18,458	18,458	18,458	18,458	18,458	18,458	-	221,500.00
	Office Expense	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	3,342	-	40,100.00
4311		58	58	58	58	58	58	58	58	58	58	58	58	-	700.00
	School Fundraising Expense	- 24 640	- 40 F12	- CE 201	- 74 700	-	-	47 441	-	45 600	-	-	175 262	-	762 000 24
4400	Noncapitalized Equipment	24,649	48,513	65,281	74,799	60,784	55,117	47,441	41,491	45,690	56,497	68,355	175,262	-	763,880.21
4700	Food Services	104 022	100 567	220.462	771 100	77/171	205 501	170.005	160 162	17/ 150	210 102	240 700		-	2 909 567 25
Subserse	ment Services	104,023	183,567	239,462	271,189	224,471	205,581	179,995	160,162	174,159	210,183	249,709	606,066	-	2,808,567.35
_	ment Services Nursing														
	Special Education	- 51,792	- 51,792	51,792		621,500.00									
	Substitute Teacher	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	31,/32	_	021,300.00
	Transportation	-	-	- -	_	-	- -	-	-	_	-	- -			
	Security	17	17	17	17	17	17	17	17	17	17	17	17		200.00
5106	•	86,748	170,730	229,744	263,240	213,916	193,973	166,959	146,019	160,798	198,831	240,563	616,800	_	2,688,319.95
	Instructional Services	101,273	101,273	101,273	101,273	101,273	101,273	101,273	101,273	101,273	101,273	101,273	101,273	_	1,215,275.96
3-0,		239,830	323,811	382,825	416,322	366,997	347,054	320,041	299,101	313,879	351,912	393,644	769,881	_	4,525,295.91
		,		, -	•	, -	, -	•	, -	, -	· · · · · · · · · · · · · · · · · · ·	•	, -		

The Cottonwood School

Monthly Cash Flow/Budget FY20-21

Revised 7/19/2020

Revised //19/2020														
ADA = 2425.60	11.20	A 20	C== 20	0-+ 30	N 20	Day 20	lan 21	5-b 31	B4 24	A 24	NA 24	lun 24	Year-End	Annual Budget
	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Accruals	Annual Budget
Operations and Housekeeping														
5201 Auto and Travel	708	708	708	708	708	708	708	708	708	708	708	708		8,500.00
													-	· ·
5300 Dues & Memberships	67	67	67	67	67	67	67	67	67	67	67	67	-	800.00
5400 Insurance	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	6,650	-	79,800.00
5501 Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5502 Janitorial Services	1,533	1,533	1,533	1,533	1,533	1,533	1,533	1,533	1,533	1,533	1,533	1,533	-	18,400.00
5516 Miscellaneous Expense	-	_	_	· -	_	-	_	_	· -	-	-	-	_	_
5531 ASB Fundraising Expense	_	_	_	_	_	_	_	_	_	_	_	_	_	
5900 Communications	-	-	-	-	-	-	-	-	-	-	-		-	· · · · · ·
5901 Postage and Shipping	58	58	58	58	58	58	58	58	58	58	58	58	-	700.00
	9,017	9,017	9,017	9,017	9,017	9,017	9,017	9,017	9,017	9,017	9,017	9,017	-	108,200.00
Facilities, Repairs and Other Leases														
5601 Rent	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	_	96,000.00
5602 Additional Rent	0,000	-	-	-	0,000	-	-	0,000	-	-	0,000	0,000		30,000.00
	-				-			-			-	-	-	
5603 Equipment Leases	58	58	58	58	58	58	58	58	58	58	58	58	-	700.00
5604 Other Leases	808	808	808	808	808	808	808	808	808	808	808	808	-	9,700.00
5605 Real/Personal Property Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5610 Repairs and Maintenance	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	1,208	_	14,500.00
3010 Repairs and Maintenance	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075		120,900.00
- 6 1 1/2 10 2 1	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	10,075	-	120,900.00
Professional/Consulting Services														
5801 IT	58	58	58	58	58	58	58	58	58	58	58	58	-	700.00
5802 Audit & Taxes	-	-	-	-	-	-	-	-	-	-	-	-	-	-
5803 Legal	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	1,417	_	17,000.00
5804 Professional Development	158	158	158	158	158	158	158	158	158	158	158	158		1,900.00
•													-	
5805 General Consulting	4,644	4,644	4,644	4,644	4,644	4,644	4,644	4,644	4,644	4,644	4,644	4,644	-	55,730.00
5806 Special Activities/Field Trips	3,287	6,468	8,704	9,973	8,104	7,349	6,325	5,532	6,092	7,533	9,114	23,368	-	101,850.69
5807 Bank Charges	233	233	233	280	280	280	280	280	280	280	280	280	-	3,220.00
5808 Printing	42	42	42	50	50	50	50	50	50	50	50	50		575.00
5809 Other taxes and fees	50	50	50	60	60	60	60	60	60	60	60	60		690.00
													-	
5810 Payroll Service Fee	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	1,427	-	17,123.75
5811 Management Fee	136,281	136,281	136,281	136,281	136,281	136,281	136,281	136,281	136,281	136,281	136,281	136,281	-	1,635,371.36
5812 District Oversight Fee	-	33,462	41,230	60,245	56,607	56,607	60,245	56,607	18,270	12,773	9,135	9,135	245,741	660,057.16
5813 County Fees	_	-	_	_	_	_	-	_		, -		-	- /	_
													-	
5815 Teacher	125	125	125	125	125	125	125	125	125	125	125	125	-	1,500.00
	147,722	184,366	194,370	214,719	209,212	208,456	211,071	206,639	168,862	164,807	162,749	177,003	245,741	2,495,717.96
Depreciation														
6900 Depreciation Expense	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	_	13,900.00
гр	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	1,158	_	13,900.00
		1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130	1,130		13,300.00
Interest											68,046			416,208.45
Interest 7438 Interest Expense	173,436	-	-	-	174,726	-	-	-	-	-		-	-	
	173,436 173,436	-	-	-	174,726 174,726	-	-	-	-	-	68,046	-	-	416,208.45
								-				-	-	416,208.45
7438 Interest Expense	173,436	-	-	-	174,726	-	-	1.767.386	-	-	68,046		245.741	
								1,767,386				2,644,659	245,741	416,208.45 23,162,019.24
7438 Interest Expense Total Expenses	173,436 1,651,549	1,678,282	1,908,365	1,993,938	174,726 2,067,114	1,852,800	1,815,850		1,751,868	1,818,610	68,046 1,965,857	2,644,659		23,162,019.24
7438 Interest Expense	173,436	-	-	-	174,726	-	-	1,767,386 254,190	-	-	68,046		245,741	
7438 Interest Expense Total Expenses Monthly Surplus (Deficit)	173,436 1,651,549	1,678,282	1,908,365	1,993,938	174,726 2,067,114	1,852,800	1,815,850		1,751,868	1,818,610	68,046 1,965,857	2,644,659		23,162,019.24
7438 Interest Expense Total Expenses	173,436 1,651,549	1,678,282	1,908,365	1,993,938	174,726 2,067,114	1,852,800	1,815,850		1,751,868	1,818,610	68,046 1,965,857	2,644,659		23,162,019.24
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments	173,436 1,651,549 (1,651,549)	1,678,282 (488,054)	1,908,365 (459,207)	1,993,938 148,918	174,726 2,067,114 (45,538)	1,852,800 168,776	1,815,850 452,113	254,190	1,751,868 (1,007,203)	1,818,610	68,046 1,965,857 (1,525,684)	2,644,659	8,333,207	23,162,019.24 843,431.85
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit)	173,436 1,651,549	1,678,282	1,908,365	1,993,938	174,726 2,067,114	1,852,800	1,815,850		1,751,868	1,818,610	68,046 1,965,857	2,644,659		23,162,019.24
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities	173,436 1,651,549 (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207)	1,993,938 148,918	174,726 2,067,114 (45,538) (45,538)	1,852,800 168,776	1,815,850 452,113 452,113	254,190 254,190	1,751,868 (1,007,203) (1,007,203)	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684)	2,644,659 (2,204,486) (2,204,486)	8,333,207	23,162,019.24 843,431.85 843,431.85
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization	173,436 1,651,549 (1,651,549)	1,678,282 (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918	174,726 2,067,114 (45,538)	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190	1,751,868 (1,007,203)	1,818,610	68,046 1,965,857 (1,525,684)	2,644,659	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities	173,436 1,651,549 (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207)	1,993,938 148,918	174,726 2,067,114 (45,538) (45,538)	1,852,800 168,776	1,815,850 452,113 452,113	254,190 254,190	1,751,868 (1,007,203) (1,007,203)	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684)	2,644,659 (2,204,486) (2,204,486)	8,333,207	23,162,019.24 843,431.85 843,431.85
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization	173,436 1,651,549 (1,651,549) (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities	173,436 1,651,549 (1,651,549) (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments	173,436 1,651,549 (1,651,549) (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
7438 Interest Expense Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments	173,436 1,651,549 (1,651,549) (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - -
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable	173,436 1,651,549 (1,651,549) (1,651,549)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207	23,162,019.24 843,431.85 843,431.85 13,900.00
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - -
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - -
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12)
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - -
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip.	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12)
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12)
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities	173,436 1,651,549 (1,651,549) 1,158 (595,674)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - - (349,932.91) - -
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158 2,920,963 	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12)
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities	173,436 1,651,549 (1,651,549) 1,158 (595,674) 5,781,214	- 1,678,282 (488,054) (488,054) 1,158 - - - - - - - -	1,908,365 (459,207) (459,207) 1,158	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207	1,852,800 168,776 168,776 1,158 502,099	1,815,850 452,113 452,113 1,158 500,044	254,190 254,190 1,158	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - - (349,932.91) - - 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring	173,436 1,651,549 (1,651,549) 1,158 (595,674)	1,678,282 (488,054) (488,054)	1,908,365 (459,207) (459,207) 1,158 2,920,963 	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158	1,852,800 168,776 168,776 1,158	1,815,850 452,113 452,113 1,158	254,190 254,190	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - (349,932.91)
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Payments on Factoring	173,436 1,651,549 (1,651,549) 1,158 (595,674) 5,781,214	- 1,678,282 (488,054) (488,054) 1,158 - - - - - - - -	- 1,908,365 (459,207) (459,207) 1,158 2,920,963 - - - - - - - - - - - - - - - - - - -	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044	254,190 254,190 1,158	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - - (349,932.91) - - 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring	173,436 1,651,549 (1,651,549) 1,158 (595,674) 5,781,214	- 1,678,282 (488,054) (488,054) 1,158 - - - - - - - -	- 1,908,365 (459,207) (459,207) 1,158 2,920,963 - - - - - - - - - - - - - - - - - - -	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044	254,190 254,190 1,158	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - - (349,932.91) - - 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt Payments on Debt	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	- 1,678,282 (488,054) (488,054) 1,158 (664,041)	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041)	1,993,938 148,918 148,918 1,158 (1,156,243)	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243)	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044 (1,156,243)	254,190 254,190 1,158 (1,156,243)	- 1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051) 1,158	68,046 1,965,857 (1,525,684) (1,525,684) 1,158 2,268,194	2,644,659 (2,204,486) 1,158	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) - - (349,932.91) - - 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt	173,436 1,651,549 (1,651,549) 1,158 (595,674) 5,781,214	- 1,678,282 (488,054) (488,054) 1,158 - - - - - - - -	- 1,908,365 (459,207) (459,207) 1,158 2,920,963 - - - - - - - - - - - - - - - - - - -	1,993,938 148,918 148,918 1,158	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044	254,190 254,190 1,158	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051)	68,046 1,965,857 (1,525,684) 1,158	2,644,659 (2,204,486) (2,204,486)	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt Payments on Debt	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	- 1,678,282 (488,054) (488,054) 1,158 (664,041)	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041)	1,993,938 148,918 148,918 1,158 (1,156,243)	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243)	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044 (1,156,243)	254,190 254,190 1,158 (1,156,243)	- 1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051) 1,158	68,046 1,965,857 (1,525,684) (1,525,684) 1,158 2,268,194	2,644,659 (2,204,486) 1,158	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Payments on Debt Total Change in Cash	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	- 1,678,282 (488,054) (488,054) 1,158 (664,041) - (1,150,937)	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041) - 1,798,873	1,993,938 148,918 148,918 1,158 (1,156,243) (1,006,166)	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243) - 4,623,584	1,852,800 168,776 168,776 1,158 502,099 (1,156,243) - (484,209)	1,815,850 452,113 452,113 1,158 500,044 (1,156,243) (202,928)	254,190 254,190 1,158 (1,156,243) (900,894)	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051) 1,158 (1,130,893)	68,046 1,965,857 (1,525,684) 1,158 2,268,194 743,668	2,644,659 (2,204,486) 1,158	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Proceeds from Debt Payments on Debt	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	- 1,678,282 (488,054) (488,054) 1,158 (664,041)	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041)	1,993,938 148,918 148,918 1,158 (1,156,243)	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243)	1,852,800 168,776 168,776 1,158 502,099 (1,156,243)	1,815,850 452,113 452,113 1,158 500,044 (1,156,243)	254,190 254,190 1,158 (1,156,243)	- 1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051) 1,158	68,046 1,965,857 (1,525,684) (1,525,684) 1,158 2,268,194	2,644,659 (2,204,486) 1,158	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Payments on Debt Total Change in Cash Cash, Beginning of Month	173,436 1,651,549 (1,651,549) (1,651,549) 1,158 (595,674) 5,781,214 (1,411,859) - 2,123,291 391,948	1,678,282 (488,054) (488,054) 1,158 (664,041) (1,150,937) 2,515,239	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041) - 1,798,873 1,364,302	1,993,938 148,918 148,918 1,158 (1,156,243) - (1,006,166) 3,163,175	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243) 4,623,584 2,157,009	1,852,800 168,776 168,776 1,158 502,099 (1,156,243) (484,209) 6,780,593	1,815,850 452,113 452,113 1,158 500,044 (1,156,243) (202,928) 6,296,384	254,190 254,190 1,158 (1,156,243) (900,894) 6,093,456	1,751,868 (1,007,203) (1,007,203) 1,158 (1,006,045) 5,192,562	1,818,610 (1,132,051) (1,132,051) 1,158 (1,130,893) 4,186,517	68,046 1,965,857 (1,525,684) 1,158 2,268,194 743,668 3,055,624	2,644,659 (2,204,486) 1,158 (2,203,328) 3,799,292	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87
Total Expenses Monthly Surplus (Deficit) Cash Flow Adjustments Monthly Surplus (Deficit) Cash flows from operating activities Depreciation/Amortization Public Funding Receivables Grants and Contributions Rec. Due To/From Related Parties Prepaid Expenses Other Assets Accounts Payable Accrued Expenses Other Liabilities Cash flows from investing activities Purchases of Prop. And Equip. Notes Receivable Cash flows from financing activities Proceeds from Factoring Payments on Factoring Payments on Debt Total Change in Cash	173,436 1,651,549 (1,651,549) (1,651,549) 1,158	- 1,678,282 (488,054) (488,054) 1,158 (664,041) - (1,150,937)	1,908,365 (459,207) (459,207) 1,158 2,920,963 (664,041) - 1,798,873	1,993,938 148,918 148,918 1,158 (1,156,243) (1,006,166)	174,726 2,067,114 (45,538) (45,538) 1,158 5,824,207 (1,156,243) - 4,623,584	1,852,800 168,776 168,776 1,158 502,099 (1,156,243) - (484,209)	1,815,850 452,113 452,113 1,158 500,044 (1,156,243) (202,928)	254,190 254,190 1,158 (1,156,243) (900,894)	1,751,868 (1,007,203) (1,007,203) 1,158	1,818,610 (1,132,051) (1,132,051) 1,158 (1,130,893)	68,046 1,965,857 (1,525,684) 1,158 2,268,194 743,668	2,644,659 (2,204,486) 1,158	8,333,207 8,333,207 - (8,578,949) - - -	23,162,019.24 843,431.85 843,431.85 13,900.00 (4,655,843.12) (349,932.91) 13,873,614.87



A Montessori-Inspired Community =

Suicide Prevention Policy

Board Policy #: [INSERT]
Adopted/Ratified: [INSERT]
Revision Date: [INSERT], 2020

The Purpose—

The Board of Directors of The Cottonwood High School ("TCS," "School," or the "Charter School") recognizes that suicide is a major cause of death among youth and should be taken seriously. The purpose of this policy is to protect the health and well-being of all students by having procedures in place to prevent, assess the risk of, intervene in, and respond to suicide. TCS:

- Recognizes that physical and mental health are integral components of student outcomes, both educationally and beyond graduation
- Further recognizes that suicide is a leading cause of death among young people
- Has an ethical responsibility to take a proactive approach in preventing deaths by suicide
- Acknowledges the Charter School's role in providing an environment that is sensitive to individual and societal factors that place youth at greater risk for suicide and helps to foster positive youth development and resilience
- Acknowledges that comprehensive suicide prevention policies include prevention, intervention, and postvention components

In compliance with Education Code section 215, this policy has been developed in consultation with TCS and community stakeholders, TCS school-employed mental health professionals (e.g., school counselors, psychologists, social workers, nurses), administrators, other school staff members, parents/guardians/caregivers, students, local health agencies and professionals, the county mental health plan, law enforcement, and community organizations in planning, implementing, and evaluating TCS's strategies for suicide prevention and intervention. TCS must work in conjunction with local government agencies, community-based organizations, and other community supports to identify additional resources.

Scope—

This policy covers actions that take place in the Charter School, on Charter School property, at Charter School-sponsored functions and activities, on Charter School buses or vehicles and at bus stops, and at Charter School-sponsored out-of-school events where Charter School staff are present. This policy



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applies to the entire School community, including educators, Charter School staff, students, parents/guardians, and volunteers.

Definitions—

- At-Risk: Suicide risk is not a dichotomous concern, but rather, exists on a continuum with various levels of risk. Each level of risk requires a different level of response and intervention by the School. A student who is defined as high-risk for suicide is one who has made a suicide attempt, has the intent to die by suicide, or has displayed a significant change in behavior suggesting the onset of potential mental health conditions or a deterioration of mental health. The student may have thoughts about suicide, including potential means of death, and may have a plan. In addition, the student may exhibit behaviors or feelings of isolation, hopelessness, helplessness, and the inability to tolerate any more pain. This situation would necessitate a referral, as documented in the following procedures. The type of referral, and its level of urgency, shall be determined by the student's level of risk according to the School policy.
- Crisis Team: A multidisciplinary team of administrative staff, mental health professionals, safety professionals, and support staff whose primary focus is to address crisis preparedness, intervention, response and recovery. Crisis Team members includes principal and teachers and support staff. These professionals have been specifically trained in areas of crisis preparedness and take a leadership role in developing crisis plans, ensuring School staff can effectively execute various crisis protocols, and may provide mental health services for effective crisis interventions and recovery supports. Crisis team members who are mental health professionals may provide crisis intervention and services.
- Mental Health: A state of mental, emotional, and cognitive health that can impact perceptions, choices and actions affecting wellness and functioning. Mental health conditions include depression, anxiety disorders, post-traumatic stress disorder ("PTSD"), and substance use disorders. Mental health can be impacted by the home and social environment, early childhood adversity or trauma, physical health, and genes.
- Risk Assessment: An evaluation of a student who may be at-risk for suicide, conducted by the
 appropriate designated School staff. This assessment is designed to elicit information regarding
 the student's intent to die by suicide, previous history of suicide attempts, presence of a suicide
 plan and its level of lethality and availability, presence of support systems, and level of
 hopelessness and helplessness, mental status, and other relevant risk factors.
- Risk Factors for Suicide: Characteristics or conditions that increase the chance that a person may attempt to take their life. Suicide risk is most often the result of multiple risk factors converging at a moment in time. Risk factors may encompass biological, psychological, and/or social factors in the individual, family, and environment. The likelihood of an attempt is highest when factors



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are present or escalating, when protective factors and healthy coping techniques have diminished, and when the individual has access to lethal means.

- Self-Harm: Behavior that is self-directed and deliberately results in injury or the potential for
 injury to oneself. Self-harm behaviors can be either non-suicidal or suicidal. Although nonsuicidal self-injury ("NSSI") lacks suicidal intent, youth who engage in any type of self-harm
 should receive mental health care. Treatment can improve coping strategies to lower the urge
 to self-harm, and reduce the long-term risk of a future suicide attempt.
- Suicide: Death caused by self-directed injurious behavior with any intent to die as a result of the behavior.
- Suicide Attempt: A self-injurious behavior for which there is evidence that the person had at
 least some intent to die. A suicide attempt may result in death, injuries, or no injuries. A mixture
 of ambivalent feelings, such as a wish to die and a desire to live, is a common experience with
 most suicide attempts. Therefore, ambivalence is not a reliable indicator of the seriousness or
 level of danger of a suicide attempt or the person's overall risk.
- Suicidal Behavior: Suicide attempts, injury to oneself associated with at least some level of intent, developing a plan or strategy for suicide, gathering the means for a suicide plan, or any other overt action or thought indicating intent to end one's life.
- Suicidal Ideation: Thinking about, considering, or planning for self-injurious behavior that may
 result in death. A desire to be dead without a plan or the intent to end one's life is still
 considered suicidal ideation and shall be taken seriously.
- Suicide Contagion: The process by which suicidal behavior or a suicide completion influences an
 increase in the suicide risk of others. Identification, modeling, and guilt are each thought to play
 a role in contagion. Although rare, suicide contagion can result in a cluster of suicides within a
 community.
- Postvention: Suicide postvention is a crisis intervention strategy designed to assist with the grief
 process following suicide loss. This strategy, when used appropriately, reduces the risk of suicide
 contagion, provides the support needed to help survivors cope with a suicide death, addresses
 the social stigma associated with suicide, and disseminates factual information after the death
 of a member of the school community. Often a community or school's healthy postvention
 effort can lead to readiness to engage further with suicide prevention efforts and save lives.

Intervention—

Assessment and Referral

When a student is identified by a peer, educator or other source as potentially suicidal — i.e., verbalizes thoughts about suicide, presents overt risk factors such as agitation or intoxication, an act of self-harm occurs, or expresses or otherwise shows signs of suicidal ideation — the student shall be seen by TCS's



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trained administrator within the same school day to assess risk and facilitate referral if necessary. Educators shall also be aware of written threats and expressions about suicide and death in school assignments. Such incidences require immediate referral to the administrator. If there is no mental health professional available at that given time, a designated staff member shall address the situation according to Charter School protocol until a mental health professional is brought in.

Students shall be encouraged to notify a teacher, the Principal, another TCS administrator, psychologist, TCS counselor, suicide prevention liaisons, or other adult when they are experiencing thoughts of suicide or when they suspect or have knowledge of another student's suicidal intentions. TCS staff should treat each report seriously, calmly, and with active listening and support. Staff should be non-judgmental to students and discuss with the student, and parent/guardian, about additional resources to support the student.

For At-Risk Youth

- School staff shall continuously supervise the student to ensure their safety until the assessment process is complete
- The Principal shall be made aware of the situation as soon as reasonably possible
- The Principal shall contact the student's the parent/guardian and/or appropriate support agent or agency
- Urgent referral may include, but is not limited to, working with the parent or guardian to set up an outpatient mental health or primary care appointment and conveying the reason for referral to the healthcare provider; in some instances, particularly life-threatening situations, the school may be required to contact emergency services, or arrange for the student to be transported to the local Emergency Department, preferably by a parent or guardian
- If parental abuse or neglect is suspected or reported, the appropriate state protection officials (e.g., local Child Protection Services) shall be contacted in lieu of parents as per law

When School Personnel Need to Engage Law Enforcement

The Charter School's crisis response plan shall address situations when School personnel need to engage law enforcement. When a student is actively suicidal and the immediate safety of the student or others is at-risk (such as when a weapon is in the possession of the student), School staff shall call 911 immediately. The staff calling shall provide as much information about the situation as possible, including the name of the student, any weapons the student may have, and where the student is located. School staff may tell the dispatcher that the student is a suicidal emotionally disturbed person,



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or "suicidal EDP," to allow for the dispatcher to send officers with specific training in crisis de-escalation and mental illness.

Parental Notification

The Principal shall inform the student's parent or guardian on the same school day, or as soon as possible, any time a student is identified as having any level of risk for suicide or if the student has made a suicide attempt (unless notifying the parent will put the student at increased risk of harm). Following parental notification and based on initial risk assessment, the Principal, designee, or school mental health professional may offer recommendations for next steps based on perceived student need. These can include but are not limited to, an additional, external mental health evaluation conducted by a qualified health professional or emergency service provider.

When there is an attempt on campus

When a student is in imminent danger (has access to a gun, is on a rooftop, or in other unsafe conditions), a call shall be made to 911.

When a suicide attempt or threat is reported on campus or at a school-related activity, the suicide prevention liaison shall, at a minimum:

- 1. Ensure the student's physical safety by one or more of the following, as appropriate:
 - a. Securing immediate medical treatment if a suicide attempt has occurred.
 - b. Securing law enforcement and/or other emergency assistance if a suicidal act is being actively threatened.
 - c. Keeping the student under continuous adult supervision until the parent/guardian and/or appropriate support agent or agency can be contacted and has the opportunity to intervene.
 - d. Remaining calm, keeping in mind the student is overwhelmed, confused, and emotionally distressed.
 - e. Moving all other students out of the immediate area.
 - f. Not sending the student away or leaving him/her alone, even to go to the restroom.
 - g. Providing comfort to the student, listening and allowing the student to talk and being comfortable with moments of silence.
 - h. Promising privacy and help, but not promising confidentiality.
- 2. Document the incident in writing as soon as feasible.



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Follow up with the parent/guardian and student in a timely manner to provide referrals to appropriate services as needed and coordinate and consult with the county mental health plan if a referral is made for mental health or related services on behalf of a student who is a Medi-Cal beneficiary.

Re-Entry Procedure—

For students returning to school after a mental health crisis (e.g., suicide attempt or psychiatric hospitalization), whenever possible, the Principal, or designee shall meet with the student's parent or guardian, and if appropriate, include the student to discuss re-entry. This meeting shall address next steps needed to ensure the student's readiness for return to school and plan for the first day back. Following a student hospitalization, parents may be encouraged to inform the Principal of the student's hospitalization to ensure continuity of service provision and increase the likelihood of a successful reentry.

- 1. The Principal shall be identified to coordinate with the student, their parent or guardian, and any outside health care providers. The Principal shall meet with the student and their parents or guardians to discuss and document a re-entry procedure and what would help to ease the transition back into the school environment (e.g., whether or not the student will be required to make up missed work, the nature of check-in/check-out visits, etc.). Any necessary accommodations shall also be discussed and documented.
- 2. The designated staff person shall periodically check-in with the student to help with readjustment to the school community and address any ongoing concerns, including social or academic concerns.
- 3. The Principal shall check-in with the student and the student's parents or guardians at an agreed upon interval depending on the student's needs either on the phone or in person for a mutually agreed upon time period (e.g. for a period of three months). These efforts are encouraged to ensure the student and their parents or guardians are supported in the transition, with more frequent check-ins initially, and then fading support.
- 4. The administration shall disclose to the student's teachers and other relevant staff (without sharing specific details of mental health diagnoses) that the student is returning after a medically-related absence and may need adjusted deadlines for assignments. The Principal shall be available to teachers to discuss any concerns they may have regarding the student after re-entry.



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After a Suicide Death

Development and Implementation of a Crisis Response Plan

The crisis response team, led the trained administrator, shall develop a crisis response plan to guide Charter School response following a death by suicide. This plan may be applicable to all school community related suicides whether it be student (past or present), staff, or other prominent school community member. Ideally, this plan shall be developed long before it is needed. A meeting of the crisis team to implement the plan shall take place immediately following word of the suicide death, even if the death has not yet been confirmed to be a suicide.

Action Plan Steps:

Step 1: Get the facts.

Step 2: Assess the situation

Step 3: Share the information with staff

Step 4: Avoid suicide contagion

Step 5: Initiate support services

Step 6: Develop memorial plans

Step 7: Prevention by reviewing/revising existing policiesA death by suicide in the school community (whether by a student or staff member) can have devastating consequences on the school community, including students and staff. The School shall follow the below action plan for responding to a suicide death, which incorporates both immediate and long-term steps and objectives:

The suicide prevention liaison shall:

- 1. Coordinate with the Principal to:
 - a. Confirm death and cause.
 - b. Identify a staff member to contact deceased's family (within 24 hours).
 - c. Enact the Suicide Postvention Response.
 - d. Notify all staff members (ideally in-person or via phone, not via e-mail or mass notification).
- 2. Coordinate an all-staff meeting, to include:
 - a. Notification (if not already conducted) to staff about suicide death.
 - b. Emotional support and resources available to staff.



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- c. Notification to students about suicide death and the availability of support services (if this is the protocol that is decided by administration).
- d. Share information that is relevant and that which you have permission to disclose.
- 3. Prepare staff to respond to needs of students regarding the following:
 - a. Review of protocols for referring students for support/assessment.
 - b. Talking points for staff to notify students.
 - c. Resources available to students (on and off campus).
- 4. Identify students significantly affected by suicide death and other students at risk of imitative behavior.
- 5. Identify students affected by suicide death but not at risk of imitative behavior.
- 6. Communicate with the larger school community about the suicide death.
- 7. Consider funeral arrangements for family and school community.
- 8. Respond to memorial requests in respectful and non-harmful manner; responses should be handled in a thoughtful way and their impact on other students should be considered.
- 9. Identify media spokesperson if needed.
- 10. Include long-term suicide postvention responses:
 - a. Consider important dates (i.e., anniversary of death, deceased birthday, graduation, or other significant event) and how these will be addressed.
 - b. Support siblings, close friends, teachers, and/or students of deceased.
 - c. Consider long-term memorials and how they may impact students who are emotionally vulnerable and at risk of suicide.



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Risk Factors and Preventive Factors

Risk Factors

Risk Factors are characteristics or conditions that increase the chance that a person may try to take her or his life or participate in self-harming behaviors. These risks tend to be highest when someone has several risk factors at the same time. The most frequently cited risk factors for suicide are:

- 1. Major depression (feeling down in a way that impacts your daily life) or bipolar disorder (severe mood swings)
- 2. Problems with alcohol or drugs
- 3. Unusual thoughts and behavior or confusion about reality
- 4. Personality traits that create a pattern of intense, unstable relationships or trouble with the law
- 5. Impulsivity and aggression, especially along with a mental disorder
- 6. Previous suicide attempt or family history of a suicide attempt or mental disorder
- 7. Serious medical condition and /or pain It is important to bear in mind that the large majority of people with mental disorders or other suicide risk factors do not engage in suicidal behavior.

Preventive Factors

Preventive Factors are characteristics or conditions that may help to decrease a person's risk of suicide or self-harming behaviors. While these factors do not eliminate the possibility of suicide, especially in someone with risk factors, they may help to reduce that risk. Protective factors for suicide have not been studied as thoroughly as risk factors, so less is known about them. The most frequently cited protective factors of suicide include:

- 1. Receiving effective mental health care
- 2. Positive connections to family, peers, community, and social institutions such as marriage and religion that foster resilience
- 3. The skills and ability to solve problems



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At Risk Populations

TCS is aware of student populations that are at elevated risk of suicidal or self-harming behavior based on various factors:

- 1. Youth living with mental and/or substance use disorders. While the large majority of people with mental disorders do not engage in suicidal behavior, people with mental disorders account for more than 90 percent of deaths by suicide. Mental disorders, in particular depression or bipolar (manic-depressive) disorder, alcohol or substance abuse, schizophrenia and other psychotic disorders, borderline personality disorder, conduct disorders, and anxiety disorders are important risk factors for suicidal behavior among your people. The majority of people suffering from these mental disorders are not engaged in treatment, therefore school staff may play a pivotal role in recognizing and referring the student to treatment that may reduce risk.
- 2. Youth who engage in self-harm or have attempted suicide. Suicide risk among those who engage in self-harm is significantly higher than the general population. Whether or not they report suicidal intent, people who engage in self-harm are at elevated risk for dying by suicide within 10 years. Additionally, a previous suicide attempt is a known predictor of suicide death. Many adolescents who have attempted suicide do not receive necessary follow up care.
- 3. Youth in out-of-home settings. Youth involved in the juvenile justice or child welfare systems have a high prevalence of many risk factors of suicide. Young people involved in the juvenile justice system die by suicide at a rate about four times greater than the rate among youth in the general population. Though comprehensive suicide data on youth in foster care does not exist, one research found that youth in foster care were more than twice as likely to have considered suicide and almost four times more likely to have attempted suicide than their peers not in foster care.
- 4. Youth experiencing homelessness. For youth experiencing homelessness, rates of suicide attempts are higher than those of the adolescent population in general. These young people also have higher rates of mood disorders, conduct disorders, and posttraumatic stress disorder.
- 5. American Indian/Alaska Native youth. In 2009, the rate of suicide among American Indian / Alaska Native youth ages 15-19 was more than twice that of the general youth population. Risk factors that can affect this group include substance use, discrimination, lack of access to mental health care, and historical trauma.
- 6. LGBTQ (lesbian, gay, bisexual, transgender, or questioning) youth. The CDC finds that LGBTQ youth are four times more likely, and questioning youth are three times more likely, to attempt suicide as their straight peers. The American Association of Suicidology reports that nearly half of young transgender people have seriously considered taking their lives and one quarter report having made suicide attempt.



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Suicidal behavior among LGBTQ youth can be related to experiences of discrimination, family rejections, harassment, bullying, violence and victimization. For those youth with baseline risk for suicide (especially those with a mental disorder), these experiences can place them at increased risk. It is these societal factors, in concert with other individual factors such as mental health history, and not the fact of being LGBTQ that will elevate the risk of suicidal behavior for LGBTQ youth.

- 7. Youth bereaved by suicide. Studies show that those who have experience suicide loss, through the death of a friend or loved one, are at increased risk for suicide themselves.
- 8. Youth living with medical conditions and disabilities. A number of physical conditions are associated with an elevated risk for suicidal behavior. Some of the conditions include chronic pain, loss of mobility, disfigurement, cognitive styles that make problem-solving a challenge, and other chronic limitations. Adolescents with asthma are more likely to report suicidal ideation and behavior than those without asthma. Additionally, studies show that suicide rates are significantly higher among people with certain types of disabilities, such as those with multiple sclerosis or spinal cord injuries.

Prevention Policies Implementation

TCS designates the following administrators to act as the primary and secondary suicide prevention coordinators:

- 1. Principal
- 2. Trained Certificated Staff Member

The suicide prevention coordinator will be responsible for planning and coordinating implementation of suicide prevention for the School.

The TCS suicide prevention coordinator will act as a point of contact in the school for issues relating to suicide prevention and policy implementation. All staff members shall report students they believe to be at elevated risk for suicide to the School's primary suicide prevention coordinator. If this primary suicide prevention coordinator is unavailable, the staff shall promptly notify the secondary suicide prevention coordinator.

Providing a safe, positive, and welcoming school climate; and ensuring that students have trusting relationships with adults serves as the foundation for effective suicide prevention efforts. Bullying and suicide-related behaviors have a number of shared risk factors including mental health challenges (e.g., depression, hopelessness, and substance use/abuse). Youth who report frequently bullying others and those who report being frequently bullied are at increased risk for suicidal thoughts and behavior. Bully-victims (those who report both bullying others and being bullied) are at the highest risk for suicidal thoughts and behaviors. Keep in mind the relationship between bullying and suicide is more complex



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and less direct than it might appear. While bullying may be a precipitating event, there are often many other contributing factors, including underlying mental illness.

Prevention efforts should also address non-suicidal self-injury (NSSI or "cutting"). While the behavior is typically not associated with suicidal thinking, it is a red flag that someone is distressed and does increase the risk for suicidal thinking and behaviors. It is important that school staff learn to recognize the signs of NSSI, including cuts, burns, scratches, scabs, and scrapes, especially those that are recurrent and if explanations for the injuries are not credible. Suicide risk assessment should always be a part of intervention with the student who displays NSSI.

Staff Professional Development

All suicide prevention trainings shall be offered under the direction of mental health professionals (e.g., school counselors, school psychologists, other public entity professionals, such as psychologists or social workers) who have received advanced training specific to suicide. Staff training may be adjusted year-to-year based on previous professional development activities and emerging best practices.

In addition to initial orientations to the core components of suicide prevention, ongoing annual staff professional development for all staff may include the following components:

- a. The impact of traumatic stress on emotional and mental health.
- b. Common misconceptions about suicide.
- c. Charter School and community suicide prevention resources.
- d. Appropriate messaging about suicide (correct terminology, safe messaging guidelines).
- e. The factors associated with suicide (risk factors, warning signs, protective factors).
- f. How to identify youth who may be at risk of suicide.
- g. Appropriate ways to interact with a youth who is demonstrating emotional distress or is suicidal. Specifically, how to talk with a student about their thoughts of suicide and (based on the School guidelines) how to respond to such thinking; how to talk with a student about thoughts of suicide and appropriately respond and provide support based on the School guidelines.
- h. Charter School-approved procedures for responding to suicide risk (including multi-tiered systems of support and referrals). Such procedures should emphasize that the suicidal student should be constantly supervised until a suicide risk assessment is completed.
- i. Charter School-approved procedures for responding to the aftermath of suicidal behavior (suicidal behavior postvention).
- j. Responding after a suicide occurs (suicide postvention).
- k. Resources regarding youth suicide prevention.
- I. Emphasis on stigma reduction and the fact that early prevention and intervention can drastically reduce the risk of suicide.

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m. Emphasis that any student who is identified to be at risk of suicide is to be immediately referred (same day) for assessment while being constantly monitored by a staff member.

All staff will receive annual professional development on risk factors, warning signs, protective factors, response procedures, referrals, postvention, and resources regarding youth suicide prevention. The professional development will include additional information regarding core components of suicide prevention, including:

- How to talk with a student about thoughts of suicide.
- How to respond appropriately to the youth who has suicidal thoughts. Such responses shall
 include constant supervision of any student judged to be at risk for suicide and an immediate
 referral for a suicide risk assessment.
- Emphasis on immediately referring (same day) any student who is identified to be at risk of suicide for assessment while staying under constant monitoring by staff member.
- Emphasis on reducing stigma associated with mental illness and that early prevention and intervention can drastically reduce the risk of suicide.
- Reviewing the data annually to look for any patterns or trends of the prevalence or occurrence
 of suicide ideation, attempts, or death. Data from the California School Climate, Health, and
 Learning Survey (Cal-SCHLS) should also be analyzed to identify school climate deficits and drive
 program development. See the Cal-SCHLS Web site at http://cal-schls.wested.org/.
- Information regarding groups of students at elevated risk for suicide, including those living with mental and/or substance use disorders, those who engage in suicidal ideation, self-harm or have attempted suicide, those in out-of-home settings (such as foster care), those experiencing homelessness, American Indian/Alaska Native student, LGBTQ students, students bereaved by suicide, and those with medical conditions or certain types of disabilities.

Materials approved by the Charter School for training shall include how to identify appropriate mental health services, both at the school site and within the larger community, and when and how to refer youth and their families to those services. Materials approved for training may also include programs that can be completed through self-review of suitable suicide prevention materials.

Employees of TCS must act only within the authorization and scope of their credential or license. While it is expected that school professionals are able to identify suicide risk factors and warning signs, and to prevent the immediate risk of a suicidal behavior, treatment of suicidal ideation is typically beyond the scope of services offered in the school setting. In addition, treatment of the mental health challenges often associated with suicidal thinking typically requires mental health resources beyond what schools are able to provide.



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Student Participation and Education

Messaging about suicide has an effect on suicidal thinking and behaviors. Consequently, TCS along with its partners has carefully reviewed and will continue to review all materials and resources used in awareness efforts to ensure they align with best practices for safe messaging about suicide. Suicide prevention strategies may include, but not be limited to, efforts to promote a positive school climate that enhances students' feelings of connectedness with TCS and is characterized by caring staff and harmonious interrelationships among students.

The School's instructional and student support program shall promote the healthy mental, emotional, and social development of students including, but not limited to, the development of problem-solving skills, coping skills, and resilience. The instruction shall not use the stress model to explain suicide.

The School's instructional curriculum may include information about suicide prevention, as appropriate or needed. If suicide prevention is included in the Charter School's instructional curriculum, it shall consider the grade level and age of the students and be delivered and discussed in a manner that is sensitive to the needs of young students. Under the supervision of an appropriately trained individual acting within the scope of her/his credential or license, students shall:

- 1. Receive developmentally appropriate, student-centered education about the warning signs of mental health challenges and emotional distress. The content of the education may include:
 - a. Coping strategies for dealing with stress and trauma.
 - b. How to recognize behaviors (warning signs) and life issues (risk factors) associated with suicide and mental health issues in oneself and others.
 - c. Help-seeking strategies for oneself and others, including how to engage school-based and community resources and refer peers for help.
 - d. Emphasis on reducing the stigma associated with mental illness and the fact that early prevention and intervention can drastically reduce the risk of suicide.
- 2. Receive developmentally appropriate guidance regarding TCS's suicide prevention, intervention, and referral procedures.

Student-focused suicide prevention education can be incorporated into classroom curricula (e.g., health classes, orientation classes, science, and physical education).

The School will support the creation and implementation of programs and/or activities on campus that raise awareness about mental wellness and suicide prevention (e.g., Mental Health Awareness Week,



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Peer Counseling, Freshman Success, and National Alliance on Mental Illness on Campus High School Clubs).

Identification and Intervention

Early identification and intervention are critical to preventing suicidal behavior. When a member of school staff becomes aware of a student exhibiting potential suicidal behavior, they should immediately and contact a member of the school's crisis response team for a suicide risk assessment and support. If the appropriate staff is not available, 911 should be called. Typically, it is best to inform the student what you are going to do every step of the way. Under no circumstances should the student be left alone (even in a bathroom/ restroom). Reassure and supervise the student until a 24/7 caregiving can assume responsibility.

References

American Foundation for Suicide Prevention, American School Counselor Association, National Association of School Psychologists & The Trevor Project (2019). Model School District Policy on Suicide Prevention: Model Language, Commentary, and Resources (2nd ed.). New York: American Foundation for Suicide Prevention